



THE VILLAGE OF
ALGONQUIN
ILLINOIS

Annual Budget

May 1, 2014 - April 30, 2015
Adopted April 1, 2014

A Glimpse into Algonquin's History...

The Village of Algonquin was settled in 1834 with the arrival of Samuel Gillian, the first settler in McHenry County. Other early settlers were Dr. Cornish, Dr. Plumleigh, Eli Henderson, Alex Dawson, and William Jackson. The Village changed names several times in the early days; the names included Cornish Ferry, Cornishville, and Osceola. The name Algonquin was finally selected in 1847 as a suggestion from Samuel Edwards as a namesake for a ship he once owned.

The Village was incorporated in 1890 and witnessed both commercial and recreational trade. Algonquin was a favorite vacation spot for residents of Chicago. Nestled in the foothills of the Fox River Valley, Algonquin became known as the "Gem of the Fox River Valley."

The first Village Hall was constructed in 1906 at 2 South Main Street and throughout the years housed fire protection, library, and school services for the community as well as accommodating the municipal offices. The building served as Village Hall until the new Village Hall was completed in 1996. The original building is now called Historic Village Hall and serves as a community facility and meeting location.

A highlight in Algonquin's history was the period from 1906 to 1913, when the Algonquin Hill Climbs were held. The event was one of the earliest organized auto racing events held in the United States. Algonquin had a population of about 600 residents at that time and the annual hill climbs would bring crowds in excess of 25,000 to the Village.

Over the years, Algonquin has developed into a growing and thriving community, with its solid base of residential and commercial development as well as an expanding industrial/business sector. A tremendous commercial success was witnessed in the fall of 2004 with the opening of Algonquin Commons, the largest lifestyle center in Illinois.

Algonquin's population as of the 2010 census was 30,046, which has more than doubled since the 1990 census, which recorded a population of 11,663. The Village has grown from a small, rural, farming community to a vibrant urban leader in McHenry and Kane Counties.

Village Officials

Tim J. Schloneger
Village Manager

John R. Walde
Finance Director

Michael J. Kumbera
Assistant Village Manager

Russell B. Laine
Police Chief

Robert G. Mitchard II
Public Works Director

Todd A. Walker
Human Resources Director

Craig E. Arps
Building Commissioner

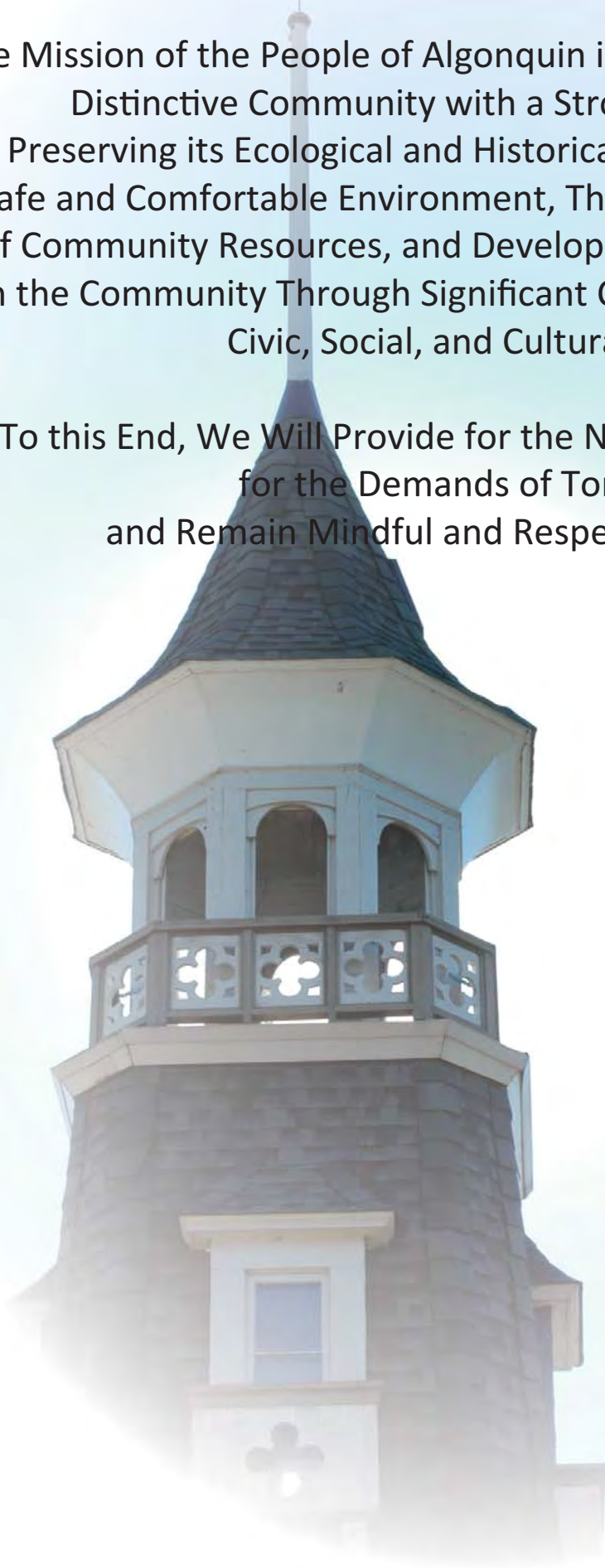
Russell W. Farnum
Community Development Director

Kevin D. Crook
Information Systems Director

Village of Algonquin Mission Statement

The Mission of the People of Algonquin is to Foster a Harmonious, Distinctive Community with a Strong Sense of Place, Preserving its Ecological and Historical Richness, Providing a Safe and Comfortable Environment, Through a Responsible Use of Community Resources, and Developing Ownership and Pride in the Community Through Significant Citizen Involvement in all Civic, Social, and Cultural Affairs.

To this End, We Will Provide for the Needs of Today, Prepare for the Demands of Tomorrow, and Remain Mindful and Respectful of the Past.



Village President and Board of Trustees



Left to Right: Trustee Jerry Glogowski, Trustee Robert Smith, Trustee Jim Steigert, Village President John Schmitt (seated), Trustee Brian Dianis, Trustee Debby Sosine, Trustee John Spella, Village Clerk Jerry Kautz



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Village of Algonquin
Illinois**

For the Fiscal Year Beginning

May 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Village of Algonquin, Illinois for its annual budget for the fiscal year beginning May 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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ORDINANCE NO. 2014-O-13
AN ORDINANCE APPROVING THE VILLAGE OF ALGONQUIN
ANNUAL BUDGET FOR FISCAL YEAR 2014-2015

WHEREAS, the Village of Algonquin, McHenry and Kane Counties, Illinois is a home rule municipality as contemplated under Article VII, Section 6, of the Constitution of the State of Illinois, and the passage of this Ordinance constitutes an exercise of the Village's home rule powers and functions as granted in the Constitution of the State of Illinois.

WHEREAS, the Village of Algonquin, McHenry and Kane Counties, Illinois, has adopted 65 ILCS 5/8-2-9.1 through 5/8-2-9.9 in lieu of passing an appropriation ordinance prior to the end of the first quarter of the fiscal year; and

WHEREAS, 65 ILCS 5/8-2-9.4 requires that the annual budget shall be adopted by the corporate authorities before the beginning of the fiscal year to which it applies; and

WHEREAS, Ordinance 92-O-82 requires the preparation of an annual budget Ordinance for approval by the Board of Trustees.

NOW, THEREFORE, BE IT ORDAINED by the President and Board of Trustees of the Village of Algonquin, McHenry and Kane Counties, Illinois, as follows:

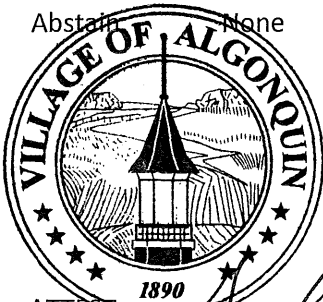
SECTION 1: That the Village of Algonquin Annual Budget for Fiscal Year 2014-2015, attached hereto and made a part hereof, is hereby approved.

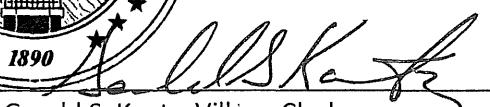
SECTION 2: If any section, paragraph, subdivision, clause, sentence or provision of this Ordinance shall be adjudged by any Court of competent jurisdiction to be invalid, such judgment shall not affect, impair, invalidate or nullify the remainder thereof, which remainder shall remain and continue in full force and effect.

SECTION 3: All ordinances or parts of ordinances in conflict herewith are hereby repealed to the extent of such conflict.

SECTION 4: This Ordinance shall be in full force and effect upon its passage, approval and publication in pamphlet form (which publication is hereby authorized) as provided by law.

Aye: Dianis, Glogowski, Steigert, Spella, Smith
Nay: None
Absent: Sosine
Abstain: None



ATTEST: 
Gerald S. Kautz, Village Clerk

Approved:


John C. Schmitt, Village President

Passed: 04-01-2014
Approved: 04-01-2014
Published: 04-02-2014

Prepared By:
Tim Schloneger, Budget Officer
2200 Harnish Drive
Algonquin, Illinois 60102



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Village of Algonquin

The Gem of the Fox River Valley

April 1, 2014

The Village of Algonquin Residents,
President and Board of Trustees:

On behalf of Village staff, I am pleased to present the Village of Algonquin's Annual Budget for Fiscal Year 2014-2015. The annual budget represents the single most important policy adopted each year in any municipal organization. This is particularly true in a village such as Algonquin which offers a multitude of services and programs to its residents. The budget provides information that guides Village decision makers in making allocation choices based on anticipated revenue projections. The budget document is a planned program of expenditures based on the revenue projections that carry out the Village's scope of services and goals established by the President and Board of Trustees. This budget document is a tool used to assist Village officials in making sound and rational choices regarding the provision of services to the public.

To this end, six "Guiding Principles" have been established to guide the budget's development and to measure the success of the recommended implementation of the budget.



Customer Service

Maintain and/or Enhance Customer Service and Citizen Satisfaction

- In order to provide the most efficient and effective services to residents, staff should continually evaluate operations. Increase the consistent focus on customer service through efficiency studies, training of front-line staff, and evaluating roles and responsibilities.
- Employee satisfaction, growth, and development foster positive customer service. This is accomplished through many vehicles, including training and evaluating roles/responsibilities.
- Implement mechanisms for promoting effective internal and external communication.

Economic Development

Continue to Promote and Foster Economic Development

- Economic development is instrumental in offering residents a community in which they can live, work, and play; creating jobs and bringing visitors to our community; and providing revenue to fund needed capital projects and other operational programs.
- Allocate the necessary resources to the continued development of the Village's economy, focusing on the Algonquin Corporate Campus, downtown, the Route 62 east corridor, and the mining operations.

Infrastructure

Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents

- Providing adequate infrastructure throughout the Village is pertinent in order to ensure safe roadways, functional water and sewer systems, and top-notch park facilities for residents, businesses, and visitors.
- Continue to develop and implement multi-year plans, including neighborhood capital improvements.
- Continue to develop and refine the Village's transportation network in order to provide accessibility and mobility via the Village's roadway and trail systems.

Fiscal Management

Assess All Viable Options to Increase/Maintain the Village's Revenue Base

- Explore grants, operational efficiencies, and additional economic development opportunities.
- Obtain additional dedicated revenue sources for funding capital projects.
- Evaluate projects and personnel functions to find opportunities for cost savings.

Public Safety

Continue to Allocate the Necessary Resources for the Maintenance of the Public's Health, Safety, and Welfare through a Well-Trained and Dedicated Staff

- Emphasize and focus on public safety, emergency planning, and homeland security as a priority in our daily operations.
- As the number of commercial establishments level off or are reduced in the Village, and the needs of the citizenry fluctuate, differing resources must be allocated to these important government functions.

Conservation

Continue to Promote and Develop Programs with a Conservation Focus

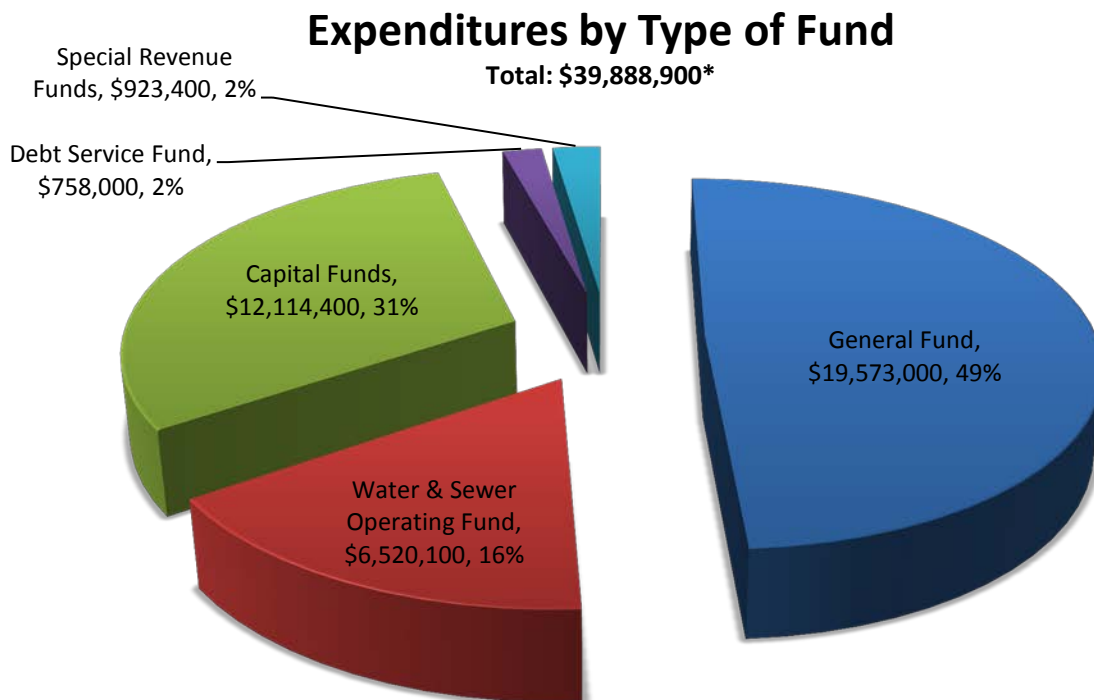
- Promoting and adhering to a conservation mindset and lifestyle have been priorities for the Village over the past several years. Conservation is imperative in order to protect and conserve natural resources such as groundwater, wetlands, and natural water bodies.
- Promote and enforce the Village's water conservation program, and continue to work with other governments and agencies to address issues of water quality and quantity on a regional basis.
- Continue to promote the Village's recycling program through educational materials and other programs.

Budget Overview

The Village of Algonquin is currently operating under the budget system as provided for by Illinois State Statutes. This process was adopted in lieu of passing an appropriation ordinance since, under the budget system; its adoption more truly reflects anticipated receipts and disbursements. Under State statutes, the annual budget must be adopted by the corporate authorities before the beginning of the fiscal year (May 1, 2014). The President and Board of Trustees of the Village of Algonquin adopted the annual budget for FY 14/15 on April 1, 2014.

The budget for the Village is comprised of several funds. The principal operating funds are the General Fund and the Water and Sewer Operating Fund. There are several other funds that can be classified as capital improvement project (CIP) funds, debt service funds, service funds, and special funds. Each fund has specific purposes, as defined throughout the budget document. **It is important to note that the Village is able to maintain current service levels with a BALANCED General Fund budget of \$19 million.** Additionally, the General Fund is on pace to maintain approximately a five-month cash reserve (42 percent of the General Fund) throughout FY 14/15.

The FY 14/15 budget of the Village of Algonquin for all funds totals over \$39.9 million of expenditures, including transfers. The Village establishes a budget for 14 separate funds. These funds can be further paired into five major funding groups as seen on the chart below.



** Service fund expenditures are incorporated into the operating budgets. The total amount does not include expenditures from the Building Services Fund or Vehicle Maintenance Fund.*

The FY 14/15 budget, consistent with previous years, utilized a “constraint budget process” to ensure that expenditures do not exceed the projected revenues for the operating budget. Other funds, such as capital or debt funds, have reserves established to offset any shortfalls of revenue for any particular year when the expenses exceed the revenues in order to accomplish the purpose of those limited

purpose funds. The overriding principle for the operation funds is to “live within our means.” This principle is followed closely with additional emphasis to enhance our cash reserves in excess of 33 percent (four months). Once this contingency was established in the base budget of the expenditure guidelines, the constraint budgeting process required each department to submit their individual budget maintaining the current level of service provided to our residents. This includes the maintenance of a competitive compensation and benefit package. Using this method of budgeting, the General Fund and Water and Sewer Operating Fund budgets support the largest assets of the Village - its employees. The FY 14/15 provides the means to enable the Village to maintain the high quality of life for residents.

General Fund

General Fund expenditures comprise the largest fund of the Village’s FY 14/15 budget with \$19,573,000 of expenditures. These funds go toward the majority of services provided to the community by various departments of the Village. General Fund revenues for FY 14/15 are up 3 percent from FY 13/14 to \$19,477,000. This is partially attributed to increased income tax receipts and rebounding building permit fees, both signs of a positive economic recovery. The FY 14/15 budget will draw \$96,000 to replace Public Works trucks from the Vehicle Replacement Fund, a fund which sets aside revenues for future large vehicle and equipment purchases. Due to these factors, the Village has been able to maintain its real estate tax levy from the prior fiscal year. Overall, this equates to a total General Fund expenditure increase of 3 percent.

Water & Sewer Operating Fund

The Water and Sewer Operating Fund serves as an enterprise fund in which user fees are able to fund operating expenses through the Village’s water and sewer utility. The FY 14/15 Water and Sewer Operating Fund expenditures are budgeted at \$6,520,100, which represents a 13 percent increase from FY 13/14. Debt service on the most recent Wastewater Treatment Facility expansion, which was recently refinanced, is now expended out of this fund and represents a significant portion of the increased expenditures in FY 14/15.

Capital Funds

The Capital Funds include various expenditures to be allocated toward improvements of the Village’s street system, water and sewer system, and parks. Total expenditures in FY 14/15 are budgeted at \$12,114,400, which represents a 5 percent decrease from FY 13/14. Capital expenditures are driven by multi-year capital improvement plans, which typically feature cyclical expenditure patterns to help finance large public improvements. Accordingly, FY 14/15 features several large capital projects as the Village invests in its infrastructure. Revenues in FY 14/15 are budgeted at \$6,355,400 and an additional \$5,759,000 will be drawn from the capital fund balance.

Special Revenue Funds

Special Revenue Funds include a total of \$923,400 of expenditures in FY 14/15 and allocate dollars for pensions, school donations, cemetery, and other purposes. This represents an increase of 16 percent from FY 13/14, most notably from increases in benefits, refunds, and administration of the Police Pension fund driven by two additional retirements in the prior year.

Debt Service Fund

The final category is the Debt Service Fund, which allocates \$758,000 to retire debt previously established by the Village. Payment for Bond Series 2014A, which were used to finance the Public Works Facility, is the sole expenditure for this fund in FY 14/15, a 5 percent decrease from FY 13/14.

Factors Contributing to Changes in the Budget

Many factors, including policy issues, legislative mandates, and economic conditions, have impacted this year's budget. Several of these factors are highlighted below and described in further detail throughout the budget document. The FY 14/15 budget was crafted using the following quote from author Jim Collins:

"Faith in the endgame helps you live through the months or years of build up."

-Jim Collins

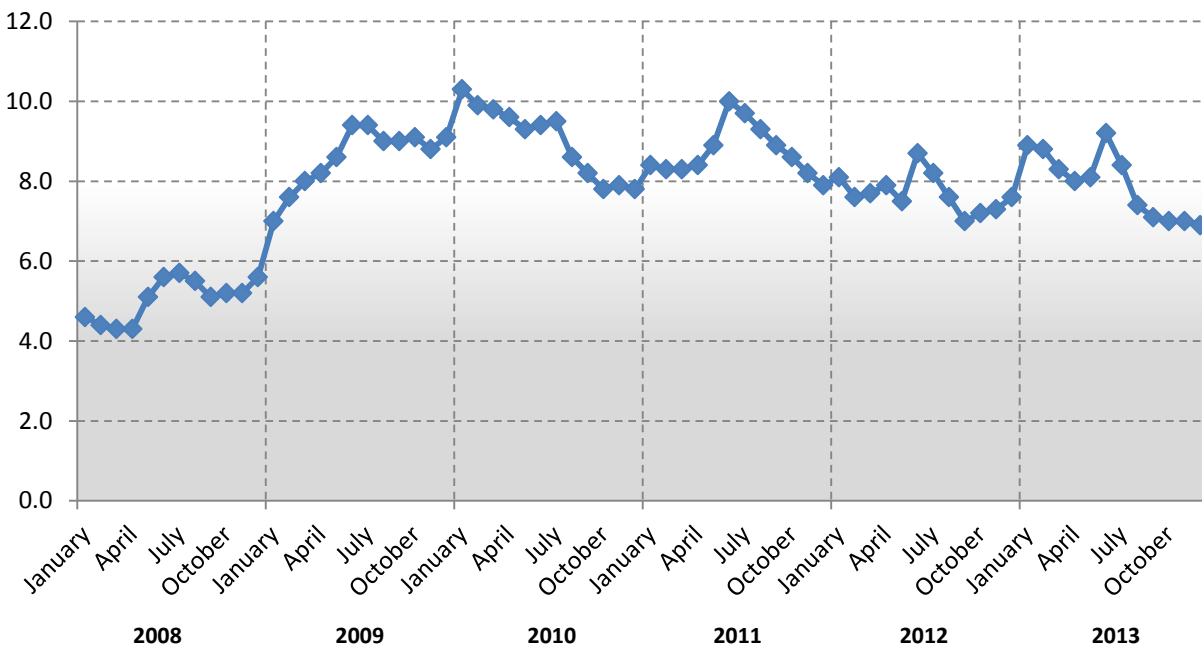
This quote highlights the Village's approach to budgeting and operations to balance the needs of the present, while positioning ourselves for the future. The FY 14/15 budget features a property tax levy freeze and cost-containment strategies for operations, while enhancing investment in infrastructure as Algonquin comes of age since the periods of population growth in the 1990s. The Village continues to maintain a performance-based organizational culture to maintain quality community services without increasing the tax burden on our residents.

Economic Factors Impacting the Budget

The "Great Recession" that has impacted the nation continues to improve locally. Unemployment rates (shown below) continue to improve and favorable indicators in the second half of 2013 suggest a continued economic recovery, albeit at a very slow pace. An improving employment picture is validated by increased income tax receipts received by the State of Illinois, and subsequently locally by the Village.

Algonquin Unemployment Rate

(2008 - 2013) - Source: Illinois Department of Employment Security

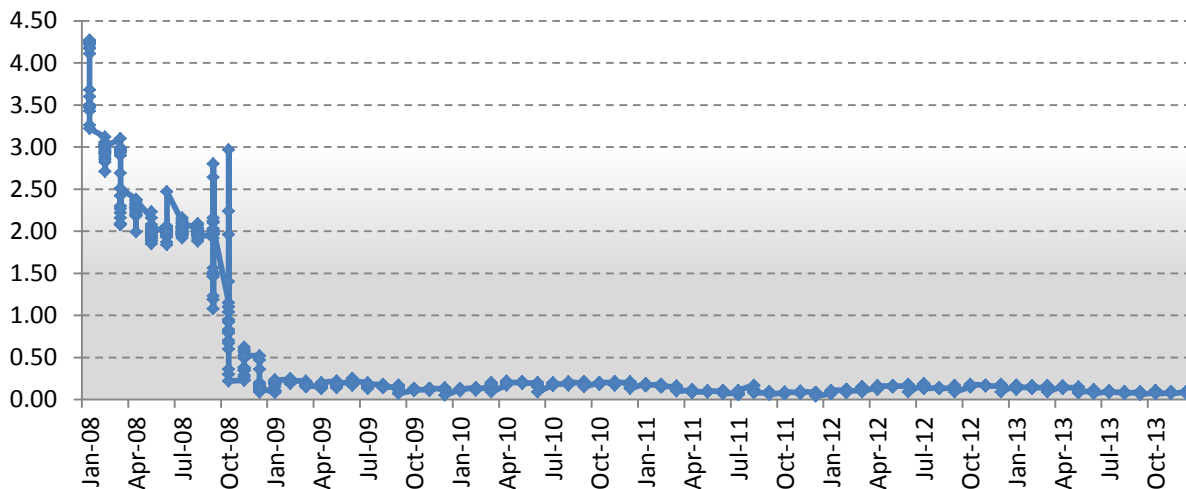


The Village approached the impact of the economy on the budget in a strategic and collaborative fashion. The following economic factors were significant in the development of the FY 14/15 budget:

- **Unemployment:** Unemployment, although improving, remains at a high level and is expected to have an adverse impact on revenues. Algonquin finished 2013 with an overall unemployment rate of 7.9 percent, which is lower than regional rates for Kane and McHenry Counties. Continued slow employment recovery is expected to limit growth revenue sources that are driven by personal disposal income.
- **Foreclosures:** Approximately 117 properties were foreclosed in Algonquin in 2013, which is down for the third consecutive year. Foreclosures adversely impact property values and income sources that are distributed on a per capita basis due to population loss. Although the foreclosure market is relatively active in Algonquin, its impact on Village revenues and services will remain present until the housing market is able to fully stabilize.
- **Equalized Assessed Value (EAV):** Due to limited development and higher volume of property assessment challenges, EAV is expected to continue to decrease during FY 14/15.
- **Interest Rates:** Dismal federal funds rates during the economic recession (shown below) have minimized any rate of return on investments. In 2013, the market averaged between 6 and 17 basis points (basis point: 1/100th of a percent). Investment income is expected to see modest growth in FY 14/15 with higher reliance on investment pools.
- **Health Insurance:** Health insurance costs for FY 14/15 are budgeted at an 8 percent increase. This increase is very conservative as the Village is now a member of the Intergovernmental Personnel Benefit Cooperative (IPBC) and lacks the claims experience for a more competitive rate. Staff expectations are that costs will be held relatively flat in future years as the IPBC model is able to better mitigate large fluctuations in the insurance market.

Federal Funds Daily Rate

Source: Federal Reserve Bank of New York



The Village will employ the following strategies to provide for the current needs of the community, while positioning the organization to accommodate the future infrastructure needs in Algonquin:

- **Personnel:** No new full-time employees will be hired in this fiscal year. If a position opens, the Village will evaluate the need for that position on a case-by-case basis. Through attrition and investment in training and development of current personnel, the Village will contain growth in personnel costs without sacrificing service delivery to the community. Merit raises are

budgeted at 2.5 percent. Union employees will receive salary increases pursuant to their respective collective bargaining agreements.

- Fund Balance: The FY 14/15 budget as presented maintains an approximate five-month unrestricted cash reserve. Additionally, the Water and Sewer Operating fund maintains a six-month cash reserve (50 percent of the Water and Sewer Operating Fund) for its operations.
- Infrastructure Investment: The Village has budgeted expenditures for Infrastructure Management Services (IMS) to scientifically evaluate road surfaces and underlying structure for Village-maintained roadways. The results will provide financial models to guide capital planning for Village infrastructure to control long-term costs associated with these assets. Expected outcomes include increased maintenance costs in the short-term to mitigate larger full reconstruction costs in the long-term. Formal recommendations will be a part of the FY 15/16 budget process.

Policy Issues Impacting the Budget

The Village Board established many directives that led the design of the budget, including:

- Illinois Route 31 Western Bypass: The construction of the Algonquin Western Bypass is a critical component to the regional transportation network. Major construction activities will conclude in FY 15/16. Once the project is completed, a jurisdictional transfer of the existing Illinois Route 31 will take place, yielding Village control of Main Street. This will be a significant acquisition to fully implement the Village's Downtown Plan and enhance the viability of this area. Future maintenance and construction costs related to this roadway will be transferred to the Village.
- Swimming Pool: The Swimming Pool Fund will again be balanced for FY 14/15 but only after a transfer from the General Fund. The increasing age of the facility, coupled comprehensive regulations, requires increased maintenance expenditures to keep the facility safe and compliant. Continued operating deficits driven by the age of this facility severely challenge the swimming pool's ability to remain viable in the future. Policy discussions are recommended to determine a long-term solution or alternative for this facility.
- Infrastructure Maintenance: Infrastructure needs in the Village are increasing due to the aging of streets and water and sewer lines. These factors are resulting in a growing gap between capital expenditures and revenues. The Village is proceeding with various capital projects in FY 14/15, including road reconstruction of the Copper Oaks subdivision and road reconstruction of the Indian Grove subdivision. Infrastructure project spending in FY 14/15 exceeds \$12 million.
- Water Conservation: The Village continues to actively enforce its water conservation program which was developed in 2003. The program has been very successful in limiting water consumption to sustainable levels for the Village groundwater supply. Subsequently, water and sewer revenues are stagnant as a result of lower consumption.
- Tax Increment Financing District: The FY 14/15 budget includes funding to study and plan for a Tax Increment Financing (TIF) district in Historic Downtown Algonquin. The TIF district is a tool to help realize the vision established for the area in the recently completed Downtown Planning Study and further help finance the growing infrastructure needs of the area as a result of the pending jurisdictional transfer of Illinois Route 31 and various recommendations of the Downtown Planning Study.
- Debt Refinancing: This past year, the Village refinanced both active bond series it has for the construction of the Public Works Facility and the most recent expansion of the Wastewater Treatment Facility. As part of the process, the Village's bond rating was upgraded to AAA by Standard & Poor's Rating Agency, which is the highest rating that this agency issues. In total, the Village will save just under \$900,000 in interest costs over the life of both bonds.

- Health Insurance: The Village became of member of the Intergovernmental Personnel Benefit Cooperative (IPBC). The IPBC is a cooperative of government agencies that pool resources to achieve cost savings by being self-funded. The IPBC model is not only intended to reduce health insurance expenditures, but also moderate larger fluctuations year-to-year.

Legislative Issues Impacting the Budget

- Local Government Distributive Fund: Annually, the Village continues to monitor this fund as any modification at the State level could have severe funding impacts locally. It is important to note that **the State is currently two months behind on payments to the Village, which equals approximately \$ 460,300 in funding.** The FY 14/15 budget assumes a total of 12 payments will be made in the fiscal year.
- Federal Transportation Funding: The federal government approved the Moving Ahead for Progress in the 21st Century Act (MAP-21) in 2012 which includes transportation funding for 2013 and 2014. The continuation of multi-year transportation authorizations is critical as Algonquin addresses regional transportation issues, including the reconstruction of Randall Road and the Longmeadow Parkway Bridge Corridor.
- Pension Reforms: Village staff will continue to monitor public safety pension legislation. Pension expenses are one of the fastest growing expenditures the Village has and undoubtedly will create future funding challenges for Algonquin. The Village is appropriately funding its pension obligations based on the outcomes of annual actuarial studies.

Conclusion

Overall, the Village is in sound financial condition. Due to adherence to the Village's Guiding Principles and use of constraint budgeting in previous years, the Village is in a stronger position than many other local communities. Algonquin have a strong bond rating (AAA) and cash reserves, while maintaining low debt obligations. It is essential to carefully maintain the day-to-day operations but continue to pursue important capital improvement projects. In many cases, these capital improvement projects warrant significant attention in respect to their opportunity to yield future operational cost savings. These cost savings enhance the Village's ability to contend with the many pressures upon local government presented by State and federal mandates, tax caps, declining revenue sources, escalating insurance costs, and other demands for new or improved services from our residents and businesses.

This budget takes another step in affording the Village of Algonquin the opportunity and capability to initiate the projects tied to growth management of the Village, while maintaining a sound financial base for the benefit of the residents of the community and the improvement of its infrastructure.

The combined leadership of the elected officials, support of the public, and experience and skills of professional Village staff will allow the Village of Algonquin to focus on the importance of delivering uninterrupted, high quality services to the public. With the support of the President and Board of Trustees, and the assistance of the Village staff, this budget will serve as a guide to maintaining efficient and effective municipal services and accomplishing the Village's financial objectives.

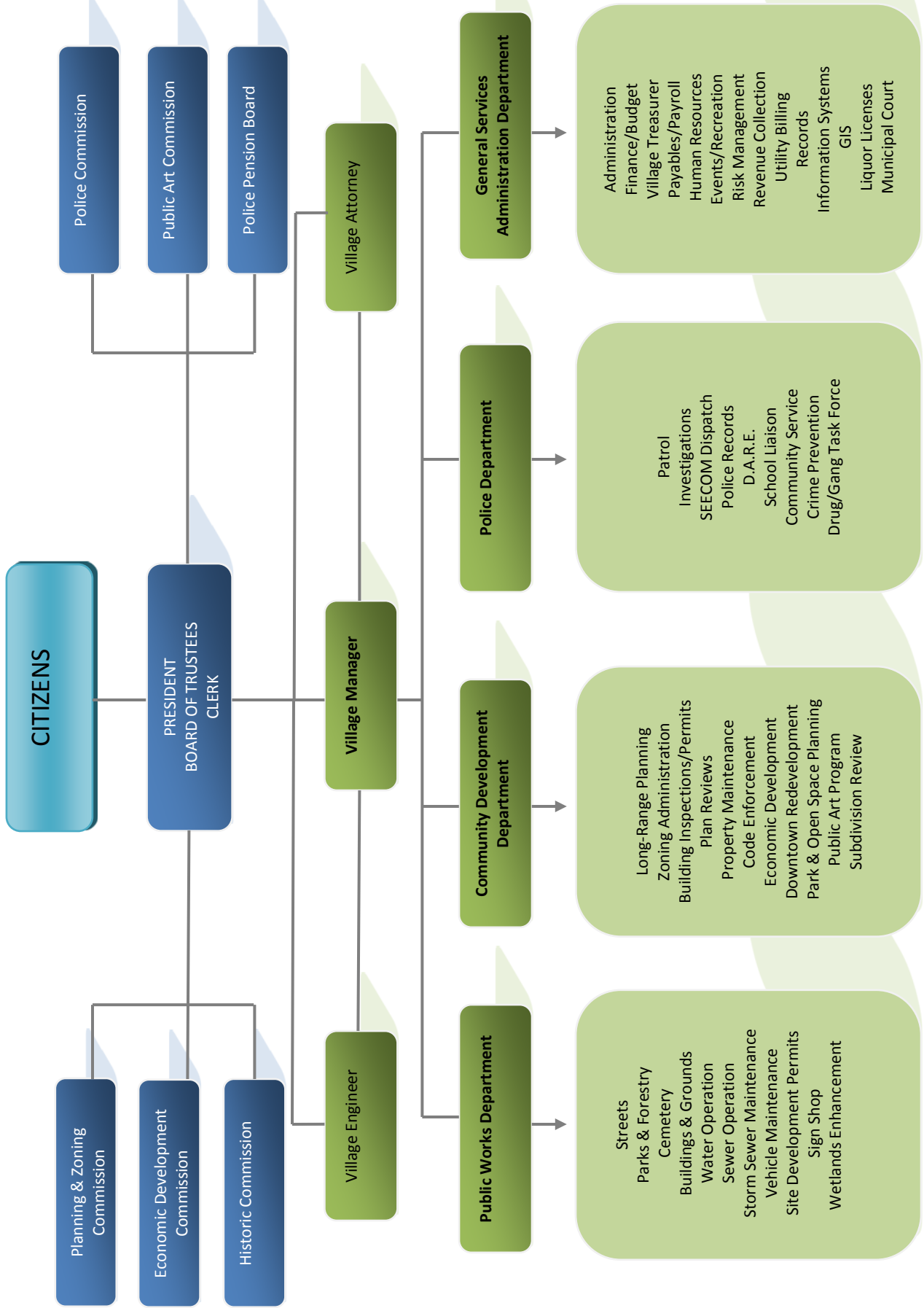
Respectfully submitted,



Tim J. Schloneger
Village Manager/Budget Officer

TJS:mjk

Village of Algonquin 2014 – 2015 Organizational Chart





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Guiding Principles

The principles listed below are, for the most part, timeless, and will be part of the fabric of the Village's direction for the coming years, if not forever. However, the means in which we meet or work towards these principles may change from year to year. This document intends to not only describe the guiding principles, but also to highlight some of the major programs and other purchases that have been included in this year's budget in order to support the guiding principles. Many programs and services can fit into more than one category; we have placed the programs in the category where they fit best.

The Guiding Principles were originally established as part of the FY 05/06 budget process, as defined in the Budget Message (see the Budget Message for additional description of each guiding principle). The Village aims to focus its time and resources in accomplishing the following objectives:

Customer Service

- *Maintain and/or Enhance Customer Service and Citizen Satisfaction*
- Implement payment options via credit cards and other alternatives; consider effecting online permit applications.
- Train a broader number of staff in counter service and permit intake, processing, and issuance.
- Develop and distribute 2014 Annual Report and Calendar to all Village residents.
- Administer the 2014 Algonquin Community Survey.
- Implement Village-wide intranet system to consolidate systems and digitize vital records.
- Complete strategic planning efforts to refine and align goals and objectives.
- Continue development of various employee wellness initiatives.
- Implement electric aggregation program for community, pending March 2014 referendum outcome.
- Continue to manage and provide guidance to all operating divisions of the Public Works Department to ensure citizen satisfaction.
- Continue to key in on core services and make those better while holding the line on budgets.
- Continue to collect information and infrastructure for GIS.
- Purchase and implement an asset management software program.
- Implement the new asset management software. Begin to assess task costs and improved efficiencies.
- Summarize activities and industry issues via the Village newsletter.
- Continue to offer theme nights at the pool. Continue to develop a structured plan so that patrons who attend have a positive experience.
- With success of the Aqua Zumba in 2013, look at ways to expand this class offering at the pool. Increase the amount of days offered and the amount of sessions.
- Further engage after-hours Police Department staff and frontline employees to enhance employee experience.

Economic Development

- *Continue to Promote and Foster Economic Development*
- Complete ED Strategy.
- Focus on redevelopment opportunities downtown and on East Algonquin Road.
- Market for data centers or tech users in ACC.
- Continue work with Downtown Algonquin Partnership group to enhance and grow special events in downtown.
- Develop recreation programming at Algonquin Lakes Elementary School to be instructed by Village staff.
- Complete Tax Increment Financing (TIF) eligibility study for the downtown area.
- Continue to promote the pool facility to local groups to swim at a discounted rate.
- Engage the retirement home on the east side to take advantage of the benefits of water for the residents who live there, offering a group rate.
- Continue to use economic principles and analyses to improve efficient operations for divisions and sustain effective capacity as well.

Infrastructure

- *Evaluate, Plan for, and Implement Important Capital Improvement Projects in order to maintain the Village's infrastructure and uphold a high quality of life for residents*
- Continue to implement impact fees and other revenue sources.
- Consider updates to LOC requirements for subdivisions.
- Coordinate efforts with the Illinois Department of Transportation (IDOT) to continue construction of the Algonquin Western Bypass (Illinois Route 31).
- Continue to work with Kane County for the construction of the Longmeadow Parkway corridor.
- Continue dialogue with McHenry County regarding the Randall Road Improvements Study.
- Replace the basketball court/ice rink at Snapper Field.
- Propose contracted bike path replacement program.
- Update and propose park system asset replacement projects.
- In-house paving of Dawson Lane, Sawmill Lane, Millbrook Lane, Shagbark Court, Candlewood Court and Sandpebble Circle.
- Continue ongoing maintenance and seasonal clean ups.
- Continue to take care of and manicure the grounds.
- Continue to make any necessary repairs to roads and infrastructure to keep a safe and presentable environment.
- Perform road resurfacing and other improvements on Bunker Hill Drive between Square Barn Road and Saratoga Circle.
- Perform roadway improvements as part of the Cumberland Parkway and Copper Oaks Section 2 project, including Cumberland Parkway, Ryan Parkway, Chase Street, Ozark Parkway, and Teton Parkway.
- Perform road scarification on Shagbark Lane, Sandpebble Circle, Candlewood Court, Sawmill Lane, Dawson Lane, and Millcreek Lane.

- Complete Phase 2 Engineering for Harper Drive improvement project.
- Finish construction of the Highland Subdivision Street and Drainage Improvements.
- Perform roadway improvements as part of the Copper Oaks Section 1 project, including Glacier Parkway, Glacier Court, Yellowstone Parkway, Yosemite Parkway, Tahoe Parkway, and Blue Ridge Parkway.
- Perform repairs on sea wall damaged from spring 2013 floods. The project located near Center Street and Willow Street is funded with a FEMA grant.
- Perform roadway improvements as part of the Indian Grove/South Hubbard Street project, including South Hubbard Street, Oceola Drive, Cherokee Road, and Iroquois Road.
- Perform construction on gun range located on Meyer Drive.
- Implement an infrastructure management system to assess Village roadways.
- Perform Phase 2 Engineering for Surrey Lane Creek & Drainage repair project.
- Perform Phase 2 Engineering for Randall Road Pedestrian Bridge project.
- Perform Phase 1 Engineering for Highland Avenue improvement project.
- Construct Main Street Pedestrian sidewalk between Beach Drive and La Fox River Drive.
- Research costs and develop a plan to replace the funbrella on the east side of the pool deck.
- Complete replacement of Snapper Field Court.
- Miles of sanitary sewer televised annually. Target: 10-year televising cycle, or approximately 75,000 linear feet of sewer to be televised to evaluate infrastructure condition, determine necessary repairs, locate illegal connection points, and provide for long-range planning.
- Miles of sanitary sewers flushed annually. Target: 5-year flushing cycle, or approximately 150,000 linear feet of sewer to be cleaned to increase pipe capacity and reduce risk of backup.
- Prepare design and bidding documents for operational and redundancy improvements to Pressure Zones nos. 2, 4 and 5.
- Complete Facility Plan Update for collection system and Wastewater Treatment Facility.
- Perform rehabilitation of sanitary sewers.
- Complete SCADA Enhancements (year 3 of 3) for Water Treatment Plant No. 1 and associated sites.
- Complete replacement of Indian Grove water main and sanitary sewer.
- Continue to support the Algonquin-Lake in the Hills Fire Protection District, as well as consider additional opportunities provided marginal output for department remains consistent.

Fiscal Management

- *Assess all viable options to increase/maintain the Village's revenue base*
- Continue to expand services that generate alternate revenues.
- Provide more options for payment of fees, including credit cards.
- Expand development and carefully consider infrastructure investments that will lead to improved tax base.
- Maintain Village's Standard and Poor's bond rating of AAA.
- Obtain Government Finance Officers Association (GFOA) awards for annual budget and comprehensive annual financial report.
- Obtain the International City/County Management Association's (ICMA) Center for Performance Measurement Certificate of Achievement.

- Complete integration of Village Enterprise Resource Planning (ERP) software and Geographic Information Systems (GIS).
- Consolidate and implement enterprise time management and payroll software.
- Continue working regionally on cooperative purchasing agreements for commodities and materials.
- Assess base tasks for competitive pricing.
- Continue to seek ways to streamline tasks and fleet assets.
- Apply for shade structure grant to replace the funbrella on the east side of the pool deck to provide shade patrons and staff.
- Certify/recertify staff in all lifeguarding skills.
- Certify/recertify all staff in CPR/AED/first aid.
- Certify/recertify staff in water safety instruction.
- Internal Evaluation. Target: Undertake an internal evaluation of the Utilities Division to determine the most effective streamlined operation. Evaluation could include reassignment of critical services and staff.
- Ordinance Review. Conduct a thorough review of Chapter 6 of the Municipal Code to update and determine any failures to adhere to ordinance which may produce added revenue, with focus on properties which lie within prescribed limits of available water and sewer and require a connection be made per the ordinance.
- Expedite the repair and maintenance of Village of Algonquin assets that accommodate fluid support of departments and divisions.

Public Safety

- *Continue to allocate the necessary resources for the maintenance of the Public's Health, Safety, and Welfare through a well-trained and dedicated staff*
- Maintain or increase code enforcement activities.
- Maintain inspector and planner certifications.
- Focus on internal operations to improve training, use and efficiency of technology.
- Research and develop funding models for future infrastructure replacement and investment.
- Provide Forensic Interview Training for appropriate officers.
- Participate in the Illinois Chiefs of Police Association and the International Association of Chiefs of Police Traffic Safety Challenge.
- Maintain proficiency of personnel through training.
- Continue to utilize and expand the use of systems to disseminate important public safety information and information about police department activities to the public.
- Mandatory OSHA and safety training will continue to be provided.
- Inspect and repair concrete sidewalks and curb in Dawson Mill and High Hill Subdivisions and repair any other outstanding or reported curbs or walks.
- Staff Training. Target: 48 hours per person annually. Increase focus on staff certification, customer service, emergency preparedness, and tabletop training exercises.
- Illinois Public Service Institute. Chief wastewater operator's first year of a three-year management program, learning from industry leaders, geared specifically for public works employees. We will be seeking a scholarship from ISAWWA and APWA to help offset costs.

- Continue to explore alternate energy solutions for fleet and facilities where energy consumption is concerned.

Conservation

- *Continue to promote and develop programs with a Conservation Focus*
- Incorporate principles of various newer plans (downtown, Woods Creek Watershed, etc.) into zoning and subdivision ordinances.
- Complete Fox River Recreation Plan
- Host holiday lights recycling at the Ganek Municipal Center between November and January.
- Host two e-waste recycling events (fall and spring).
- Participate in the DEA Drug Take-Back Program.
- Continue storm water public education and provide yearly reports to the IEPA on our NPDES Phase 2 permit.
- Continue to seek external funding for the replacement of trees.
- Propose park system recycling program.
- Continue the in-house burn programs and the maintenance of the Woods Creek corridor; also, continue efforts to meet EPA standards in respect to storm drains and outflow to detention areas.
- Souwanas Creek Naturalized Streambank Stabilization
- Permanent Drainage and Conservation Easement Acquisition for Lawndale Park Creek
- Use feedback from the energy audit to develop energy efficient practices for the concession area and bathhouse.
- Perform site maintenance of Falcon Ridge Nature Preserve.
- Perform site maintenance of Blue Ridge Naturalized Detention Basin.
- Perform site maintenance of Spella Fen Buffer Maintenance.
- Start restoration of Spella Wetland Headwaters.
- Perform prescribed burns for portions of Woods Creek Corridor & Arbor Hills Nature Preserve.
- Water Leak Survey. Target: Continue to participate in an annual leak survey to identify water losses due to water leaks and improve accountability.
- USEPA WaterSense. Become a participating member of WaterSense, a USEPA-backed program to encourage water conservation by providing educational materials and BMPs for water conservation. Items associated with this program up for consideration include water-saving plumbing fixtures, rebate programs, and partnerships with civic groups, such as the Girl Scouts who can earn badges for water conservation.
- Unidirectional Flushing Program. Begin to develop an in-house, unidirectional flushing program to increase the efficiency by which water mains are flushed and to realize as much as a 40% savings in water use for flushing.

Personnel Summary

Please note that all budgeted positions are shown. Some positions may not have been filled during all or a portion of the fiscal year listed. More detailed summaries can be found in the program description for each division/department.

Department/Division	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
General Services Administration						
Full-Time Equivalent Positions	18.75	18.50	19.00	18.5	18.75	▲0.25 ¹
<i>Full-Time Employees</i>	18	18	18	18	18	-
<i>Part-Time Employees</i>	2	1	1	1	2	▲1
Police						
Full-Time Equivalent Positions	60.00	60.00	60.00	60.00	60.00	-
<i>Full-Time Employees</i>	59	59	59	59	59	-
<i>Part-Time Employees</i>	4	4	4	4	4	-
Community Development						
Full-Time Equivalent Positions	12.00	12.00	11.50	12.00	12.00	-
<i>Full-Time Employees</i>	12	12	12	12	12	-
<i>Part-Time Employees</i>	0	0	0	0	0	-
Public Works Administration						
Full-Time Equivalent Positions	7.00	6.00	6.00	6.00	6.00	-
<i>Full-Time Employees</i>	7	6	6	6	6	-
<i>Part-Time Employees</i>	0	0	0	0	0	-
Public Works Streets						
Full-Time Equivalent Positions	15.00	14.00	14.00	14.00	14.00	-
<i>Full-Time Employees</i>	15	14	14	14	14	-
<i>Part-Time Employees</i>	0	0	0	0	0	-
Public Works Parks and Forestry						
Full-Time Equivalent Positions	16.00	16.00	15.50	15.50	15.50	-
<i>Full-Time Employees</i>	15	15	14	14	14	-
<i>Part-Time Employees</i>	4	4	6	6	6	-
Public Works Water and Sewer Utilities						
Full-Time Equivalent Positions	22.00	20.75	20.75	20.75	20.75	-
<i>Full-Time Employees</i>	22	20	20	20	20	-
<i>Part-Time Employees</i>	0	3	3	3	3	-
Public Works Building Services						
Full-Time Equivalent Positions	4.00	4.00	4.00	4.00	4.00	-
<i>Full-Time Employees</i>	4	4	4	4	4	-
<i>Part-Time Employees</i>	0	0	0	0	0	-
Public Works Vehicle Maintenance						
Full-Time Equivalent Positions	5.00	5.00	5.00	5.00	5.00	-
<i>Full-Time Employees</i>	5	5	5	5	5	-
<i>Part-Time Employees</i>	0	0	0	0	0	-
Swimming Pool						
Full-Time Equivalent Positions	4.75	4.75	4.50	4.75	4.75	-
<i>Part-Time Employees</i>	51	50	38	35	32	▼3 ²
<i>Full-Time Employee Subtotal</i>	157	153	152	152	152	-
<i>Part-Time Employee Subtotal</i>	61	62	52	49	47	▼2
TOTAL EMPLOYEE HEADCOUNT	218	215	204	201	199	▼2³
TOTAL FTEs	164.50	161.00	160.25	160.50	160.75	▲0.25³

¹ – A Intern position for Recreation is budgeted to assist staff with program administration.

² – Overall headcount for Swimming Pool staff has decreased as existing staff will work additional hours in fiscal year.

³ – Total does not include Temporary Recreation Instructors, which will work a negligible amount of hours during the fiscal year.

Fund Balance Projections

	* Projected Fund Balance at 05/01/14	FY 14/15 Revenues	FY 14/15 Expenditures	Projected Fund Balance at 04/30/15
General Fund	14,192,319	19,477,000	19,573,000	14,096,319
Cemetery Fund	294,692	38,000	35,550	297,142
Motor Fuel Fund	2,001,034	880,200	2,047,500	833,734
Street Improvement Fund	5,933,154	5,275,000	8,155,000	3,053,154
Swimming Pool Fund	3,171	209,850	209,850	3,171
Park Fund	278,045	25,100	182,500	120,645
W & S Operating Fund	61,299,388	6,359,500	6,520,100	61,138,788
W & S Improvement & Construction Fund	8,777,101	175,000	1,729,400	7,222,701
Village Construction Fund	23,577	100	-	23,677
Development Fund	1,433,215	135,200	158,000	1,410,415
Building Services Fund	5,289	854,300	854,300	5,289
Vehicle Maint. Service Fund	106,049	1,384,500	1,384,500	106,049
Police Pension Fund	18,851,696	2,926,000	520,000	21,257,696
Debt Service Fund	1,415,674	618,000	758,000	1,275,674
TOTALS	114,614,404	38,357,750	42,127,700	110,844,454

*Projected Fund Balance at 05/01/15 is estimated actual

2012-2014 Summary of Estimated Financial Sources and Use

(For Budgetary Purposes Only)

	General Fund		Special Revenue Funds	
	2013 Actual	* 2014 Budgeted	2013 Actual	* 2015 Budgeted
Financial Sources:				
Property Tax	\$ 5,904,067	\$ 5,851,000	\$ -	\$ -
Sales Tax	6,929,936	7,360,000	-	-
Other Taxes	3,992,162	3,766,100	4,463,144	5,377,300
Licenses and Permits	705,734	355,000	-	-
Intergovernmental, Grants, Contributions	205,145	200,000	1,093,589	675,000
Charges for Services & Uses	386,926	495,700	129,672	114,195
Fines, Fees and Forfeitures	798,921	796,100	-	-
Interest	48,715	55,000	19,882	18,355
Miscellaneous	56,190	10,100	72,132	46,600
Total Estimated Financial Sources	\$ 19,027,796	\$ 18,889,000	\$ 5,778,419	\$ 6,231,450
Expenditures:				
General Government	\$ 4,101,868	\$ 4,231,550	\$ 242,115	\$ 332,950
Public Safety	8,570,284	8,981,000	-	-
Public Works	586,228	614,200	-	-
Streets Department	2,153,689	2,294,750	2,994,037	2,950,400
Culture and Recreation	1,644,316	1,732,900	107,662	137,000
Debt Service	-	-	-	-
Water & Sewer	-	-	-	-
Miscellaneous	-	-	-	-
Capital Outlay	85,813	317,000	1,571,856	7,149,000
Total Budget:	\$ 17,142,198	\$ 18,171,400	\$ 4,915,670	\$ 10,569,350
Excess of revenues or (expenditures)	1,885,598	717,600	862,749	(4,337,900)
Transfers In/Out	(579,173)	(827,600)	39,173	33,100
Other Financing Sources	-	-	-	-
Capital Contributions	-	-	-	-
Net Increase (Decrease) in Fund Balance	1,306,425	(110,000)	901,922	(4,304,800)
Fund Balance - May 1	\$ 11,970,001	\$ 13,276,426	\$ 7,775,655	\$ 8,677,577
Fund Balance - April 30	\$ 13,276,426	\$ 13,166,426	\$ 8,677,577	\$ 4,372,777

* The Fund Balance was determined by using budgeted figures for 2014 and 2015

2012-2014 Summary of Estimated Financial Sources and Use

(For Budgetary Purposes Only)

	Water & Sewer Funds		Non Major Funds			
	2013 Actual	* 2014 Budgeted	* 2015 Budgeted	2013 Actual	* 2014 Budgeted	* 2015 Budgeted
Financial Sources:						
Property Tax	\$ -	\$ -	-	\$ -	-	\$ -
Sales Tax	-	-	-	-	-	-
Other Taxes	1,665,803	981,500	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Intergovernmental, Grants, Contributions	-	-	-	1,398,245	1,455,000	1,623,000
Charges for Services & Uses	7,669,055	5,959,000	6,408,000	2,089,801	2,179,900	2,238,800
Fines, Fees and Forfeitures	89,147	89,500	79,500	-	-	-
Interest	45,222	38,050	36,000	319,507	9,700	8,100
Miscellaneous	100,148	101,000	11,000	990,303	768,000	1,303,000
Total Estimated Financial Sources	\$ 9,569,375	\$ 7,169,050	\$ 6,534,500	\$ 4,797,856	\$ 4,412,600	\$ 5,172,900
Expenditures:						
General Government	\$ -	\$ -	-	\$ -	-	\$ -
Public Safety	-	-	-	251,855	379,000	520,000
Public Works	-	-	-	2,089,583	2,069,900	2,188,800
Streets Department	-	-	-	-	-	-
Culture and Recreation	-	-	-	-	-	-
Debt Service	346,907	864,200	804,000	755,134	799,500	758,000
Water & Sewer	8,348,199	5,927,650	6,044,000	-	-	-
Miscellaneous	1,968	-	-	68,887	-	-
Capital Outlay	40,984	1,725,000	1,401,500	97,013	110,000	50,000
Total Budget:	\$ 8,738,058	\$ 8,516,850	\$ 8,249,500	\$ 3,262,472	\$ 3,358,400	\$ 3,516,800
Excess of revenues or (expenditures)	831,317	(1,347,800)	(1,715,000)	1,535,384	1,054,200	1,656,100
Transfers In/Out	-	-	-	540,000	794,500	610,000
Financing Sources	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-
Net Increase (Decrease) in Fund Balance	831,317	(1,347,800)	(1,715,000)	2,075,384	1,848,700	2,266,100
Fund Balance - May 1	\$ 68,309,814	\$ 69,141,131	\$ 67,793,331	\$ 15,827,455	\$ 17,902,839	\$ 19,751,539
Fund Balance - April 30	\$ 69,141,131	\$ 67,793,331	\$ 66,078,331	\$ 17,902,839	\$ 19,751,539	\$ 22,017,639
				17,902,839		

* The Fund Balance was determined by using budgeted figures for 2014 and 2015

2012-2014 Summary of Estimated Financial Sources and Use

(For Budgetary Purposes Only)

	Total All Funds		
	2013 Actual	* 2014 Budgeted	* 2015 Budgeted
Property Tax	\$ 5,904,067	\$ 5,851,000	\$ 5,867,000
Sales Tax	6,929,936	7,360,000	7,270,000
Other Taxes	10,121,109	10,124,900	10,593,100
Licenses and Permits	705,734	355,000	493,000
Intergovernmental, Grants, Contributions	2,696,979	2,330,000	1,822,500
Charges for Services & Uses	10,275,454	8,748,795	9,192,200
Fines, Fees and Forfeitures	888,068	885,600	865,500
Interest	433,326	121,105	137,355
Miscellaneous	1,218,773	925,700	1,373,350
Total Estimated Financial Sources	\$ 39,173,446	\$ 36,702,100	\$ 37,614,005
Expenditures:			
General Government	\$ 4,343,983	\$ 4,564,500	\$ 4,796,800
Public Safety	8,822,139	9,360,000	9,857,500
Public Works	2,675,811	2,684,100	2,823,630
Streets Department	5,147,726	5,245,150	7,606,995
Culture and Recreation	1,751,978	1,869,900	1,723,565
Debt Service	1,102,041	1,663,700	1,562,000
Water & Sewer	8,348,199	5,927,650	6,044,000
Miscellaneous	70,855	-	-
Capital Outlay	1,795,666	9,301,000	6,969,465
Total Budget:	\$ 34,058,398	\$ 40,616,000	\$ 41,383,955
Excess of revenues or (expenditures)	5,115,048	(3,913,900)	(3,769,950)
Transfers In/Out	-	-	-
Financing Sources	-	-	-
Capital Contributions	-	-	-
Net Increase (Decrease) in Fund Balance	5,115,048	(3,913,900)	(3,769,950)
Fund Balance - May 1	\$ 103,882,925	\$ 108,997,973	\$ 105,084,073
Fund Balance - April 30	\$ 108,997,973	\$ 105,084,073	\$ 101,314,123

* The Fund Balance was determined by using budgeted figures for 2014 and 2015

Executive Summary

The annual budget is a financial statement of the goals and objectives for the Village during the fiscal year. These goals and objectives have been assessed and reconfirmed over the past year regarding the delivery of basic Village services. The following table shows projected revenues, expenditures, and the net surplus/(deficit) by fund for the FY 14/15 budget:

Fund	Budget Summary		
	Revenues	Expenditures	Surplus/(Deficit)
GENERAL			
General	19,477,000	19,573,000	(96,000) ¹
Subtotal:	19,477,000	19,573,000	(96,000)
CAPITAL PROJECTS			
Motor Fuel Tax (MFT)	880,200	2,047,500	(1,167,300) ²
Park	25,100	182,500	(157,400) ³
Street Improvement	5,275,000	8,155,000	(2,880,000) ³
Water & Sewer Improvement & Construction	175,000	1,729,400	(1,554,400) ³
Village Construction	100	-	100
Subtotal:	6,355,400	12,114,400	(5,759,000)
ENTERPRISE			
Water & Sewer Operating	6,359,500	6,520,100	(160,600) ²
Subtotal:	6,359,500	6,520,100	(160,000)
SPECIAL REVENUE			
Cemetery	38,000	35,550	2,450
Swimming Pool	209,850	209,850	-
Development	135,200	158,000	(22,800) ²
Subtotal:	383,050	403,400	(20,350)
DEBT			
Debt Service	618,000	758,000	(140,000) ²
Subtotal:	618,000	758,000	(140,000)
INTERNAL SERVICE			
Vehicle Maintenance	1,384,500	1,384,500	-
Building Services	854,300	854,300	-
Subtotal:	2,238,800	2,238,800	-
PENSION TRUST			
Police Pension	2,926,000	520,000	2,406,000
Subtotal:	2,926,000	520,000	2,406,000
TOTAL ALL FUNDS:	38,357,750	42,127,700	(3,769,950)

Notes:

- 1 – Budgeted expenses are being funded from the Vehicle Replacement Fund.
- 2 – Various capital fund projects are being partially funded from restricted fund balances.
- 3 – Various capital fund projects are being partially funded from fund balance.

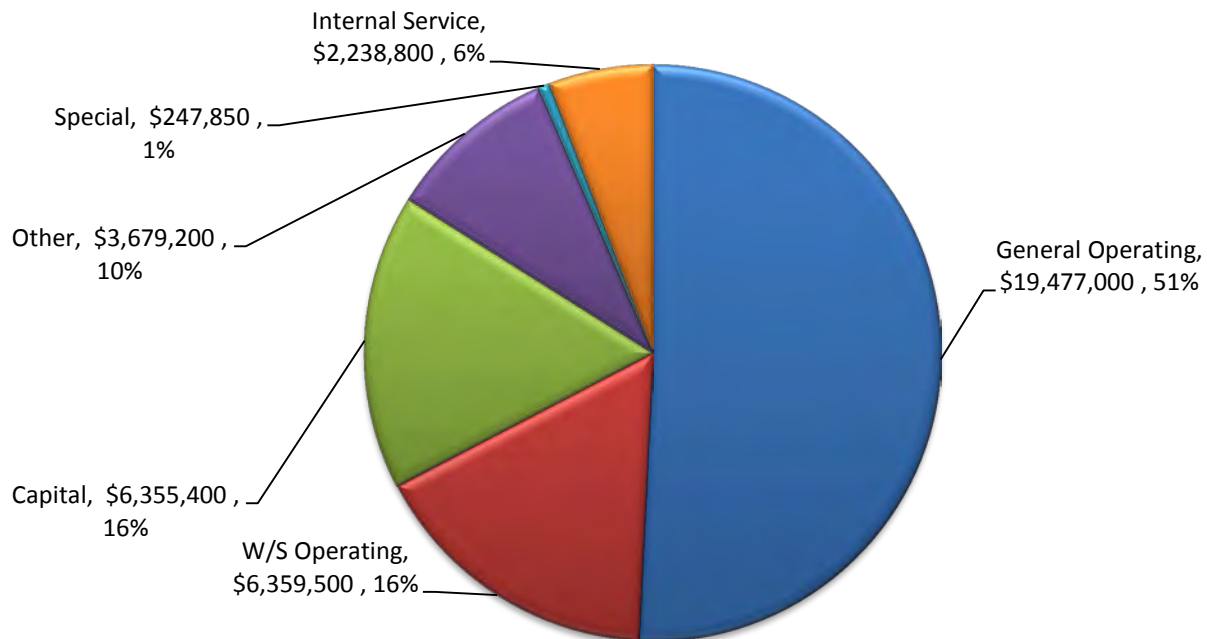
Revenue Summary

The budget is prepared on a fund account basis. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities and outcomes. The following table presents actual fund revenues for FY 11/12 and FY 12/13, budgeted revenues for FY 13/14, and budgeted revenues for FY 14/15:

Total Revenues By Fund

	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
General Fund	\$ 18,781,220	\$ 19,069,580	\$ 18,934,000	\$ 19,477,000
Cemetery Fund	37,895	42,766	35,650	38,000
Motor Fuel Tax Fund	908,850	881,139	908,000	880,200
Street Improvement Fund	3,402,417	3,975,404	4,879,500	5,275,000
Swimming Pool Fund	234,928	200,332	204,300	209,850
Park Fund	8,763	619,417	135,100	25,100
Water/Sewer Operating Fund	5,573,527	6,264,972.42	6,055,550	6,359,500
Water/Sewer Construction Fund	2,367,979	3,306,014	1,113,500	175,000
Development Fund	63,493	133,534	147,000	135,200
Village Construction Fund	880	727	200	100
Building Services Fund	677,957	747,985	724,100	854,300
Vehicle Services Fund	1,226,607	1,342,721	1,455,800	1,384,500
Police Pension Fund	2,075,539	2,701,210	2,223,000	2,926,000
Debt Service Fund	931,102	547,890	804,000	618,000
TOTAL	\$ 36,291,157	\$ 39,833,691	\$ 37,619,700	\$ 38,357,750

The Village is projecting a total of \$38.4 million in revenues for FY 14/15, which includes inter-fund transfers. The operating funds (General and Water & Sewer) comprise of 67 percent of revenues for FY 14/15. Capital revenues have decreased slightly from FY 13/14 with 16% of total revenues. Below is a graph displaying FY 14/15 revenues by fund type:



Total Revenues By Category

	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Taxes	\$ 22,111,278	\$ 22,051,656	\$ 22,428,100	\$ 22,850,100
Licenses & Permits	412,556	717,966	361,200	492,700
Donations & Grants	1,665,574	2,386,800	1,957,800	1,189,600
Charges for Services	7,859,367	10,324,485	8,715,195	9,215,350
Fines & Forfeitures	855,374	789,099	782,600	772,800
Investment Income	873,220	1,432,142	889,105	1,440,355
Other Income	1,535,213	1,482,370	1,568,100	1,653,100
Other Financing Sources (Transfers)	978,575	649,173	917,600	743,745
TOTAL	\$ 36,291,157	\$ 39,833,691	\$ 37,619,700	\$ 38,357,750

Taxes – Taxes are the largest and most stable revenue source for the Village, comprising of 60 percent of the revenues for the FY 14/15 budget. Taxes are largely comprised of sales, income, and real estate taxes. This source is projected to increase \$422,000 (1.9 percent) from the FY 13/14 budget.

Licenses & Permits – Licenses and Permits is made up of primarily community development fees such as building permits and development fees. Additionally, liquor and other licenses make up this revenue source. Licenses and Permits revenues are projected to be up 36.4 percent from the FY 13/14 budget.

Donations & Grants – Donations and Grants are revenues applicable to specific capital or operational expenditures. Intergovernmental agreements with the Police Department also make up revenue in this category. Revenues in FY 14/15 are down 39.2 percent from FY 13/14 in this category due to limited grant funding for capital expenditures this year.

Charges for Services – Charges for Services are comprised largely of user fees, fees only applicable to those who use the service. The largest revenue source in this category is water and sewer fees in the Water and Sewer Operating Fund. Additionally, a majority of the revenue from the internal service funds are derived from billings to other Village departments. This category is up approximately 5.7 percent from FY 13/14.

Fines & Forfeitures – Fine and Forfeiture revenues are generated primarily through police and court fines. This category is projected to decrease approximately 1.3 percent from FY 13/14. Revenues in this category are flat year-to-year; however continue a long-term downward trend.

Investment Income – Dismal federal funds rate are expected to continue in FY 14/15. The Village's recent revisions to its investment policy have allowed for longer maturity investments which have enhanced investment yields. This category is projected to increase \$551,250 (62 percent) from the FY 13/14 budget.

Other Income – Other Income is predominately comprised of Police Pension contributions (employee and employer). This category is up 5.4 percent from FY 13/14 due to increased employer contributions in the Police Pension Fund.

Other Financing Sources – Other Financing Sources include transfers, which is the method the Village uses to move monies between funds for expenditures such as debt service. This category has budgeted \$743,745 for FY 14/15.

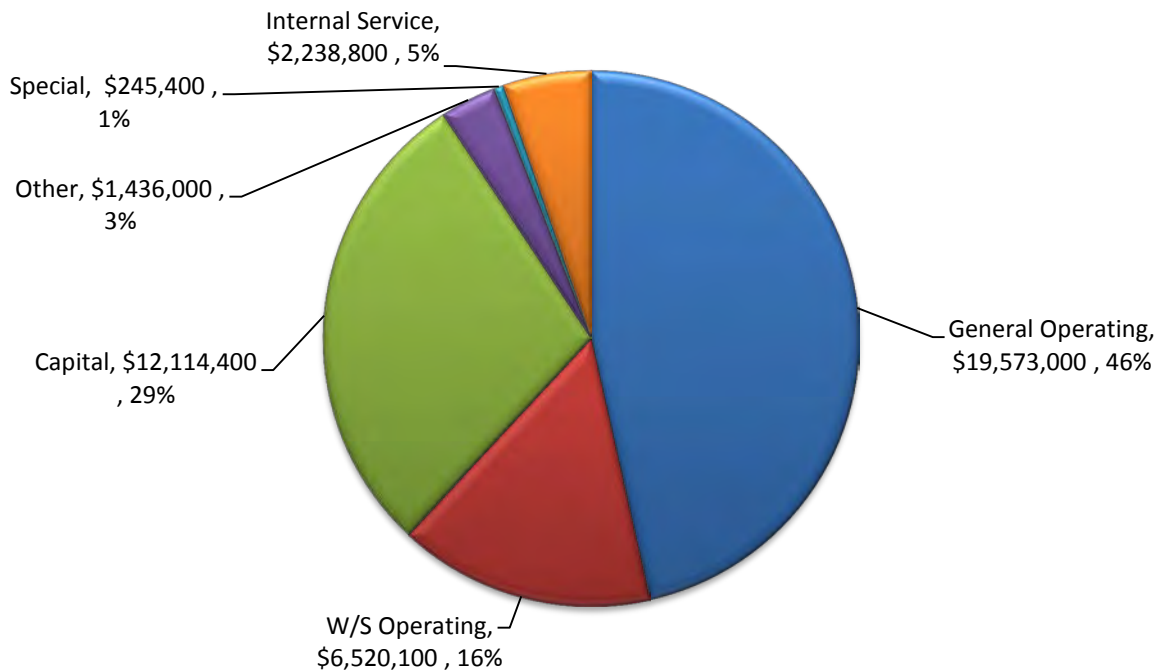
Expenditure Summary

The Village is projecting a total of \$42.1 million in expenditures for FY 14/15, including inter-fund transfers. Similar to revenues, the funds with the largest expenditures are the General Fund and Water and Sewer Operating Fund. These funds account for the Village's costs of personnel and daily operations. The Motor Fuel Tax, Street Improvement, Park, and Water and Sewer Improvement and Construction Funds account for the Village's capital expenditures.

Total Expenditures By Fund

	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
General Fund	\$ 17,512,319	\$ 17,763,159	\$ 19,044,000	\$ 19,573,000
Cemetery Fund	31,995	29,375	35,650	35,550
Motor Fuel Tax Fund	246,157	1,300,650	480,900	2,047,500
Street Improvement Fund	2,058,172	3,195,013	9,454,500	8,155,000
Swimming Pool Fund	249,315	201,598	204,300	209,850
Park Fund	177,218	148,734	286,000	182,500
Water/Sewer Operating Fund	8,440,759	8,819,268	6,055,550	6,520,100
Water/Sewer Construction Fund	574,335	416,821	2,461,300	1,729,400
Development Fund	75,244	75,302	153,000	158,000
Village Construction Fund	0	97,013	0	0
Building Services Fund	678,690	747,251	724,100	854,300
Vehicle Services Fund	1,226,998	1,342,331	1,455,800	1,384,500
Police Pension Fund	308,571	320,741	379,000	520,000
Debt Service Fund	731,146	757,810	799,500	758,000
TOTAL	\$ 32,310,919	\$ 35,215,066	\$ 41,533,600	\$ 42,127,700

Below is a graph displaying FY 14/15 expenditures by fund type:



Total Expenditures By Category

	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Personnel	\$ 15,245,120	\$15,885,891	\$ 16,557,940	\$ 17,460,220
Contractual Services	4,208,729	4,890,717	5,071,100	5,347,625
Supplies & Materials	3,099,828	4,233,467	4,645,280	6,737,775
Maintenance	2,206,810	2,390,976	2,404,170	2,657,795
Capital Expenditures	1,267,657	1,843,159	9,301,000	6,965,222
Debt Services	1,564,319	1,598,458	1,663,700	1,562,000
Other Charges	3,739,880	3,723,226	972,810	653,318
Transfers	978,576	649,173	917,600	743,745
TOTAL	\$ 32,310,919	\$ 35,215,066	\$ 41,533,600	\$ 42,127,700

Personnel – Personnel costs account for salaries, health insurance, FICA, pension and other costs related to Village employees. This category increased 5.4 percent from FY 13/14, primarily due to increased health insurance costs and pension contribution expenses.

Contractual Services – Contractual Services is budgeted at \$5,347,625 for FY 14/15. This category includes utilities, contracted services, and equipment rental. The year-to-year increase is 5.5 percent in this category.

Supplies & Materials – The Supplies and Materials category accounts for the daily items required for Village operations includes building and office supplies, fuel, tools, community programs, and other equipment. This category has increased 45 percent in FY 14/15, budgeted at \$6,737,775, due to infrastructure maintenance expenditures in the Motor Fuel Tax fund which typically occur biennially.

Maintenance – Maintenance expenditures include costs for maintaining Village buildings, vehicles, and infrastructure. Maintenance costs are budgeted at \$2,657,795 for FY 14/15.

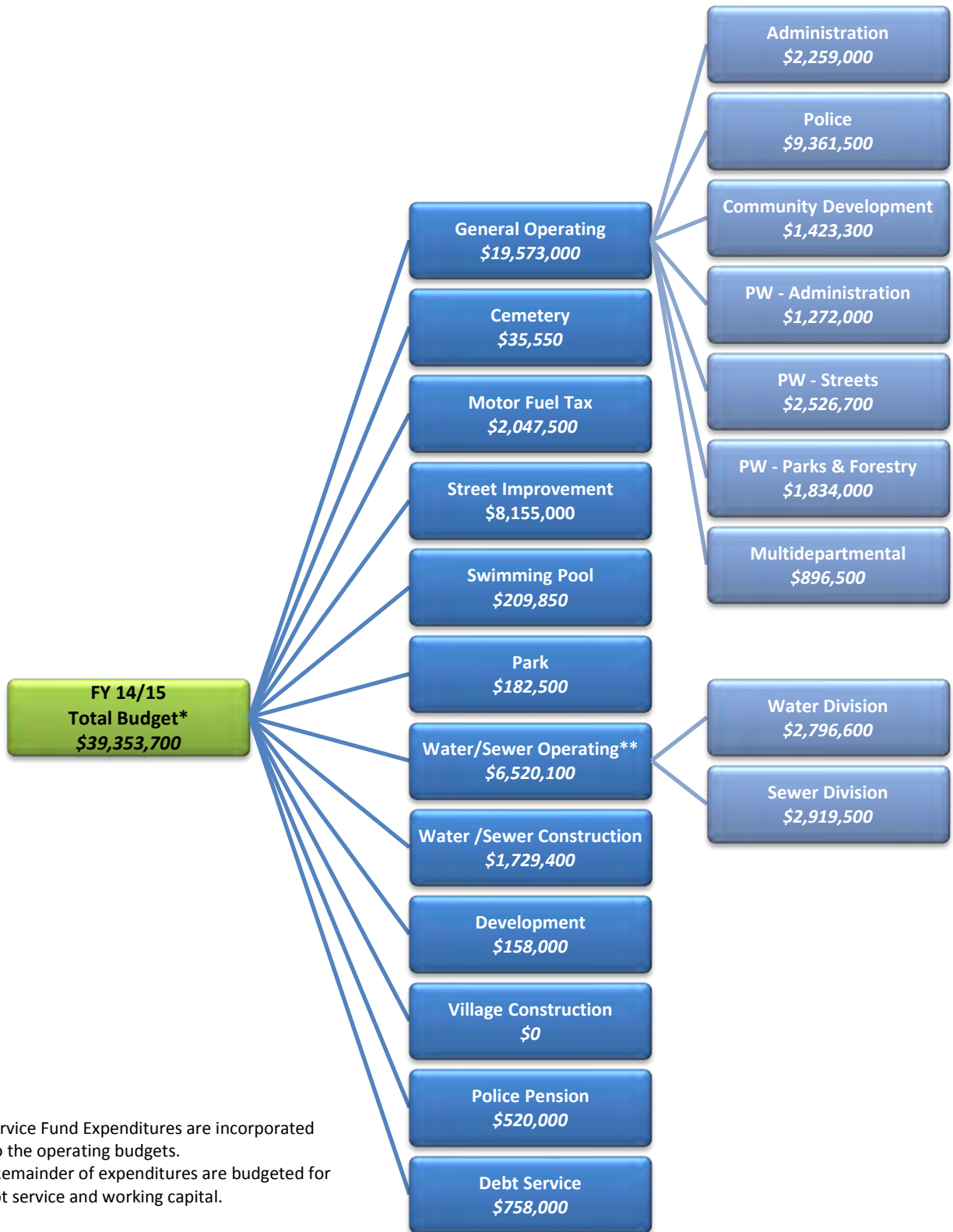
Capital Expenditures – Capital Expenditures are large dollar amount purchases of facilities and equipment. Capital Expenditures for FY 14/15 are budgeted 25 percent less than FY 13/14 to reflect current infrastructure projects budgeted for the upcoming year.

Transfers – Transfers includes monies that are transfer between accounts. The FY 14/15 budget includes \$743,745 worth of transfers.

Other Charges – Other charges include recreation programming, elected officials expenses, police pension expenses, and other training expenses. This category makes up a minor portion of the FY 14/15 budget with \$653,318 of expenditures.

A chart illustrating the allocation of the funds to individual cost centers are shown on the following page. Internal Service Funds are accounted for in the operating budgets.

Fund Structure and FY 14/15 Budget Allocation



*Service Fund Expenditures are incorporated into the operating budgets.

**Remainder of expenditures are budgeted for debt service and working capital.

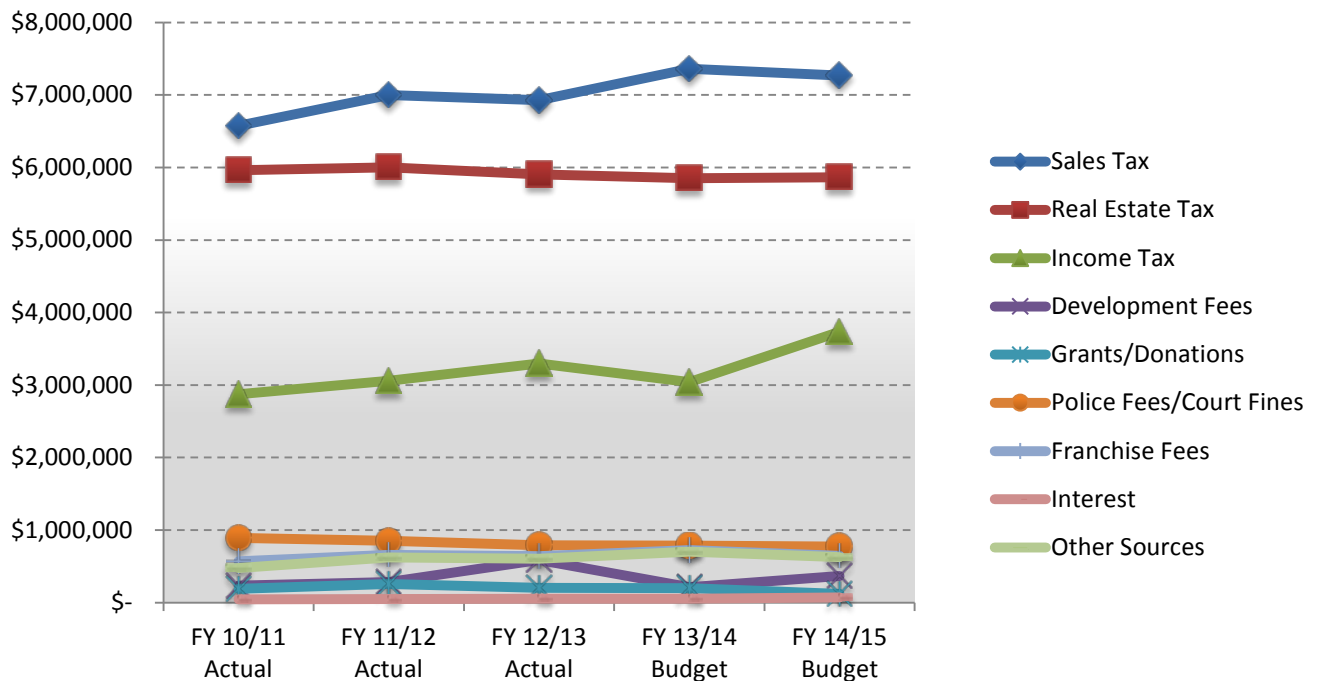
General Fund Budget Overview

The General Fund budget maintains its conservative projections of revenues and expenditures, and attempts to solve some of the concerns for improved service delivery identified by elected officials, Village staff, and citizens of this community. The budget for the General Fund followed a “constraint budgeting” process to ensure maintenance of the existing services while enhancing budget goals by department and division in the allocation of the anticipated revenue growth for the Village. It is the overriding principle of the budget to deliver outstanding service to our citizens at a reasonable cost.

The FY 14/15 General Fund budget projects a 2.9 percent increase in revenues and an approximate 3 percent increase in expenditures as compared to the budget for FY 13/14. It is also important to note that the Village will use \$96,000 from the Vehicle Replacement Fund; however this are not reflected as a revenue source. The FY 14/15 budget is balanced at \$19,573,000.

General Fund Anticipated Revenue - \$19,477,000 - There are many sources of revenue needed to fund a \$19 million General Fund budget. Some of the revenue accounts are predictable based on past trends, while other revenues are more difficult to predict with a volatile economy and unpredictable State shared revenues. This section will address the larger revenue accounts and those revenue accounts involving various assumptions and deviations from the FY 13/14 budget.

The following chart shows the budget trends for revenues that support the general fund, by category:



The major categories of revenue line items are as follows:

Sales Tax - \$7,270,000 – Recent retail trends and sales tax receipts suggest more modest growth in sales tax for FY 14/15. Projected sales tax contributes approximately 37 percent of the total anticipated revenue for the General Fund and is the largest revenue source in the General Fund.

Sales tax is elastic and can fluctuate based upon competition from adjacent communities and external economic forces from year to year and should not be completely relied upon as the ever increasing revenue source. The timing of new commercial uses and predicting resulting sales taxes to be generated by these new and sometimes competing businesses make sales tax less predictable as a revenue source. A benefit to sales tax is that it is largely funded by non-residents who shop within the Village.

Real Estate Taxes - \$5,867,000 – The real estate tax revenues include the distribution of the real estate taxes as levied. The real estate tax revenue contributes approximately 30 percent to the General Fund Budget and is up from FY 13/14, only due to the Road and Bridge portion of tax bills, which is levied by the townships. The Village Board approved a flat property tax levy for 2014. Real Estate Taxes are the second largest source of revenue next to sales tax. Real Estate Taxes are a more stable revenue source than sales tax and will increasingly be depended on for funding Village operations. Property assessments are expected to continue their downward trend due to a sluggish real estate market recovery.

Income Tax - \$3,733,100 – Income taxes received by the State are based upon the census of population and overall income tax collected by the State. The income tax revenue is projected to increase 23 percent from the budget projection for FY 13/14 on positive job outlook indicators. Income tax revenue consists of 19 percent of the total revenue for the General Fund.

Police and Court Fines - \$774,800 – This series of revenue accounts makes up the payments from fines, prosecution fees and forfeited funds related to police and court activities, plus any reimbursement for police training. Decrease municipal court revenue trends and improved compliance with traffic light enforcement contribute to a 1 percent decrease in these accounts. Police and Court Fines account for 4 percent of the General Fund revenue.

Franchise Fees - \$645,000 – These items cover revenues provided to the Village by utility companies for use of the public rights of way through franchise agreements. This stable revenue source accounts for approximately 3 percent of the revenue in the General Fund and experienced an 11 percent overall decrease from the FY 13/14 budget due to lower projections for telecommunications tax receipts.

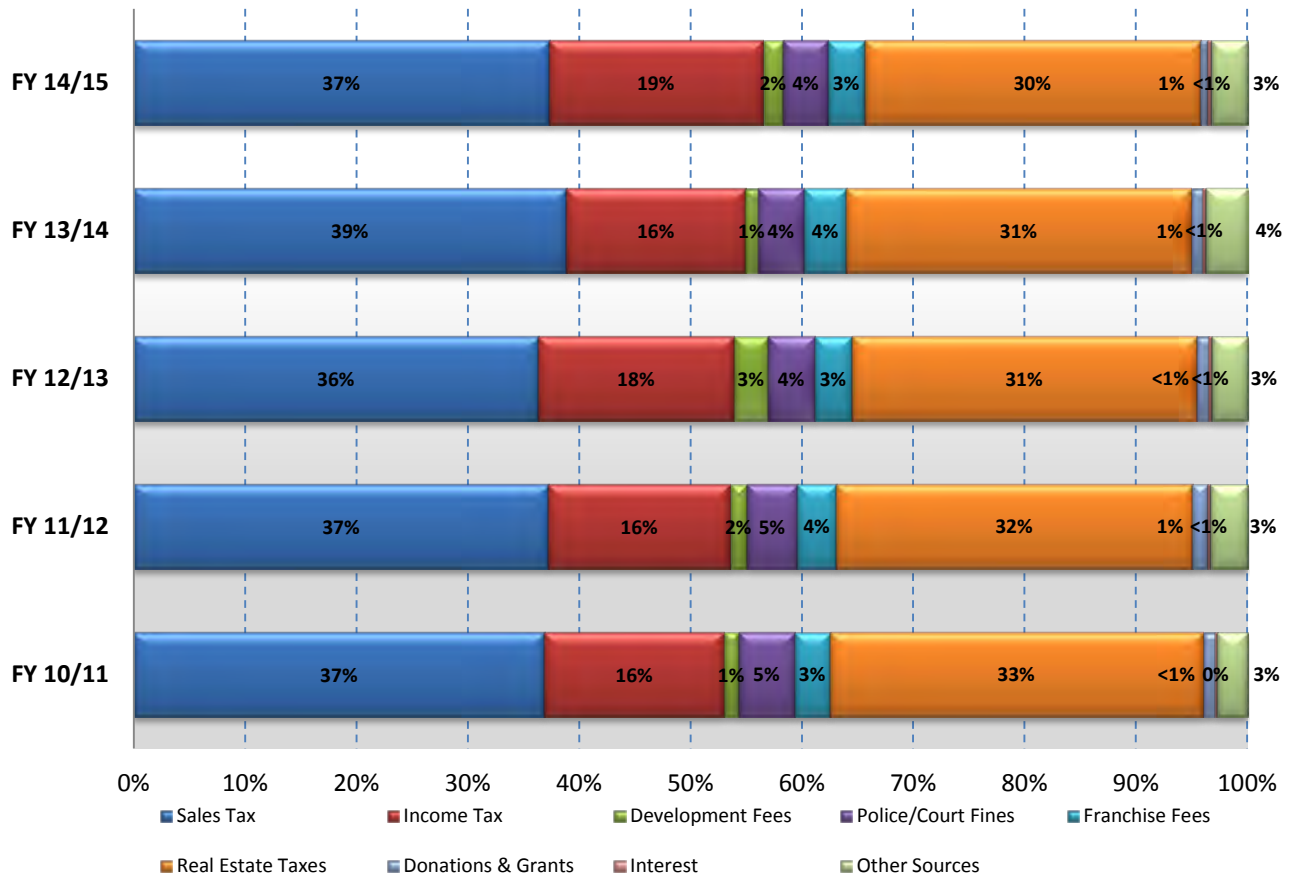
Community Development Fees - \$366,200 – The revenue from building permits, platting fees, and annexation may fluctuate based on the economy and the extent of building activity. Signs of housing and economic recovery have led to a 25 percent increase from the current budget in overall community development fees. Community development fees account for 2 percent of the General Fund revenue in this budget. Development fees have been earmarked for capital purchases, which can be deferred, if actual revenues in this category underperform during the fiscal year.

Grants and Donations - \$119,500 – This line item recognizes the revenue anticipated for various grant programs. Grants will be recorded as they are received this fiscal year, therefore, the budget as presented does not show any anticipated revenues. The revenues for grants and donations have decreased from FY 13/14 and equal 1 percent of the General Fund revenues.

Interest - \$72,000 – These revenue line items include very modest interest received from the various investment institutions utilized by the Village. With stable cash reserves and low interest rates, this revenue source accounts for less than 1 percent of the General Fund revenue. Recent revisions to the Village's investment policy account for the year-to-year increase in this category.

Other Revenue - \$629,400 – Sixteen other revenue sources account for the balance of the total revenue stream for the General Fund. An 11 percent decrease is expected in FY 14/15 from the prior year budget. The decrease is primarily due to the expiration of certain intergovernmental agreements with neighboring agencies. All of the smaller revenue accounts together make up 3 percent of the General Fund revenue.

The following chart shows the current and historical breakdown of revenue items that fund the General Fund budget:



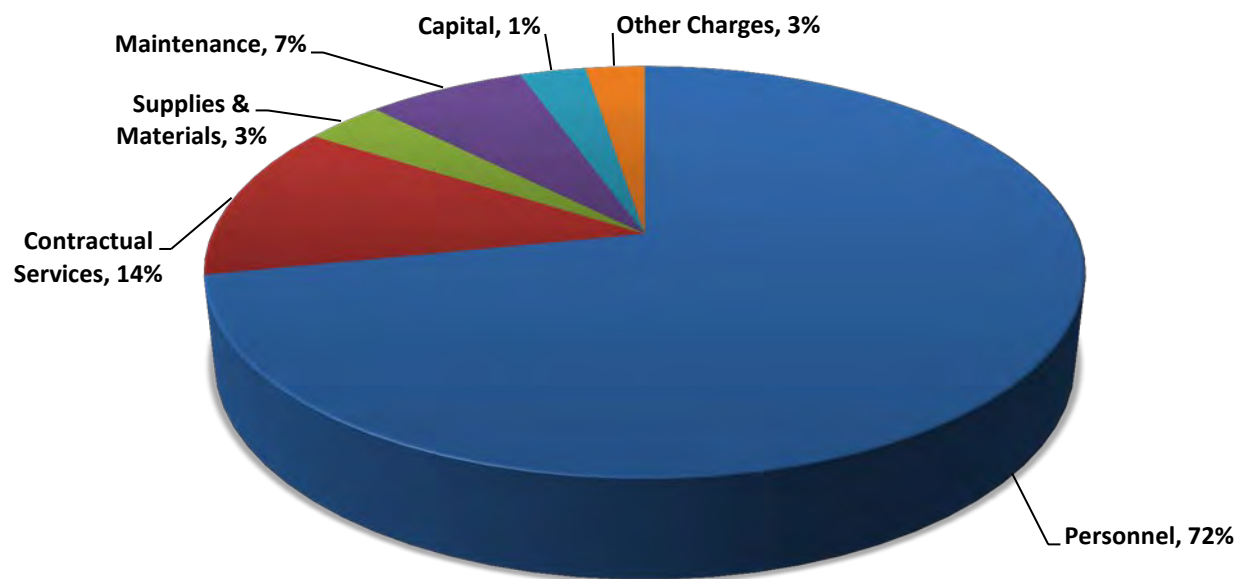
General Fund Expenditures

Administration, Police, Community Development, and Public Works are separate Departments funded by the General Fund. Public Works has three distinct divisions of responsibility covered under the General Fund: (1) Streets Division, (2) Parks & Forestry Division, and (3) Public Works Administration. The Water and Sewer Division is also under the Public Works Department, but is classified under the Water and Sewer Operating Fund, and is considered a separate free-standing Enterprise Fund. The Building Service and Vehicle Maintenance Service Funds are administered through the Public Works Department, but receive their revenue from each department based upon the needs of vehicle and equipment maintenance.

General Fund Expenditures by Department

Department	Expenditures	Percent of Total
General Services Administration	\$ 2,259,000	12%
Police	9,361,500	48%
Community Development	1,423,300	7%
Public Works - Administration	1,272,000	6%
Public Works - Streets	2,526,700	13%
Public Works - Parks and Forestry	1,834,000	9%
Multidepartmental	896,500	5%
TOTAL:	\$ 19,573,000	100%

General Fund Expenditures by Category*



*Does not include transfers to other funds (Debt Service, Pool, etc), long-term debt costs, working capital, or vehicle replacement.

Personnel - \$13,556,250 - The overall employee headcount for the General Fund in FY 14/15 increased by only 0.25 FTEs, to account for a seasonal intern for Recreation. The Village will utilize existing staff to maintain core Village services and assign employees across departments in lieu of hiring additional full-time staff.

The General Fund budget suggests modest salary increases for current personnel. The Village Board will be considering whether there will be any increases to the merit compensation plan for nonunion employees, which is examined annually. The plan provides that the department heads, with the advice and consent of the Village Manager, will review all nonunion employees for possible merit increases. Each department establishes a merit pool, so the proposed raises can reflect job performance rather than automatic across-the-board pay increases. For budget purposes, an approximate 2.5 percent merit pool increase is recommended at this time. Implementation of the merit compensation plan as

established by the Committee of the Whole and the Village Board, by ordinance, will determine the appropriate merit pool increases for the employees during FY 14/15.

Police Pension Contributions represent the largest increase in personnel expenditures in FY 14/15. Modest growth rates are also shown in the Illinois Municipal Retirement Fund (IMRF) and health insurance line items.

Contractual Services - \$2,313,650 – The Contractual Services category generally consists of utilities and other services provided to the Village by a third party. The Village’s liability insurance premium decreased significantly due to favorable claims history in recent years. Additionally, electric expenditures for street lights have decreased approximately \$40,000 in FY 14/15 in part due to fixed electricity supply agreements the Village has entered with alternate retail electricity suppliers.

Supplies and Materials - \$653,465 – Supplies and Materials consist of day-to-day items required to provide community services, such as office supplies, tools, fuel, and postage costs. Fuel expenditures have decreased modestly as energy markets stabilize. Additionally, park upgrade expenditures have been reduced to \$21,600 in FY 14/15 as the Riverfront Park arbor was replaced in the previous fiscal year.

Maintenance - \$1,313,700 – Maintenance costs are up modestly in FY 13/14, reflective of the Village aging facilities and fleet. A majority of these services are provided to Village departments by the Internal Services Division of the Public Works Department. Other line items include Office Equipment Maintenance and various infrastructure maintenance items in the Public Works Streets and Parks & Forestry Divisions.

Capital Expenditures - \$545,465 - The FY 14/15 budget as presented does contain several capital purchases to improve operations. The Police Department has budgeted \$28,000 for a replacement Dodge RAM Community Service Officer vehicle, \$30,000 to upgrade squad computers, printers, and radios, and \$24,000 for the second year lease payment of an in-squad video recording system. All three General Fund Public Works Divisions (Administration, Streets, Parks and Forestry) have budgeted \$81,510 for an asset management software system (total purchase cost: \$262,800). The Public Works Streets Division will replace two existing trucks for \$100,035, which is being partially-funded from the Vehicle Replacement Fund. Additionally, an existing truck will be converted to a hook-lift configuration to allow greater flexibility for \$80,000. Finally, a leaf box attachment for the hook-lift truck will also be purchased for \$16,500 in the Streets Division. The Public Works Parks and Forestry Division has budgeted \$65,020 for a replacement vehicle. Finally, Information Systems is purchasing enterprise timekeeping software to consolidate this process Village-wide which will enhance operating efficiencies. Audio and video equipment for the Village Board room is also proposed in the FY 14/15 budget.

Other Charges - \$491,725 – The Other Charges category is for specific expenditures related to Village operations. The largest area includes uniforms and professional development costs for Village employees.

Water and Sewer Operating Fund

The Water and Sewer Operating fund is a separate enterprise account that does not receive any tax income since revenue is derived solely from the use of the Village’s water and sewer services. It is this

reason the fund is classified as a true Enterprise Fund. The revenues and expenditures are directly related to the demand for these water and sewer services and are not supplemented by any other fund.

The FY 14/15 Water and Sewer Operating Fund budget is budgeted at \$6,520,100 (13 percent increase from FY 13/14). As part of the recent bond refinancing of Series 2013 (which refunded 2005A), debt service is now budgeted in the Water and Sewer Operating Fund. Fund balances will make up the difference between revenues and expenditures.

Anticipated Revenue – Water and Sewer Operating Fund - \$6,359,500 – Approximately \$6.1 million is expected to be generated from water and sewer fees. This source alone accounts for 96% of the revenue needed to operate the water and sewer system of the Village. Other revenue sources are generated from interest on cash reserves, service charges, late charges, wireless service provider rental fees, and new meter sales.

Proposed Expenditures – Water and Sewer Operating Fund - \$6,520,100 – The expenditure format for the Water and Sewer Operating Fund separates the Water and Sewer Divisions; however, many of the expenditure items are split evenly between the two Divisions' line items.

With regard to personnel for the Utilities Division, this budget proposes no new positions. A total of 20.75 FTEs will focus on operations of the expanded Wastewater Treatment Plant, maintaining water and sewer distribution lines, and operation of the Water Treatment Plants. The priority of this year's water and sewer operating budget is continued maintenance of the existing system and environmental protection of our water and sewer utility system.

Internal Service Funds

Building Services Fund – \$854,300 – The Building Services Fund is established to allow the building maintenance staff to plan routine maintenance procedures, generate more accurate staffing levels, and provide budgeting information reflective of the demand placed on each department and division of the Village for building supplies and maintenance. All equipment, supplies and labor incurred with the maintenance of municipal buildings are estimated and then allocated to each department based on the facilities used by each department or division. This inter-service fund more accurately reflects the true costs of operating each department and division of the Village by including what is commonly called "overhead" in each of the departments' respective budgets. The Building Services Fund is proposed with an 18 percent increase from FY 13/14.

Vehicle Maintenance Service Fund – \$1,384,500 - The Vehicle Maintenance Service Fund is established to account for all the vehicle and equipment maintenance necessary across all departments of the Village. All parts and labor expenses incurred as part of the Village's annual vehicle maintenance are estimated and then allocated to each department based on service needed for the maintenance of vehicles and equipment. In addition, this service fund has similar overhead expenditures of "contractual services," "supplies," "maintenance," and "training," as do other department budgets. The Vehicle Maintenance Fund coordinates the daily maintenance of over 300 vehicles and other pieces of equipment (chain saws, weed whips, etc.) that comprise the Village's fleet. The Vehicle Maintenance Service Fund is proposed with a 5 percent decrease in expenditures from FY 13/14.

Capital Improvement Project Funds

The Capital Improvement Project Funds are specifically designated for infrastructure projects in Algonquin. This includes the engineering, design, and construction of roads, parks, and water and sewer facilities. The Village maintains the following four funds to develop these community assets.

Motor Fuel Tax (MFT) Fund – The MFT Fund is used for maintenance and improvements of Village streets. The budget for FY 14/15 includes \$880,200 for revenues and \$2,047,500 for expenditures. Major projects in this fund include Bunker Hill Drive (\$265,000) and Cumberland Parkway/Copper Oaks Subdivision Section 2 (\$1,200,000). Existing fund balances will be used to finance current year construction projects.

Street Improvement Fund – The Street Improvement Fund is used for street maintenance and construction as well as drainage projects. An important difference between the Street Improvement Fund and MFT Fund is that the Street Improvement Fund relies on Village funding for capital projects, while the MFT fund is primarily state-shared revenue. With revenues budgeted at \$5,275,000 in FY 14/15, an additional \$2,880,000 of the fund balance will be used to finance current year construction projects. The FY 14/15 expenditures include \$868,000 of engineering and construction management projects. New projects include Copper Oaks Subdivision Section 1 resurfacing (\$2,300,000) Souwanas Creek restoration (\$395,000), Indian Grove Subdivision reconstruction (\$1,750,000), Main Street sidewalk improvements (\$240,000), construction of a municipal gun range (\$320,000) and the Randall Road Pedestrian Bridge land acquisition (\$400,000).

Park Fund - The Park Fund provides for large-scale new development of park sites as well as major wetland restoration and stream corridor maintenance projects. FY 14/15 revenues are budgeted at \$25,100. To finance the \$182,500 of proposed expenditures in FY 14/15 the Village will use existing funds accumulated for larger projects. The largest project in FY 14/15 is the Snapper Field Court replacement.

Water and Sewer Improvement and Construction Fund - The Water and Sewer Improvement and Construction Fund provides for maintenance and improvements to Village water and sewer distribution and infrastructure. Revenues for FY 14/15 are projected at \$175,000 with expenditures at \$1,729,400. Accumulated reserves from the fund balance will offset the difference. The primary projects include SCADA system upgrades (\$310,000) and replacement of sanitary sewer and water main along Oceola Drive (\$900,000), which corresponds with existing road construction.

Village Construction Fund – The Village Construction Fund provides funding for the construction and capital improvements to Village facilities. Revenues are primarily development-driven, outside of the interest earned on the current fund balance. Projected revenues for FY 14/15 are \$100 due to interest income. There are no proposed expenditures in FY 14/15.

Swimming Pool Fund

The Swimming Pool Fund is used for the maintenance and operation of the Village's municipal pool. This fund is balanced at \$209,850 for FY 14/15 with a transfer from the General Fund of \$88,745. Additional regulatory requirements have required increased expenditures to ensure compliance with transfer income funding the bulk of the increased expenditures. Furthermore, the increasing age of this

facility has required additional maintenance costs (\$86,000 in FY 14/15) to keep this facility in good working order.

Debt Fund

The Village has three bond series with covenants that require debt service. One of the bonds is related to the Water and Sewer Utility as follows:

- Series 2013 refunded Series 2005A which partially financed the Phase 6 expansion of the Wastewater Treatment Facility.

All of the Water and Sewer bonds were covered under the Water & Sewer Operating and Water & Sewer Improvement & Construction funds.

The remaining bonds pertain to construction of the Public Works Facility, as follows:

- Series 2010 refunded Series 2002A which was issued to partially finance the construction and equipping of the Public Works Facility.
- Series 2014A refunded Series 2005B (previously Series 2002B) which was also issued to partially finance the construction and equipping of the Public Works Facility.

The Debt Service Fund is used for the payment of principal and interest related to the 2010 bond and 2014A series which partially financed the Public Works Facility. The Village's bond issues are structured to be a level debt service schedule, which allows expenditures to remain stable in future years.

The revenues of \$618,000 include a \$610,000 transfer from the General Fund and investment income of \$8,000. Expenditures for debt service include \$670,000 for reduction of principal, \$86,000 for payment of interest expense, and \$2,000 for payment of bond fees or total expenditures of \$758,000.

Pension Trust

Police Pension - Revenues for the Police Pension Fund total \$2,926,000 including employee contributions of \$444,000, investment income of \$1,303,000 and employer contributions of \$1,179,000. Expenditures for pension benefits/contribution refunds are \$413,000 and administration expenses are \$107,000 for total expenditures of \$520,000.

Development Fund

This Development Fund was created in FY 09/10 to consolidate line items for the Hotel Tax, School Donations, Cul De Sac, and Community Development revolving loan, described below:

Community Development Revolving Loan - This is a revolving loan program for development of small business. There are no loans at present and the only revenue is investment income of \$100. There are no loans proposed at this time.

School Donation - Revenues are budgeted at \$80,100 including \$80,000 for impact fees (per ordinance) and investment income of \$100. The expenditures for this fund include impact fee payments to the two school districts totaling \$80,000. Please note that the amount collected and released is dependent on construction and is a direct reflection of development fees. For budgeting purposes, the amounts

included here are consistent with the current fiscal year, but we estimate that these amounts are on the high end based on recent decline in construction in the Village.

Cul De Sac - Revenues are due to investment income of \$4,000. Expenditures of \$20,000 are for contractual snow plowing.

Hotel Tax - Revenues from the Hotel Tax result from taxes on hotel room billings pursuant to the municipal ordinance. The budget for revenues includes hotel tax receipts of \$50,000 and investment income of \$1,000. Expenditures are \$58,000 including \$13,000 for regional marketing and a transfer to the General Fund of \$45,000.

The total revenues for the Development Fund are \$135,200 with expenditures of \$158,000. The difference will be offset from the restricted fund balance.



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Village of Algonquin Overview

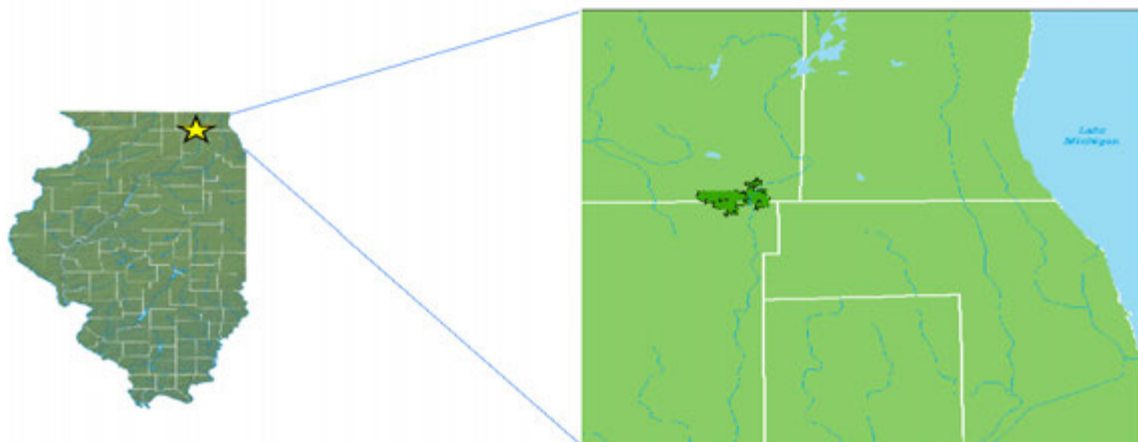
General Overview

The Village of Algonquin was incorporated in 1890 and has grown to a population of 30,046 as of 2010. Nestled in the Fox River Valley, Algonquin lies in both Kane and McHenry Counties and is conveniently located 45 miles from the Chicago Loop. Much of the Village’s growth has occurred since 1990. At the 1990 Census, Algonquin had 11,663 residents which increased to 23,276 at the 2000 Census and to 30,046 at the 2010 Census. The Village covers approximately 12.4 square miles in Chicago’s far northwest suburbs.

Historical Population Trends (Source: U.S. Census)			
Community	2000	2010	Percent Change
Hoffman Estates	49,495	51,895	5%
Crystal Lake	38,000	40,743	7%
Carpentersville	30,586	37,691	23%
Algonquin	23,276	30,046	29%
Lake in the Hills	23,152	28,965	25%
McHenry	21,501	26,992	26%
Woodstock	20,151	24,770	23%
Huntley	5,730	24,291	324%
Cary	15,531	18,271	18%
Barrington	10,168	10,327	2%
West Dundee	5,428	7,331	35%

The median age of Algonquin residents has been steadily increasing with further population growth. In 1980, the median age of Algonquin residents was 28.9, with the median age at 38.7 in the 2010 Census. The median household income in Algonquin is \$98,092 according to the 2010 Census, up 23 percent from 2000. Approximately 86 percent of Algonquin households have an annual household income above \$50,000.

Algonquin has a balanced land use distribution with approximately 63% of its land zoned residential, 14% commercial, 13% industrial, and 10% open space. Neighboring communities include Lake in the Hills and Cary to the north, Barrington Hills to the east, Carpentersville to the south, and Huntley to the west.



Government

The Village of Algonquin is formally organized under the Trustee-Village form of government and combines the strong political leadership of elected officials (in the form of the Village Board) with the professional experience of an appointed local government administrator (Village Manager). The Village Board consists of a President, six Trustees, and a Village Clerk, elected at large to serve overlapping four-year terms. The Village Board appoints the Village Manager to carry out its directives and oversee the delivery of public services. The Village Manager also supervises the daily operations of the Village and all of its departments.

Furthermore, Algonquin is a home-rule unit of government. As a home-rule unit, the Village has no tax rate or debt limitations, nor is it required to conduct a referendum to authorize the issuance of debt or to increase property taxes.

Village Services

Village services are organized among four major service areas: General Services Administration, Community Development, Police, and Public Works. Each of these departments is further delineated into specific divisions that provide public services. Overall, the Village has 152 full-time and 47 part-time/seasonal employees.

The General Services Administration Department (GSA) administers several functions of Village operations including the Village Manager's Office, Finance, Human Resources, Information Systems, Geographic Information Systems (GIS), Events and Recreation, and Office of Adjudication. Community Development is responsible for planning and zoning, economic development, and building and code enforcement. The Police Department has several operating functions including patrol, investigations, traffic, records, and administrative. Several Police Department employees are represented by a labor union (Metropolitan Alliance of Police Locals 78 and 183) which collectively bargains labor contracts. The Public Works Department is divided into five primary operating divisions: Administration, Streets, Parks & Forestry, Internal Services, and Utilities. Several Public Works Department employees are also represented by a labor union (International Union of Operating Engineers Local 150) to collectively bargain labor contracts.

Fire protection services are provided to Village residents by a separate taxing district, depending on their location of residence.

Business and Industry

The Village of Algonquin serves as an important center of commerce in northern Kane and McHenry Counties. Since 2006, just under one million square feet of commercial space has been added to the Village. This includes space on both the Randall Road and Algonquin Road corridors and the Old Town District. The largest retail space in the Village is Algonquin Commons, a lifestyle center which features over 80 specialty shops and restaurants.

The Algonquin Industrial Park, located south of Algonquin Road, is home to major employers such as Wauconda Tool & Engineering, Kenmode Tool & Engineering, and VCP Printing. The Algonquin

Corporate Campus is a more recent development on the Village’s south side which has attracted employers such as Young Innovations Incorporated and Advantage Moving and Storage. Below is a listing of major employers in the Village of Algonquin:

Major Employers in Algonquin	
<u>Employer</u>	<u>Number of Employees</u>
School District 300	371
Village of Algonquin	159
Kenmode Tool and Engineering, Inc.	135
Wauconda Tool and Engineering, Inc.	120
Meyer Material Co.	100
Duro-Life Corp.	62
Target Manufacturing Inc.	50
Coldwell Banker Primus	50
Algonquin State Bank	40
G.W. Thiel, Inc.	40
Hanson Material Service Corp.	30
SubCon Manufacturing Corp.	30
RE/MAX Unlimited Northwest	30

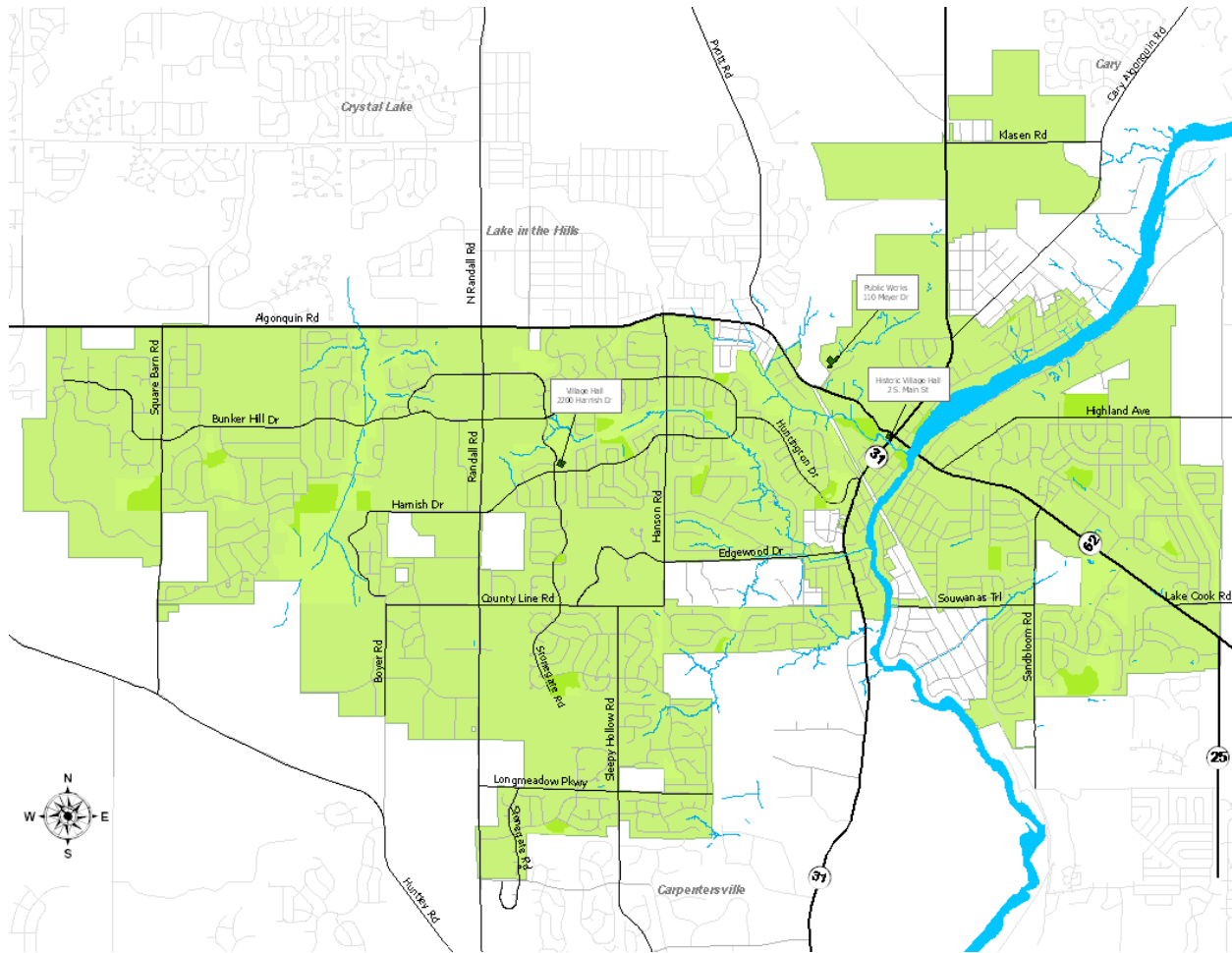
The following table displays historic unemployment rates comparing Algonquin to county, state, and national rates. During each of the past three years, Algonquin’s unemployment rate has been lower than the other comparable rates.

Historic Unemployment Rates (Source: Illinois Department of Labor)			
	<u>2011</u>	<u>2012</u>	<u>2013</u>
Algonquin	8.7%	7.8%	7.9%
Kane County	9.8%	8.8%	8.9%
McHenry County	9.4%	8.4%	8.3%
Illinois	9.7%	8.9%	9.2%
U.S.	8.9%	8.1%	7.4%

Transportation

Algonquin is conveniently located 5 miles north of the Jane Addams Tollway (Interstate 90), which easily connects the Village to the Chicago and Rockford regions. The Village is served by three state highways (Illinois Routes 25, 31, and 62) as well as the Randall Road corridor, which is the Village’s primary retail artery. Commuter rail access (Metra) to Chicago is provided by the Union Pacific Northwest line and Milwaukee District West line with stops in nearby communities including Crystal Lake, Cary, Fox River Grove, Barrington, and Elgin.

The Village is also fortunate to have access to two international airports within a 45 minute commute. Chicago O’Hare International Airport is conveniently located 30 minutes southeast of the Village. Rockford International Airport is located 40 minutes west of Algonquin. Less than 2 minutes to the north, the Lake in the Hills Airport is a reliever airport for Chicago O’Hare and primarily accommodates single-engine aircraft.



Education

The Village of Algonquin is covered by two public school districts: Community Unit School District 300 and Consolidated School District 158. The following schools serve Algonquin residents:

Elementary	Middle	High
Algonquin Lakes	Algonquin	Dundee-Crown
Eastview	Heinemann	Huntley
Neubert	Westfield Community	Jacobs
Liberty		
Lincoln Prairie		
Westfield Community		
Conley		
Mackeben		

Additionally, the Village contains several parochial schools including St. John's Evangelical Lutheran School and St. Margaret Mary Catholic School. Algonquin is in close proximity two local community colleges – McHenry County College in Crystal Lake and Elgin Community College in Elgin. The Village is served by several independent library districts. The Algonquin Area Public Library District, which includes two facilities, serves the majority of the Village. The Huntley Public Library, Dundee Township Library, Cary, Library, and the Barrington Area Library also service certain sections of the Village.

In addition to quality educational institutions in Algonquin, the Village also boasts an educated and skill labor force. As of the 2010 Census, approximately 95 percent of Algonquin residents have at least a high school diploma. This includes 54 percent having an Associate's degree or more, 44 percent having a Bachelor's degree or more and 16 percent having a Graduate or Professional degree.



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The Budget Process

The budget process is an essential procedure that requires a substantial amount of staff time and dedication. It serves many important purposes, including the following:

- The budget process allows staff and elected officials the opportunity to scrutinize and evaluate existing processes and weigh alternatives for increased efficiencies and effectiveness.
- It is an opportunity to compare the actions of the Village to the plans and goals that are guiding the Village.
- Through the budget process, staff confirms that all legal and statutory requirements are being met.
- The budget process is a means for elected officials and staff to set the course of action for the future operations of the Village.

Budgeting Philosophies

Constraint Budgeting

We continued to follow a constraint budgeting process for the FY 14/15 budget. In 2002, in response to fiscal challenges, such as a struggling economy, increasing liability and medical insurance costs, union contract obligations, and other financial barriers, and increasing demand for municipal services, the Village of Algonquin followed a new method for budgeting, which was originally adopted for FY 03/04. This method was modeled after a budget process outlined in a May 2002 article on “*constraint budgeting*” that appeared in the International City/County Management Association (ICMA)’s Public Management magazine.

The constraint budgeting methodology allows department heads to know in advance their bottom-line budget amount. This gives them the flexibility to prioritize their needs, with items that were cut or postponed placed on their enhanced budget request. We feel that, in the words of the ICMA article authors MacReynold and Fuhrer, “the system is simple, promotes fiscally responsible behavior, and is an effective aid in the decision-making process.”

Guiding Principles

The main tenets that guide the Village and its operations are crystallized in the Guiding Principles, core standards that serve as the guideposts for decision-making in the Village of Algonquin. The Guiding Principles were formulated based on several informal planning processes that occur regularly in the Village on an on-going basis, such as at Board meetings, staff brainstorm sessions, focus groups, and so on. The Guiding Principles are outlined in a separate document in this budget.

Preparation for Government Finance Officer’s Association Budget Awards Program

Each year, the budget team sets out to improve a specific section of the budget document, often to respond to recommendations made by GFOA reviewers as well as to changes in the financial industry and best practices. The Village was originally awarded GFOA’s Distinguished Budget Presentation Award for the FY 04/05 budget, and has been honored to receive this distinction for the fiscal years ending 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013 and 2014. The requirements of the award program are significant, requiring additional input from department heads and the Budget Team. Adding information to our budget as required by GFOA also enriches it as a communications tool with elected officials and residents.

Participants, Roles, and Responsibilities – The Budget Team

The Budget Team consists of the Budget Officer, Assistant Village Manager, Finance Director, and Assistant Finance Director. Department Heads, Village Board, and Village residents also play crucial roles in the budgeting process. Department Heads are responsible for evaluating the needs of their department/divisions, soliciting input from staff, and compiling those needs and priorities into a cohesive and straightforward budget request. The Village Board is critical in evaluating the budget as proposed by the Budget Officer, asking questions, and, eventually, approving the budget. Residents and their needs are, of course, the driving force behind the budget process. In addition, residents have opportunities to view the budget proposal and attend the Committee meetings, Board meetings, and public hearings when the budget is addressed.

Budget Development Timeline

The timing of the budget process is critical, for two reasons. One, we operate under the system of “constraint budgeting,” which requires more up front work, as described below; second, we continue to alter and enhance the budget document in preparation for submittal to the Government Finance Officer’s Association’s (GFOA) Distinguished Budget Awards Program. Below is the timeline that we adhered to in preparing our budget.

August to October, 2013

- *Initial Budget Meetings – Budget Officer and Finance Director:* These preparatory meetings took place from August to October 2013, in order to assess the budget process, consider altering it to meet the Village’s financial situation as well as the global financial crisis, and determine a method for implementing the budget process.

November 2013

- *Preliminary Revenue Analysis:* As a part of the constraint budgeting philosophy, the Finance Director established revenue estimates for the General Fund in advance of distributing the worksheets to the Department Heads. Once the revenues were calculated, bottom line, constraint budget figures were established for each division’s budget. This step in the process was completed in November 2013. Through much dialogue, several budget parameters were set to guide staff through the budget process; guidelines were developed to assist department heads in defining realistic budgets.
- *Redistribution Account Submittal and Review and Entering Fixed Costs:* Prior to releasing the General Fund budget worksheets for completion, any and all redistribution accounts were budgeted and dispersed to the individual budgets. This allowed Department Heads to be aware of up front costs before they determined the rest of their request. Redistribution accounts include those for building supplies and maintenance, grounds maintenance, and vehicle and equipment maintenance. In addition, the Finance Director projected personnel costs, and those figures were entered into the worksheets. All other fixed costs (human resources training, most transfers, audit costs, and so forth) were entered up front as well. This step of the process took place in November 2013.
- *Capital Improvement Plan Review:* The Public Works Director reviewed and evaluated the Capital Improvement Plans, which include Streets, Water and Sewer, and Parks.
- *Budget Worksheets Distributed to Department Heads:* Once the fixed costs had been added to each division’s budget, the worksheets were distributed to Department Heads for review and completion.

January 2014

- *Budget Submissions by Department Heads:* Throughout December, the Department Heads analyzed and prioritized the needs for their division, and budgeted those necessary items and costs into their budget requests. They submitted their budget proposals over a staggered schedule throughout January 2014.

January to February 2014

- *Review of Submittals and Budget Meetings:* The Budget Team met with each Department Head to review budget proposals. Adjustments were made, as necessary, to ensure a balanced budget (in the case of the General Fund), and that the goals and priorities of the Village Board and staff were being met through the budget. These meetings took place throughout January and February 2014.
- *Board Review:* The Committee of the Whole met on January 28, 2014, to review the Capital Funds (MFT, Street Improvement, Park, and Water and Sewer Improvement and Construction Funds).
- *Board Review:* The Committee of the Whole met on February 11, 2014, to review the Enterprise Funds (Water and Sewer Operating, Cemetery, and Swimming Pool funds) and the Building Services and Vehicle Maintenance Service Funds.

March 2014

- *Board Review:* On March 11, 2014, the Committee of the Whole met to review the General Fund and the remaining (“Other”) funds.
- *Public Hearing:* A public hearing was held on March 18, 2014, to allow for citizen comment on the budget document. No comments were received.

April 2014

- *Official Adoption by the Village Board:* The Village Board officially adopted the Fiscal Year 2014-2015 budget on April 1, 2014.
- *Printing and Distribution of the Budget Document:* The budget document was compiled, printed, and distributed in April/May 2014. In addition, budget documents were filed with the Kane and McHenry County Clerks.
- *Finalization of Capital Improvement Plans:* The Public Works Director finalizes the Capital Improvement Plans based on available funding and discussions held throughout the budget process.

May 2014

- *Submittal to GFOA:* The budget will be submitted to the Government Finance Officer’s Association for their consideration as part of GFOA’s Distinguished Budget Awards program.
- *Implementation:* Throughout the May 1, 2014 to April 30, 2015 fiscal year, Village staff will focus on implementation of the budget. The Village Manager, Finance Director, and Department Heads all work together to ensure sound financial practices and consistent adherence to the budget.

A summary of the budget calendar in table format appears on the following page:

Summary Calendar

Task	Assigned Staff	2013					2014						
		August	September	October	November	December	January	February	March	April	May	June	July
Citizen Input													
Initial Budget Meetings	Budget Team												
Preliminary Revenue Analysis	FD												
Redistribution Account Submittal	DH, FD, AVM												
Review and Enter Fixed Costs	FD, AVM												
Capital Improvement Plan Development and Review	Public Works Director,BO,AVM												
Budget Worksheets Distributed	AVM												
Budget Proposals Due	DH, AVM, FD												
Performance Measurement Reports Due	DH, AVM												
Review of Submittals	DH, Budget Team												
Presentations of Budgets to Elected Officials/Public	BO, AVM, FD, COTW												
Budget Public Hearing	BO, AVM, FD, COTW												
Budget Adopted by Village Board	VB												
Finalization of Capital Improvement Plans	DH, BO, AVM												
Filing Budgets with Counties	FD, AVM												
Printing of Budget Documents	A2M												
Budget Implementation Begins	Budget Team, DH, VB												
Submittal of Budget to GFOA	AVM												
Review GFOA Comments and Begin FY 15/16 Budget													

*BO=Budget Officer/Village Manager
 AVM=Assistant Village Manager
 COTW=Committee of the Whole

FD=Finance Director
 VB=Village Board
 DH=Department Heads

**Formal citizen input is scheduled for January through budget approval in April. However, we welcome citizen input on the budget at any time throughout the year.

Revenue Assumptions and Trends

Budgeted Revenues – All Funds

Budgeted revenue in all funds for Fiscal Year (FY) 14/15 is \$38,357,750 which is an increase of 738,050 (2.0 percent) over the comparable budget for FY 13/14. The increase is attributable to State Income Tax, Building Permits and Investment Income in the General Fund. Revenues in the Water & Sewer Operating Fund increased 5.9 percent over the estimate for FY 13/14. Interest income is projected to be lower or even due to the federal funds rate expected to continue at present levels which impacts interest bearing accounts and certificates of deposit as rates have decreased. The following discussion of revenue assumptions and trends represents 93.5 percent of the total revenue budget.

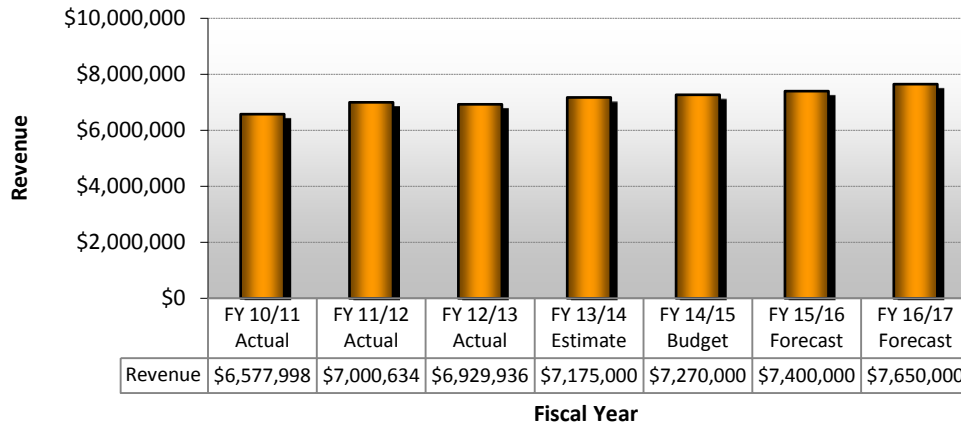
Common Assumptions

1. Interest Income Rate – 0 to 0.25 percent in the state investment pool and operating accounts.
2. The cash basis of accounting is used for budget purposes.
3. Trend analysis with historical information is used to project the budget unless another method is indicated.

1. Sales Tax

The budget assumes that the State of Illinois will continue to timely remit the municipal portion (1 percent) of the State Sales Tax to the Village on point of sale basis. Retail sales in Algonquin reversed the downturn in FY 10/11 and have continued to improve to date. The FY 14/15 budget for sales tax is \$7,270,000 or 4.9 percent more than the FY 12/13 actual and 1.3 percent higher than the FY 13/14 estimate. The Village economy continues to improve as sales tax receipts have exceeded the pre-recession peak level of \$6,504,000 in FY 07/08 while the unemployment rate in the village has improved from 9.7 percent in January, 2010 to 6.9 percent in December, 2013.

Sales Tax

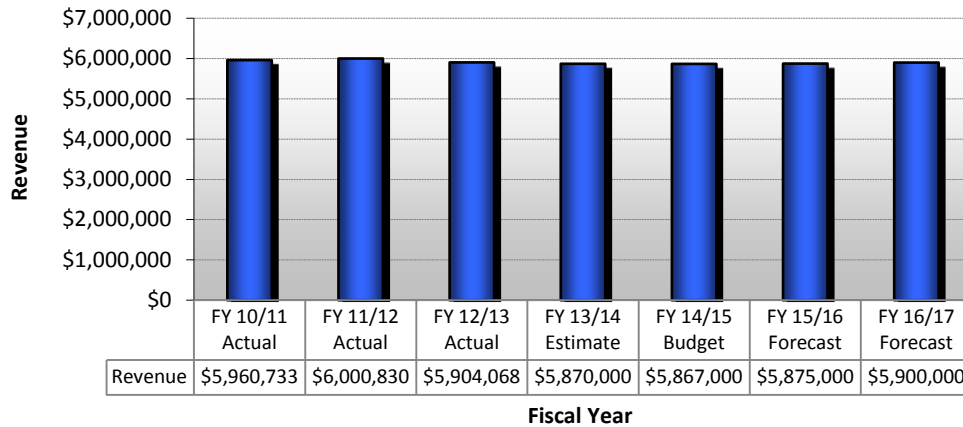


2. Real Estate Tax

The FY 14/15 budget for real estate taxes in the General Fund is \$5,867,000 which is equal to the FY 13/14 estimate. The village continues to levy for property taxes at the same level as prior years recognizing the decrease in home values in recent years has impacted taxpayers with higher rates. Equalized Assessed Valuations (EAV) began to drop from the 2009 peak level to the present level in 2013 which is a 30 percent decrease.

The Village attained home rule status in 2003. As a result, the Illinois Property Tax Limitation Act does not reduce the village’s tax extensions.

Real Estate Tax

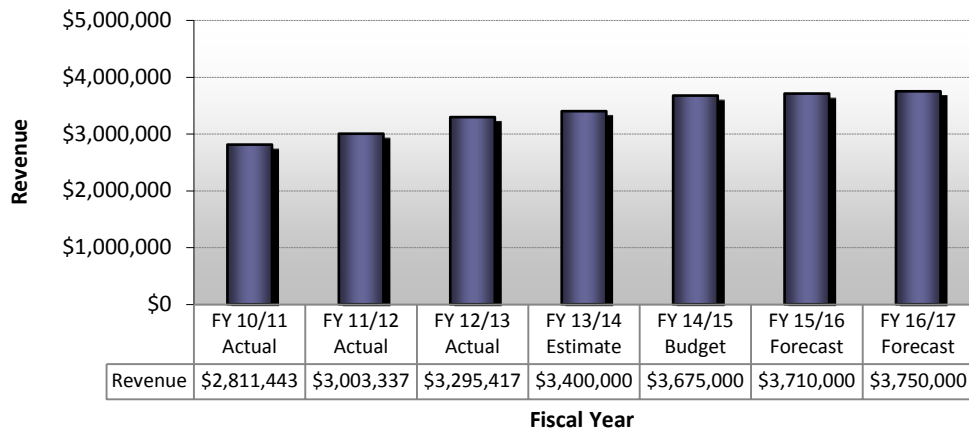


3. State Income Tax

The State of Illinois allocates a portion of State Income Tax and Use Tax revenues to local governments with the distributions for each government based upon population. Our budget for FY 14/15 is \$3,675,000 representing twelve cash distributions. The total is 8 percent more than the FY 13/14 estimated actual and 23.0 percent more than the FY 12/13 actual. Allocations are budgeted using per capita estimates determined by the Illinois Municipal League (IML) and our current population of 30,046 (a 1.4% reduction from 2007).

The cash flow problems of the State of Illinois have improved significantly based on the per capita rate through March, 2014; however, the state continues to be two months late with the distributions to local government. The budget was developed with the expectation that the State will continue to be two months behind in distributions, and that the temporary income tax rate which is scheduled to be reduced at the end of December, 2014 will remain in place.

State Income Tax

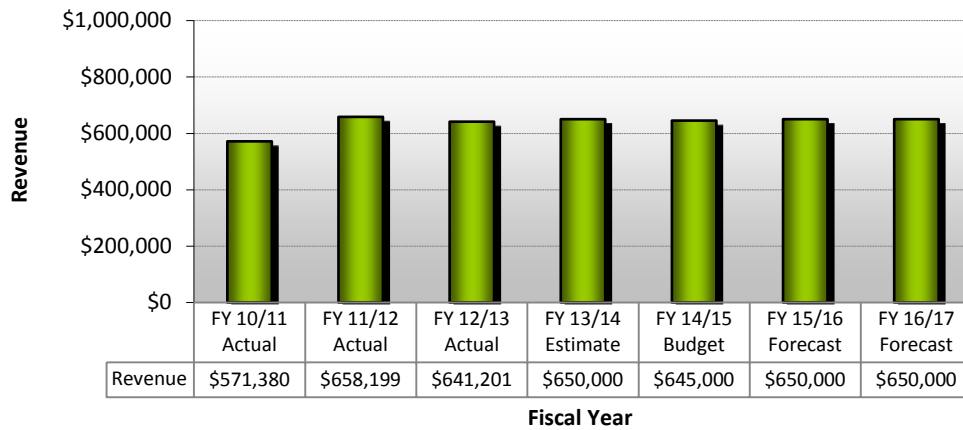


4. Cable Franchise & Telecommunication Fees

Video Television Franchise Fees are based on 5 percent of the gross revenues collected by the local cable service provider and new video service provider. For FY 14/15, Cable Television Franchise Fees are projected at \$480,000 reflecting historical receipts. That budget is 1 percent more than the FY 13/14 estimate and 3 percent higher than the FY 12/13 actual.

Telecommunication Fees were implemented as a Simplified Municipal Telecommunications Tax as of January 1, 2003. The tax is administered by the Illinois Department of Revenue and collections are remitted by the state to the participating local governments. Receipts have been relatively flat since FY 05/06. It appears that competition is reducing pricing but there is no information available for analysis. The current budget of \$165,000 is 6 percent less than FY 12/13 actual but 2 percent higher than the FY 13/14 estimate.

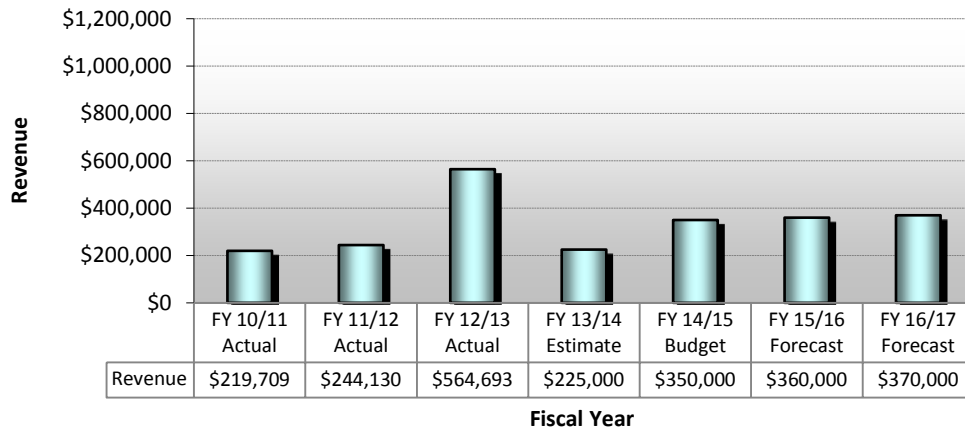
Franchise & Telecommunication Fees



5. Building Permit Fees

FY 14/15 permit fees are budgeted at \$350,000 reflecting maintenance permits and 10 to 15 new residential home permits. The budget is 55 percent more than the FY 13/14 estimate as more single family home permits are expected this year. However, the budget is 59 percent less than the FY 12/13 actual when permits for a 220 unit apartment complex were taken out.

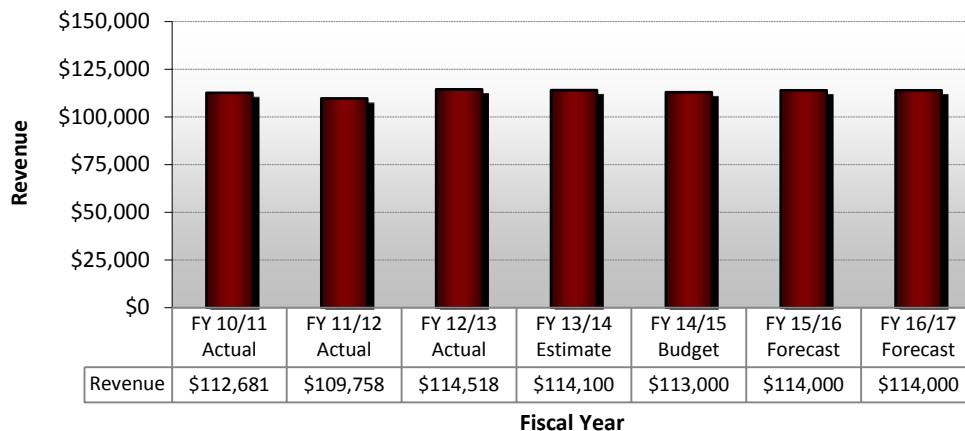
Building Permit Fees



6. Liquor License Fees

The FY 14/15 budget of \$113,000 for liquor licenses reflects the fee schedules associated with the authorized licenses and fees for new owners. This is 1 percent less than the FY 12/13 actual and equal to the estimated actual for FY 13/14.

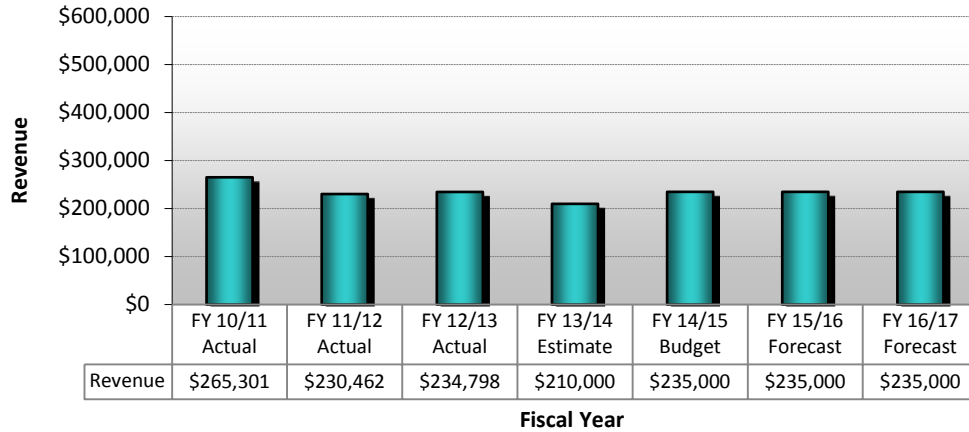
Liquor License Fees



7. Court Fines

Court fines are collected by McHenry County and forwarded to the Village based on ticket violations issued by the Village. The FY 14/15 budget of \$235,000 is equal to the FY 12/13 actual and 16 percent more than the estimate for FY 13/14. Other fines collected by the county are budgeted at \$28,700 which is 27 percent less than the FY 12/13 actual and the FY 13/14 estimate.

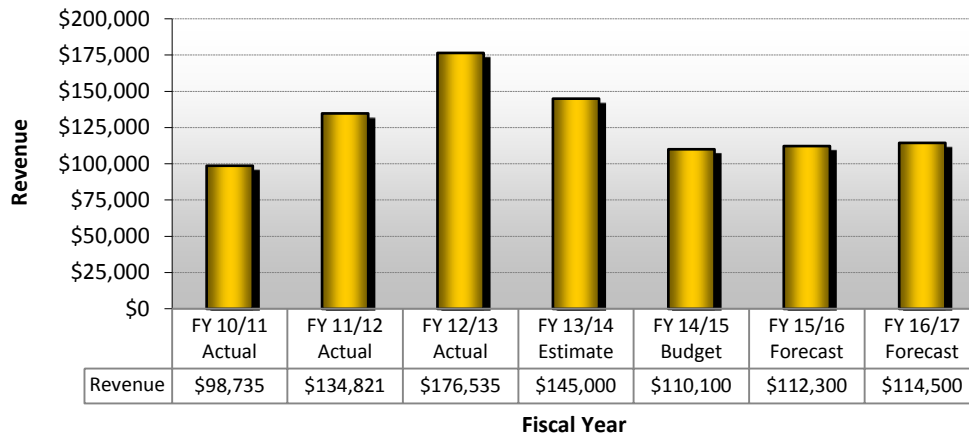
Court Fines



8. Intergovernmental Agreements

This line item accounts for payments received from other units of local government pursuant to agreements for police officer assignments and certain other agreements with nearby local governments for sharing of staff duties. This includes \$95,000 for a liaison officer assigned to Community Unit School District 300 with another officer assigned to the North Central Narcotics Task Force. Other budgeted amounts are fleet maintenance and fuel billings to the local fire district. The budget for FY 14/15 is 23 percent less than the estimate for FY 12/13 as the technology agreement has been cancelled.

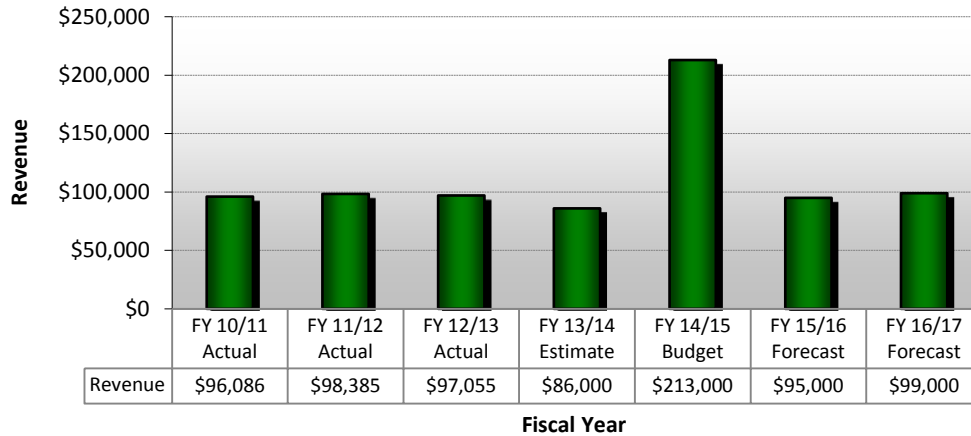
Intergovernmental Agreements



9. Recreation Programs

This line item accounts for registrations for events and recreation programs. Revenues are projected at \$213,000 which is 119 percent and 150 percent more than FY 12/13 actual and FY 13/14 estimate respectively. The increase is due to continued development for this relatively new program which changes each year.

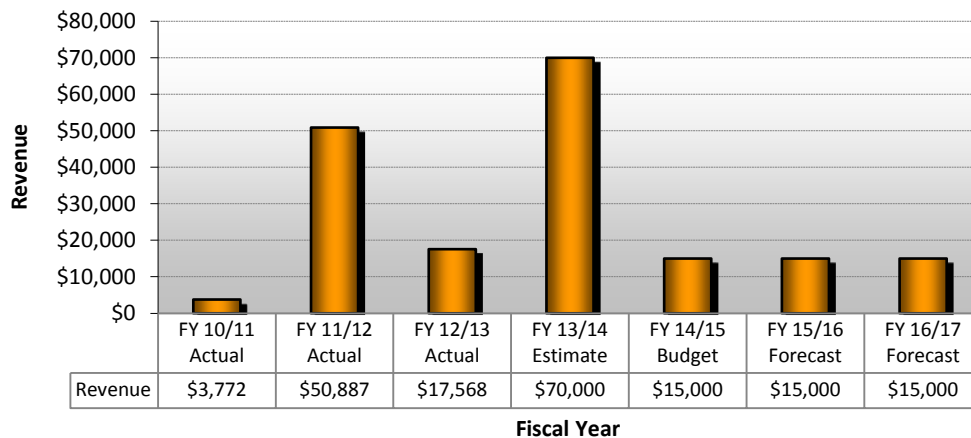
Recreation Programs



10. Sale of Surplus Equipment

Surplus property that is approved for sale through auction includes motor vehicles, outdated computer equipment and other equipment. A total of \$15,000 is projected to be received in FY 14/15 which is 15 percent less than FY 12/13 actual and 79 percent less than the FY 13/14 estimate as more vehicles were sold at auction in those years. Vehicles that are used as trade-ins for the purchase of new vehicles impact this revenue item.

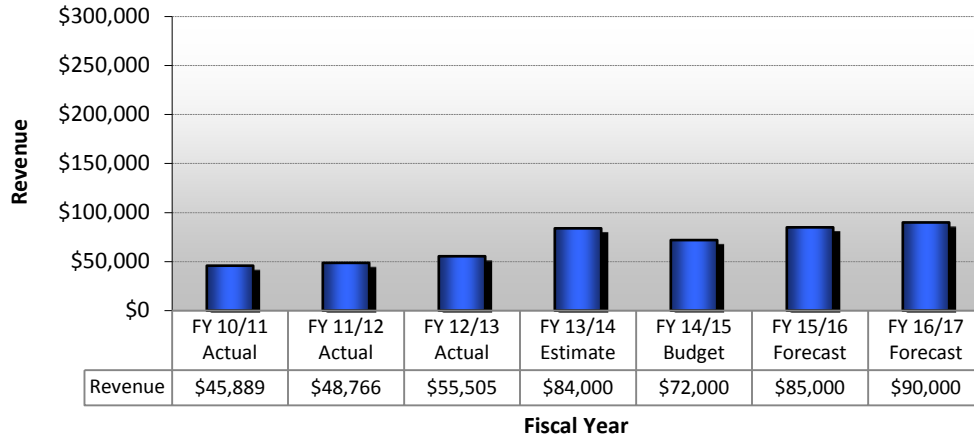
Sale of Surplus Equipment



11. Interest Income

Interest income in the General Fund is budgeted at \$72,000 which is 53 percent more than the FY 12/13 actual but 14 percent less than FY 13/14 estimate. The current policy of the Federal Reserve regarding the Federal Funds Rate unfavorably impacts our investment yields for state investment pools, certificates of deposit and other interest bearing accounts. This revenue has the potential to increase due to investments in short-term fixed income securities held to maturity with reinvestments in an increasing interest rate environment.

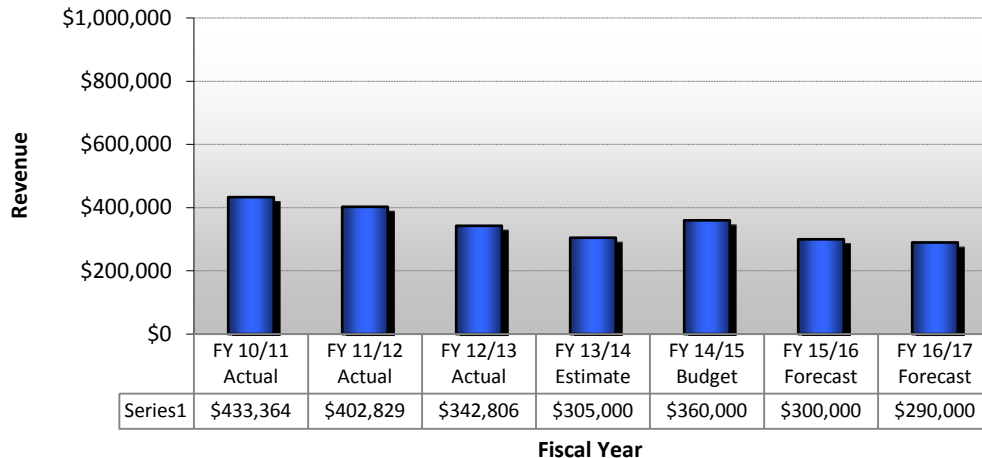
Interest Income



12. Traffic Light Enforcement

The red light camera enforcement program was implemented in the fall of 2009 and was designed to improve public safety at intersections with a history of high accident and traffic light violations. Citations are issued based on camera and video evidence of violations that exceed the standards set by the Police Department. The FY 14/15 budget is \$360,000 or 11 percent less than FY 12/13 actual and 18 percent more than FY 12/13 estimate. It appears that the public is adjusting driving habits reflecting the downward trend in collections and village traffic studies indicating that accidents have been decreased village wide.

Traffic Light Enforcement

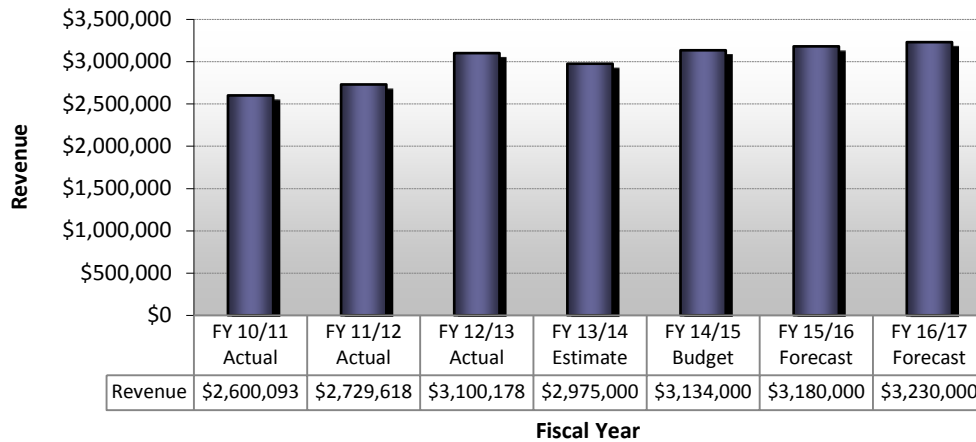


Water and Sewer Fund

1. Water Fees

The current rate of \$4.00 per 1,000 gallons ended the schedule of rate increases on February 1, 2013. The FY 14/15 budget of \$3,134,000 is 1.1 percent higher than FY 12/13 actual and 5 percent higher than estimate for FY 13/14. Water usage in the village in FY 13/14 decreased as a result of a wetter summer. A more typical summer is expected this fiscal year.

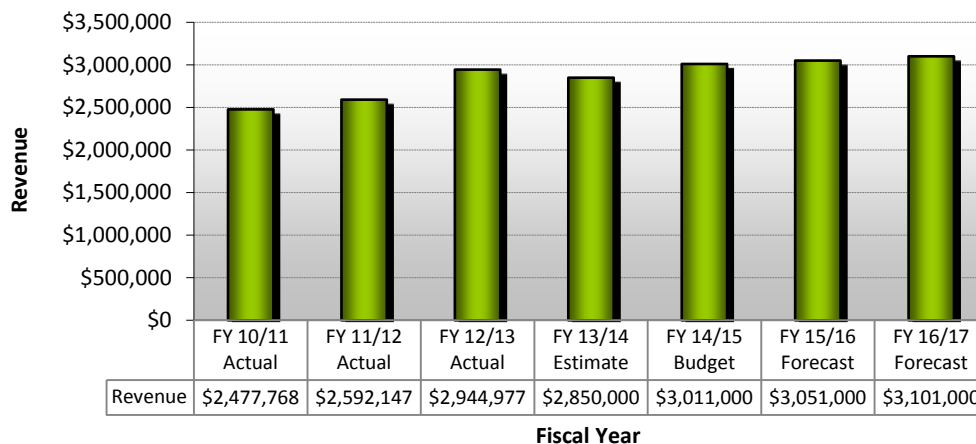
Water Fees



2. Sewer Fees

The current rate of \$3.81 per 1,000 gallons ended the schedule of rate increases on February 1, 2013. The FY 14/15 budget of \$3,011,000 is 2.2 percent higher than FY 12/13 actual and 6.4 percent higher than FY 13/14 estimate for the same reasons as water revenues.

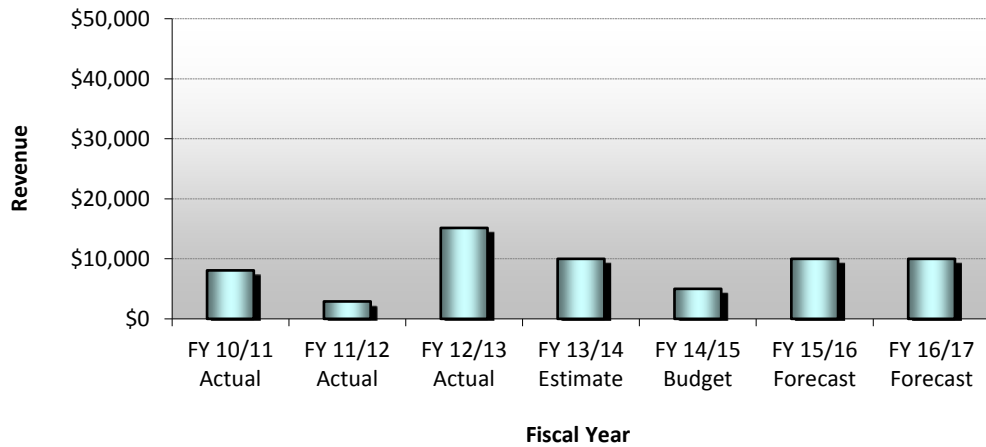
Sewer Fees



3. Meter Sales

The FY 14/15 meter sales budget of \$5,000 is 67 percent lower than FY 12/13 actual and 57 percent less than FY 13/14 estimate which resulted from the unexpected apartment complex development in FY 12/13 that carried into FY 13/14. There is an expectation of new residential housing permits to be issued this year.

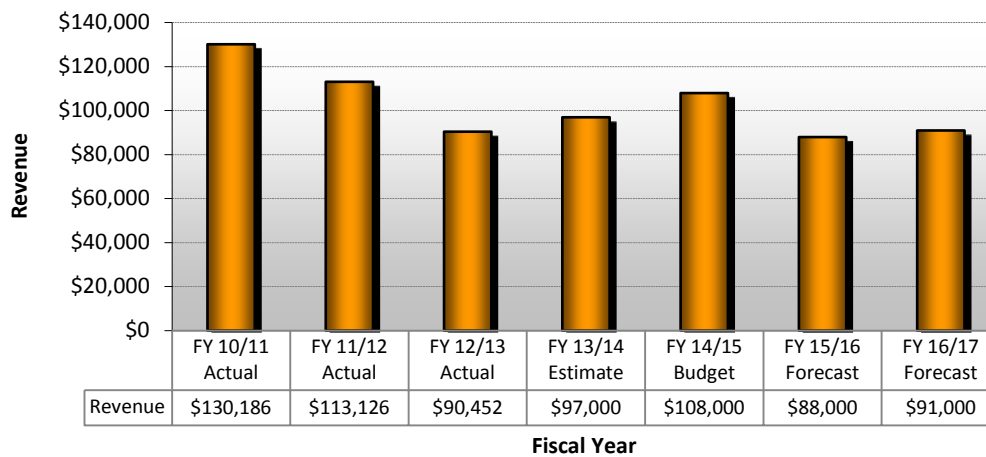
Meter Sales



4. Rental Income

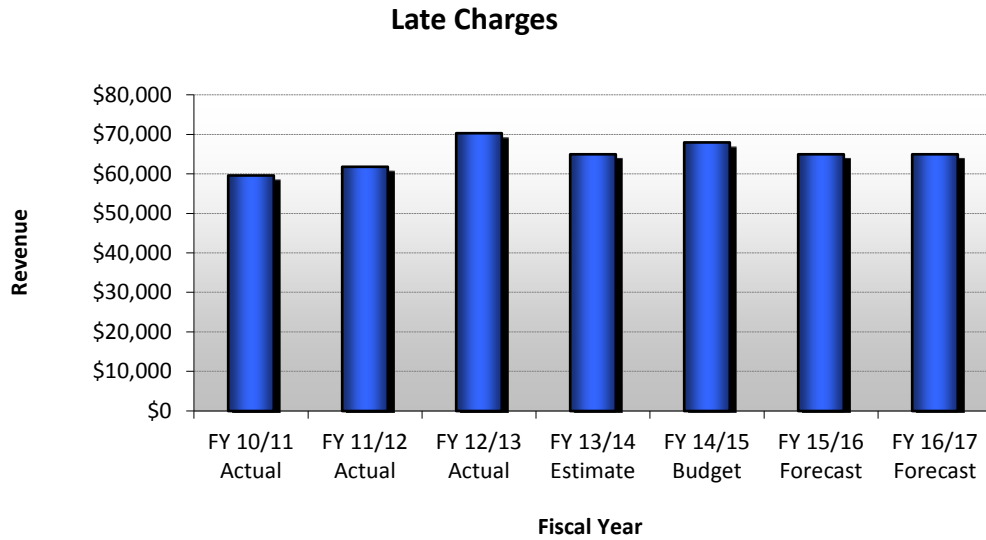
The FY 14/15 budget of \$108,000 is 19 percent more than FY 12/13 actual and 13 percent higher than FY 13/14 estimate as revenues had dropped due to termination of one cell tower agreement which has now been replaced. The rental income is generated from wireless service provider payments for antennas placed on Village utility properties.

Rental Income



5. Late Charges

The FY 14/15 late charges budget of \$68,000 is 3.3 percent less than FY 12/13 actual and 4.6 percent higher than the FY 13/14 estimate. Fees of 10% are assessed when utility bill payments are received after the due date and appear to be following the trend of rate increases.



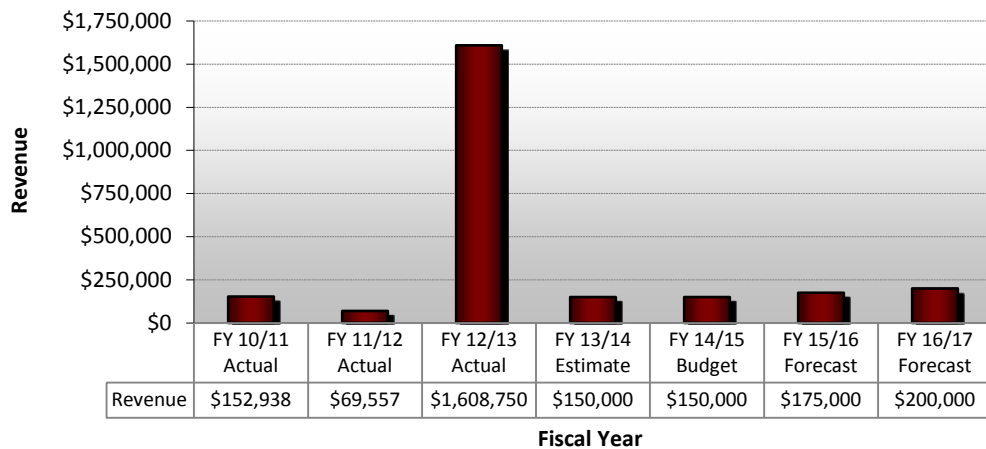
Water and Sewer Improvement and Construction Fund

1. Connection Fees

Water Tapping Fees for homes connecting to the Village’s water mains are assessed fees based on the number of bedrooms in the dwelling unit. The FY 14/15 budget is \$75,000 in the Water & Sewer Improvement and Construction Fund this year. Residential and commercial construction since 2009 continued to be soft until the unexpected development of the apartment complex in FY 12/13. Residential housing development is now surfacing in FY 14/15. The budget for water connection fees is equal to the FY 13/14 estimate.

Sewer Tapping Fees for homes connecting to the Village’s sewer mains are also assessed fees based on the number of bedrooms in the dwelling unit. The FY 14/15 budget is also \$75,000 following the development trend discussed above. The budget for sewer connection fees is equal to the FY 12/13 estimate.

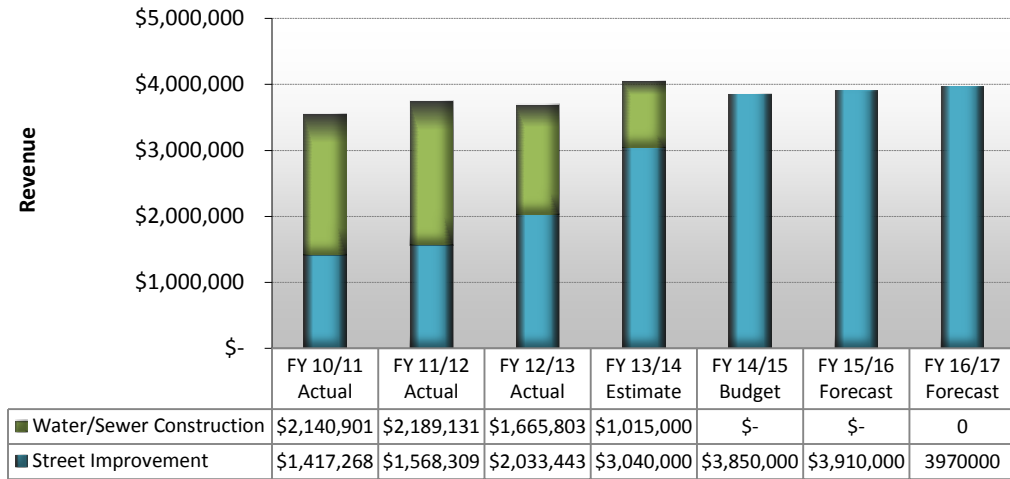
Connection Fees



2. Home Rule Sales Tax

The Village of Algonquin is a home rule municipality and State statutes allow home rule municipalities the ability to impose an additional sales tax on retail sale items with the exception of certain food, drugs and licensed vehicles. As of July 1, 2006, a home rule sales tax of 0.75 percent was implemented in the Village. The funds have been allocated to capital projects and debt service including this fund until this fiscal year. The Home Rule Sales Tax Revenue is now allocated 100% to the Street Improvement Fund beginning with FY 14/15.

Home Rule Sales Tax

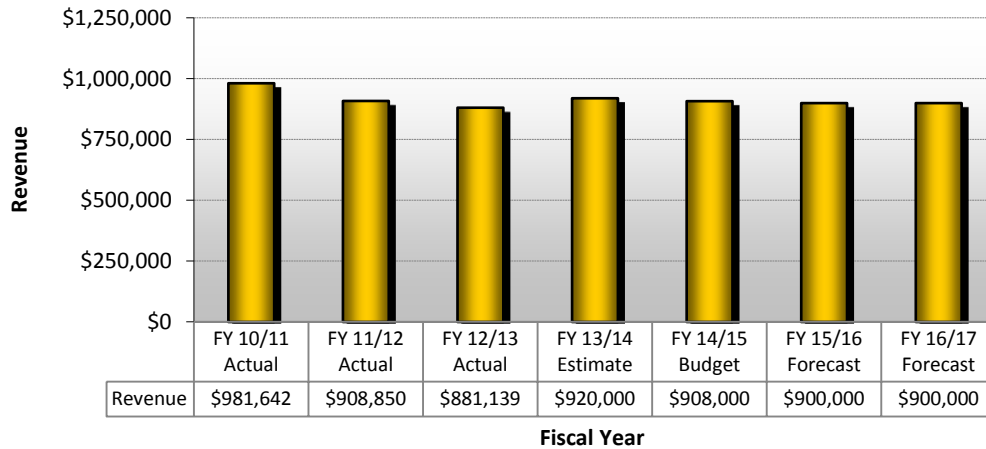


Motor Fuel Tax Fund

This is a state shared revenue source that is based on state taxes collected on gasoline and diesel fuel sales. The revenue is directly affected by the consumption of motor fuels and is sensitive to higher fuel prices when increasing prices may curtail the use of motor vehicles. The state distribution to municipalities is based on population and the funds can be used for the construction, maintenance, and extension of municipal streets as well as other authorized uses. The Village must comply with strict standards and regulations for the use of these funds. IML monitors collections and distributions received by local governments from the Illinois Department of Transportation. IML also provides local government with a per capita estimate of the future distributions for their planning purposes. The total budgeted distributions of motor fuel tax allocations are \$738,000. This would be equal to the FY 12/13 actual but an increase of 6 percent over the FY 13/14 estimate.

In the past four years, the state has distributed \$132,374 to the village as a Capital Program allotment and the same amount is included in this year's budget. The Village also participates in the state's High Growth City Distribution which will result in additional annual funds of approximately \$38,000.

Motor Fuel Tax Fund

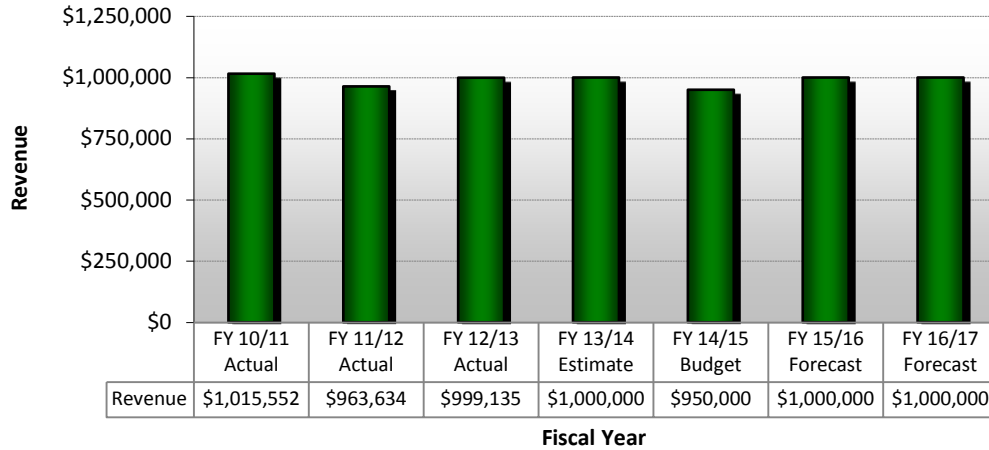


Street Improvement Fund

1. Utility Tax Receipts

The FY 14/15 budget for Utility Tax is \$950,000 attributable to the 4 percent use tax on electric kilowatt usage and a 1 percent use tax billed on natural gas therm usage. Since housing growth in the Village has slowed, changes in these revenues depend on energy usage by existing customers due to seasonal temperatures. This utility tax budget is 5 percent less than the FY 12/13 actual and the FY 13/14 estimate.

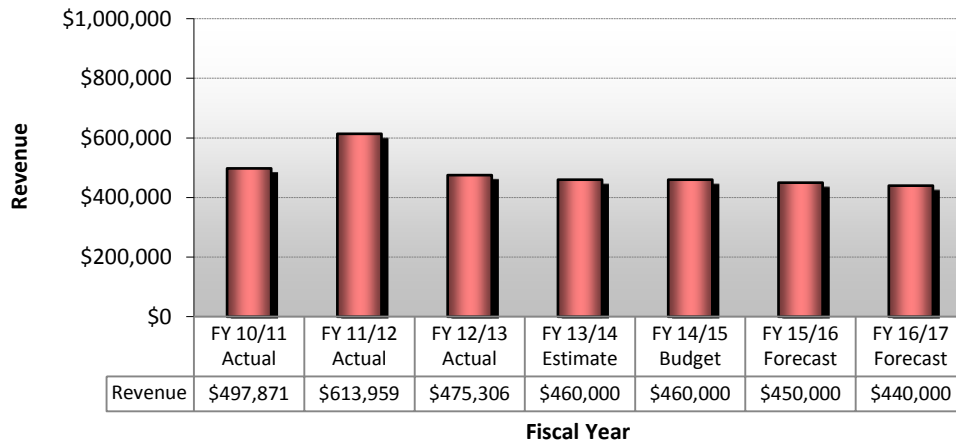
Utility Tax Receipts



2. Telecommunications Tax

The Telecommunications Tax has been administered by the State of Illinois Department of Revenue since January 1, 2003 as part of the Simplified Municipal Telecommunications Tax. The tax is collected from the vendors by the state and then remitted to participating local governments. The receipts have been flat or slowly decreasing recently. The FY 14/15 budget of \$460,000 is 3 percent less than actual for FY 11/12 and equal to the FY 13/14 estimate. The village allocates these revenues between the general fund and street infrastructure. There is no information available for analysis at the municipal level.

Telecommunications Tax

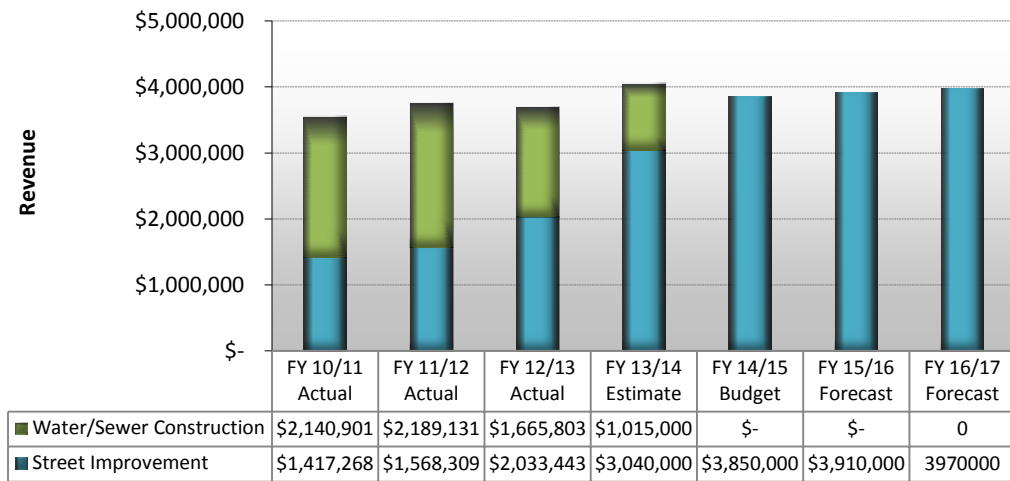


3. Home Rule Sales Tax

The Village of Algonquin is a home rule municipality and State statutes allow home rule municipalities the ability to impose an additional sales tax on retail sale items with the exception of certain foods, drugs and licensed vehicles. As of July 1, 2006, a home rule sales tax of 0.75 percent was implemented in the Village. The funds have been allocated to capital projects and debt service including this fund. The Home Rule Sales Tax Revenue is allocated 100% to the Street Improvement Fund beginning with FY 14/15.

The allocation of Home Rule Sales Tax for the FY 14/15 budget is 100 percent of receipts or \$3,850,000. The allocation was 10 percent in FY 07/08, 33 percent in FY 09/10, 40 percent in FY 10/11, 50% in FY 11/12, and 75% in FY 13/14.

Home Rule Sales Tax



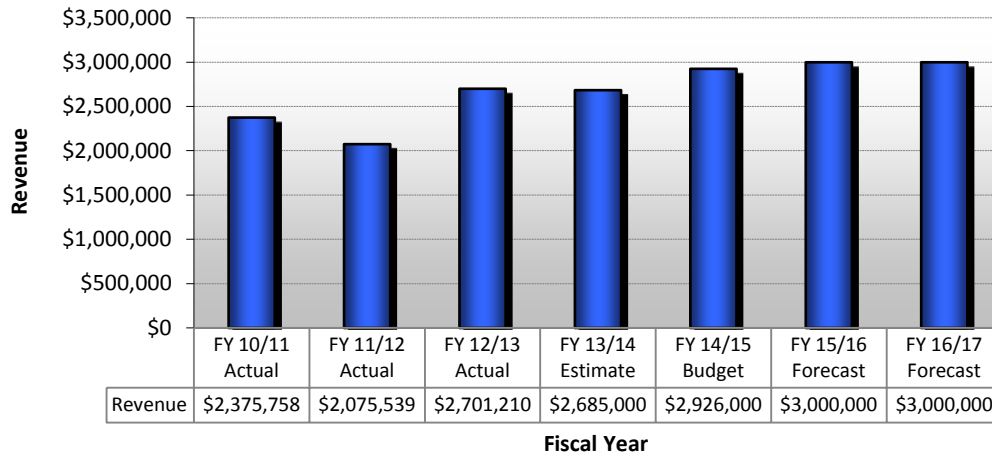
Police Pension Fund

The major revenues in this fund fall into three categories: Employer Contributions, Investment Income, and Employee Contributions. The employer contribution is determined using an annual independent actuarial study and becomes the employer contribution to the Pension Fund when collected via property taxes. The FY 14/15 budget of \$1,179,000 is 8 percent higher than FY 12/13 actual and 9 percent higher than the FY 13/14 estimate.

Investment income of \$1,303,000 is estimated by an analysis of existing investments and the current market conditions which influence the expected return on investment. This budget is equal to the FY 12/13 actual and 9 percent higher than FY 13/14 estimate.

The final major revenue of \$444,000 is contributions from officer salaries at 9.91 percent which is set by state statute. The FY 14/15 budget is 7 percent less than FY 11/12 actual due to the retirement of two officers this year who have not been replaced. The budget is 6.5 percent higher than the FY 13/14 estimate due to higher salaries. The total FY 14/15 revenue budget of \$2,926,000 is an increase of 9 percent over the FY 13/14 estimate and 8 percent over the FY 11/12 actual.

Police Pension Fund

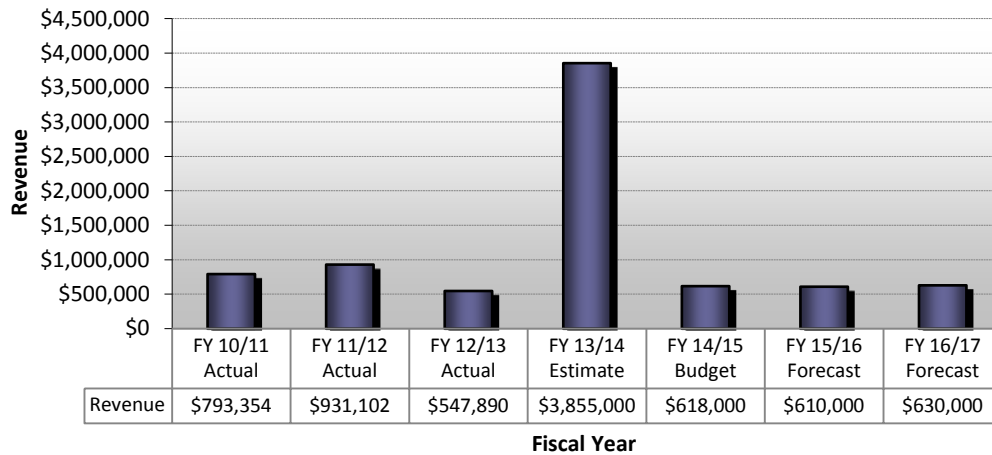


Debt Service Fund

The Village has one debt service fund which is used for the retirement of debt issued for construction of buildings in the general fund. Inter-fund transfers provide funding for expenditures. The budgeted debt service transfer from the General Fund in FY 14/15 is \$610,000 which is 13 percent higher than the FY 12/13 actual. Revenues in FY 13/14 were higher due to a current refunding of a bond issue.

Interest income is budgeted at \$8,000 which is 1 percent higher than FY 12/13 actual.

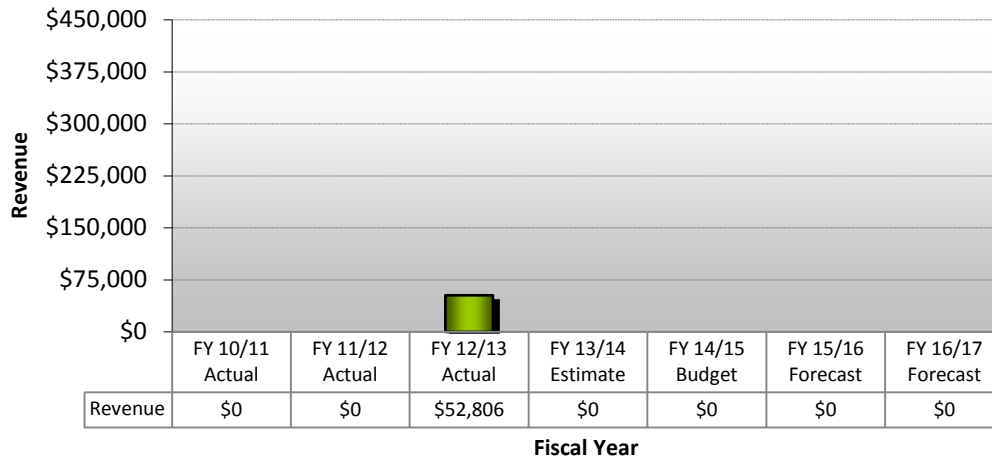
Debt Service Fund



Park Grants

There is no revenue budgeted for grants this fiscal year as the available grant dollars are not readily available in this economy.

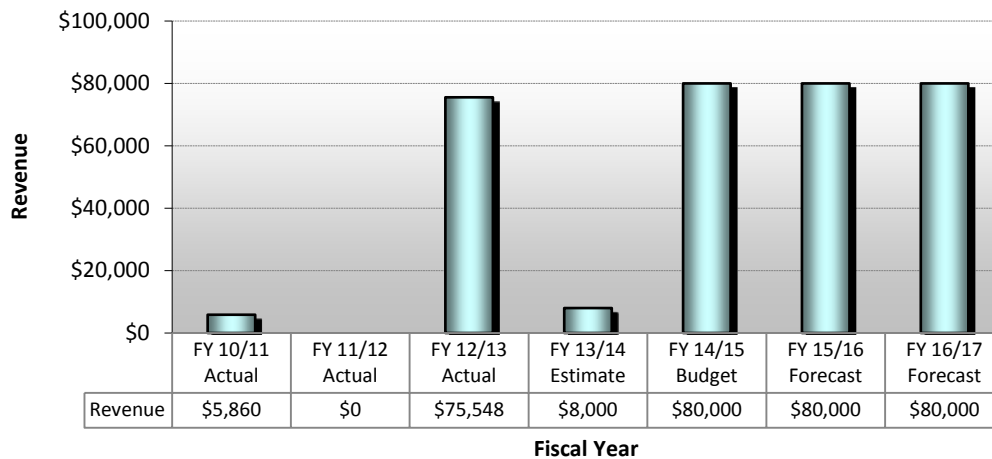
Park Grants



School Donation Impact Fees

School Donation Impact Fees are collected by the Village according to our ordinances and paid to the school districts upon request. The FY 14/15 budget is \$80,000, or an increase of 7 percent over FY 12/13 actual and much higher than the \$5,000 estimate for FY 13/14 which reflects the recent history of residential housing permits.

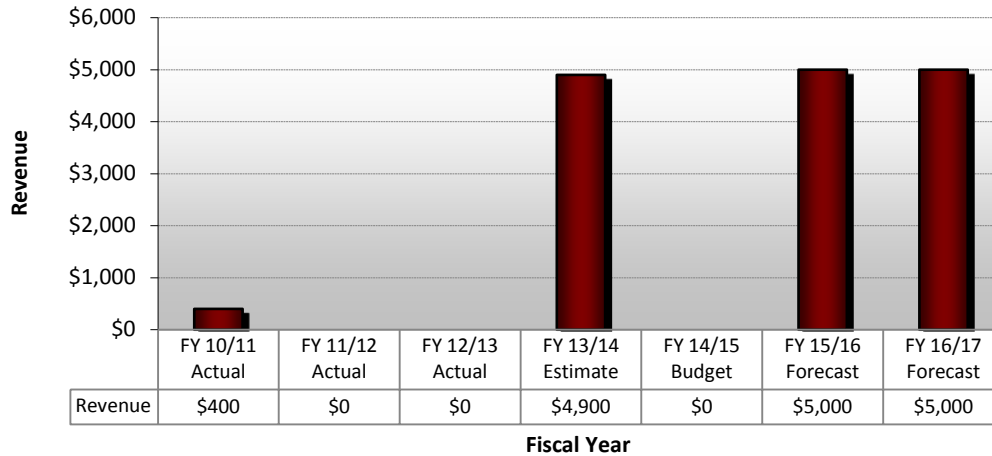
School Donation Impact Fees



Municipal Facility Fee

There is no construction planned that will generate fees in this fund during FY 14/15. Estimate for FY 13/14 and actual for FY 12/13 is also zero reflecting a lack of permits being issued.

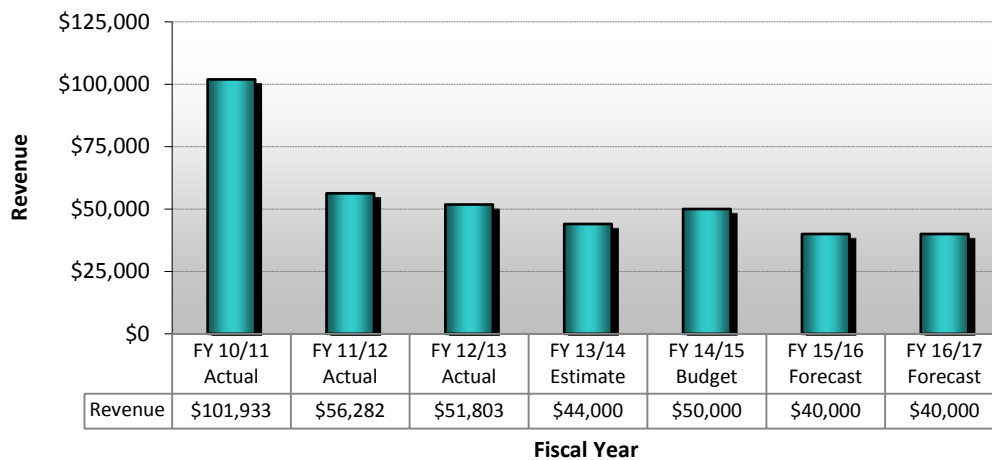
Municipal Facility Fees



Hotel Tax Fund

The hotel tax rate is 5 percent of hotel room billings and the FY 14/15 budget is \$50,000 which is equal to the FY 12/13 actual and 13 percent higher than FY 13/14 estimate. These revenue receipts have softened in recent years due to general economic conditions.

Hotel Tax Receipts





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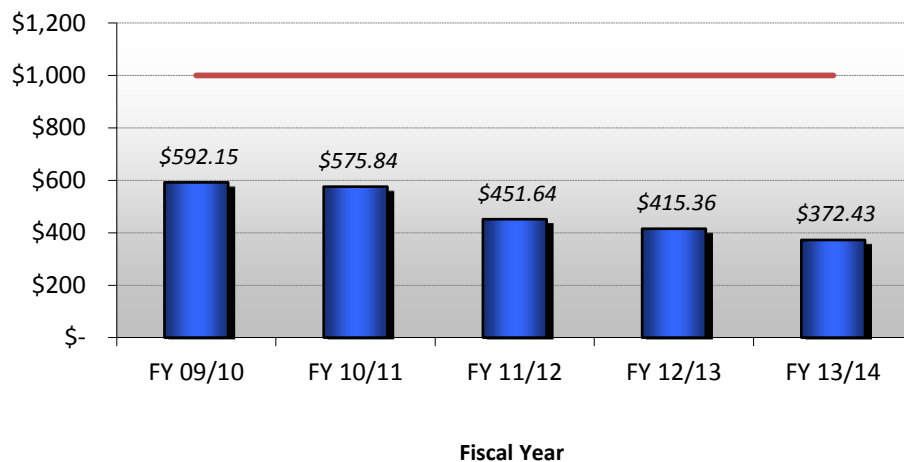
Debt Management Trends

The following information displays the financial limit ratios set forth by the Village in its debt management policy adopted in 2009. The charts below display a five year history of debt management trends and aid Village staff in future capital financing and validating compliance with the financial limit ratios set forth by the Village. This information is continually tracked to monitor the Village's debt service and position.

General Obligation Debt per Resident

The graph below illustrates General Obligation (G.O.) debt per Village resident. This graph does not include debt of overlapping jurisdictions (school districts, fire protection districts, library districts, etc.). In FY 04/05, the Village issued debt for the expansion of its Wastewater Treatment Facility. The decreasing trend in debt per resident shown below is expected to continue as the Village pays down existing debt.

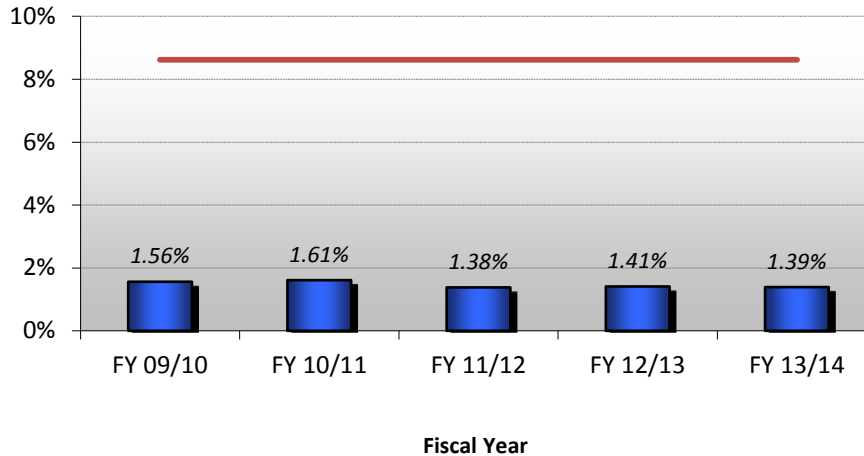
G.O. Debt per Resident



Ratio of General Obligation Debt to EAV

This graph illustrates the ratio of G.O. debt to the Village's equalized assessed value (EAV). As a home rule community, the Village has adopted a threshold set forth by State Statutes for non-home rule municipalities' limitation of the amount of debt that may be legally incurred. The limitation set by Statute is 8.625 percent of the most recent EAV of the real estate in the Village's boundaries. The ratio of G.O. Debt to EAV is well below this threshold and is generally decreasing. Since 2009, the Village's EAV has decreased causing some fluctuation in the ratio which remains well below 8.625 percent.

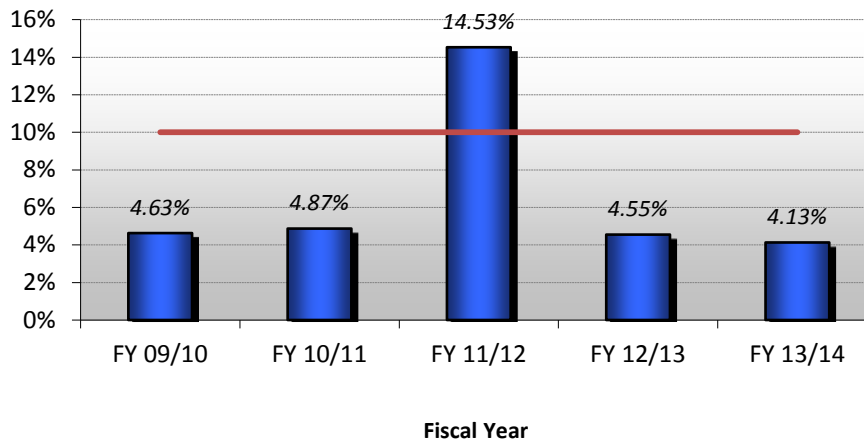
Ratio of G.O. Debt to EAV



Ratio of General Obligation Debt Expenditures to Total Budget Expenditures

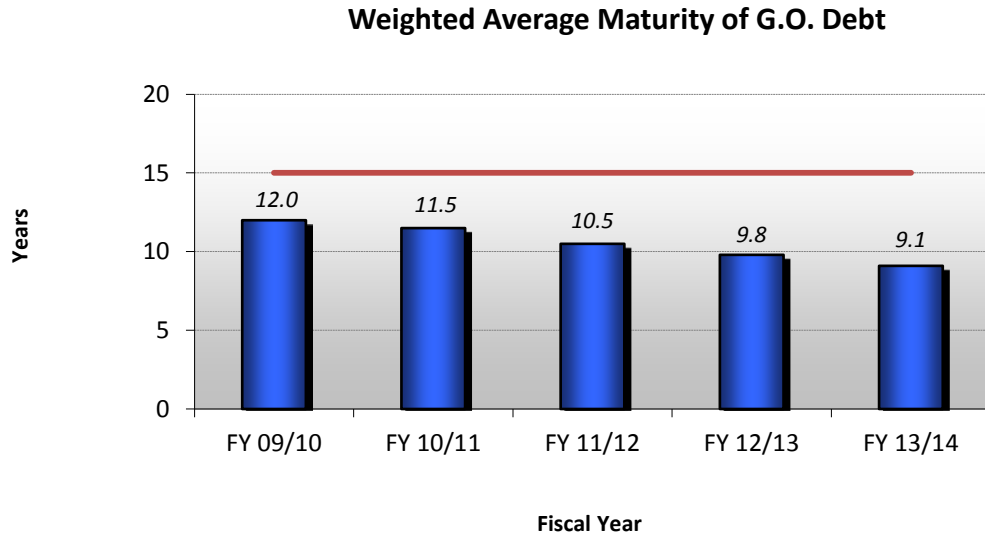
The ratio of G.O. Debt expenditures to total budget expenditures monitors what portion of the Village's operating budget is dedicated to debt service. The increasing trend shown below is expected to continue until 2015 when Bond Series 2010 will be retired. This trend has been exaggerated during the most recent fiscal years as revenues and expenditures have generally been flat. Despite this trend, the Village is well within its self-imposed 10 percent limit with the exception of FY 11/12 which spiked because of a bond refunding.

Ratio of G.O. Debt Expenditures to Total Budget Expenditures



Weighted Average Maturity of General Obligation Debt

When practical, the Village utilizes an even annual debt service pattern in its capital financing. During high growth periods of the late 1990s and early 2000s, the Village issued debt to construct facilities to serve the growing population. As such, this measure peaked in FY 06/07 and continues to decrease as the Village pays down existing debt. This trend is expected to continue in the near future, creating a larger margin between the weighted average maturity of G.O. debt and the 15-year limit set by the Village.



Revenue Debt Coverage

The Village of Algonquin does not have any revenue debt outstanding.



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Financial Policies

The Village of Algonquin has a tradition of sound municipal financial management. The Annual Budget includes a set of policies to be followed in managing the financial and budgetary affairs of the Village. These policies will allow the Village to maintain its strong financial condition, as well as quality services now and in the future.

Budget Policies

1. Budget System

The Village of Algonquin adopted the budget system for spending limits via Ordinance 92-O-82 pursuant to 65 ILCS 5/8-2.9.1 through 5/8-2-9.9 as authority. The budget system provides for the following:

By a vote of two-thirds of the corporate authorities then holding office, a budget officer may be appointed in every city or village. The budget officer shall be designated by the president with the approval of the corporate authorities. The designated budget officer in the Village of Algonquin is the Village Manager.

Among other duties, the budget officer has the responsibility to complete an annual budget which the corporate authorities must adopt before the beginning of the fiscal year to which it applies. The budget must include estimates of revenues available to the municipality for the fiscal year together with recommended expenditures for the municipality and all of the departments, commissions and boards.

The budget system has two significant improvements over the appropriation system which is another method of setting spending limits for the municipality. First, revision of the annual budget is permitted by a vote of two-thirds of the members of the corporate authorities then holding office. The budget may be revised by deleting, adding to, changing or creating sub-classes within object clauses and object clauses themselves. No revision of the budget shall be made increasing the budget in the event funds are not available to effectuate the purpose of the revision.

Second, the budget system authorizes the accumulation of funds over a period of years to be used to construct capital improvements along with a fund for contingency purposes.

2. Reserve Policy

The Village will maintain an operating cash reserve of at least 25% with a future goal of 50% of the total General Corporate Fund annual budgeted expenditures. The reserve shall be the minimum cash and cash equivalent unencumbered monies created and maintained to provide the capacity to:

- A. offset unexpected downturns or revision in any general corporate fund revenue.
- B. provide a sufficient cash flow for daily financial needs at all times.
- C. offset unexpected increases in general corporate fund expenditures.

The Village will maintain a Vehicle Replacement Cash Reserve with the funds designated for replacement of vehicles (with the exception of police squad cars) in the General Fund. The

intention is to smooth the impact of high cost vehicle purchases with annual monies set aside to provide funds for replacement of vehicles as follows:

- A. The vehicle replacement schedule with values will be determined by the Internal Services Superintendent.
- B. The funding source will not increase tax rates or debt burden.
- C. The funding will come from unencumbered cash surpluses that exceed the requirements for a 25% operating cash reserve.
- D. Funds for purchases will come from the Vehicle Replacement Cash Reserve.

Comment: The FY 14/15 Vehicle Replacement Cash Reserve will fund purchases of \$96,000 with no funding source to increase reserves due to the slow economy.

The Village will maintain a Water and Sewer Operating Fund cash reserve of at least 25% of the total Water and Sewer Operating Fund annual budgeted expenditures less debt service.

The Village will maintain a Village Construction Fund operating cash reserve for the construction of village facilities other than water and sewer related structures. Funding is provided from a Municipal Facility Fee on new home permits as well as transfers from the General Fund that will not impair the cash reserve policy of the General Corporate Fund. The cash reserve is expected to assist the pay-as-you go policy as referenced in section 12. Debt Administration.

If fund balances are used to support one-time capital and one-time non-operating expenditures, the funds must be specifically budgeted by the Village Board.

3. Contingencies

The annual budget may contain funds set aside for contingency purposes not to exceed 10 percent of the total budget without the amount set aside for contingency purposes. The budget officer shall have authority to make changes to the budget using the contingency budget.

Comment: The FY 14/15 expenditure budget contains a \$0 working capital contingency due to the economic difficulties in the local area as well that of the State of Illinois. The economy in Illinois has not recovered as the State continues to manage its cash flow difficulties, at least in part, by delaying payment of the income tax allocations to municipalities, presently two months in arrears.

4. Cash Basis of Accounting

Budgets are prepared on the cash basis of accounting with only transactions involving the source and use of cash being budgeted. Non-cash transactions such as depreciation and revenue accruals are not recognized in the budget. Refer to the Basis of Accounting (Section 10) for further explanation of this basis of accounting.

5. Balanced Budget

A balanced budget exists when revenues are equal to or in excess of expenditures for operating expenses and/or a cash reserve exists to offset large capital expenses.

6. Revenue Policies

The Village endeavors to maintain a diversified and stable revenue base to shelter it from short-term fluctuations in any one revenue source. The revenue mix combines elastic and inelastic revenue sources to minimize the effect of an economic downturn.

- A. Through the Village's economic development program, the Village will strive to strengthen its revenue base.
- B. Each existing and potential revenue source will be reexamined annually.
- C. The Village will maintain a revenue monitoring system to assist in trend analysis and revenue forecasting.
- D. The Village will oppose state and/or federal legislation that will mandate costs to units of local government without providing a new or increasing an existing revenue source to pay those costs.
- E. The Village follows a "cost of service" approach which results in user fees, rates and customer charges being sufficient to cover the cost of providing the service. Each year the Village will establish user fees, rates and charges at a level related to the cost of providing the service and to adjust for the effects of inflation.
- F. The Village will set fees and user charges for each enterprise fund, such as Water and Sewer, at a level that fully supports the total direct and indirect cost of the activity.
- G. The Village will not use one-time revenue for continuing expenses. All new and continuing expenses will be based on known and conservatively projected revenue sources. The identification of new, but one-time revenue opportunities (i.e. state and federal grants) will be used to fund one-time expenses such as capital equipment, purchases and small capital projects not involving on-going operating expenses.

7. Expenditure Policies

- A. The Village will maintain a level of expenditures which will provide for the public well-being and safety of the residents of the community.
- B. Expenditures will be within the confines of generated revenue and/or cash reserves.
- C. The Village will maintain expenditure categories according to state statute and administrative regulation.
- D. Services will parallel and adjust to the Village's inelastic revenue sources in order to maintain the highest level of service. During period of economic upturn, long term expansion of core services will be limited to the anticipated increase of those sources.
- E. Expenditure forecasts will be cognizant of the elastic and inelastic structure of revenues.
- F. Annual operating budgets should provide for adequate design, construction, maintenance and replacement of the Village's capital plant and equipment.
- G. A performance based employee compensation package consistent with sound economic policies of the Village of Algonquin is maintained to recruit and to retain qualified employees.

8. Cash Management

- A. An investment policy has been adopted by the Village Board. The investment policy provides guidelines for the prudent investment of the temporary idle cash and outlines the policies for maximizing the efficiency of the cash management system. The ultimate goal is to enhance the economic status of the Village while protecting its pooled cash.
- B. The cash management system is designed to accurately monitor and forecast expenditures and revenues, thus enabling the Village to invest funds to the fullest extent possible. The Village attempts to match funds to projected disbursements.
- C. In order to maximize interest earnings, the Village commingles the cash of all funds with the exception of the Police Pension Fund. Interest revenue derived from commingled cash is allocated to the participating funds monthly based on the relative cash balance or investments of each fund.
- D. Criteria for selecting investments and the order of priority are:

- i. Legal - The investment program must be in conformance with federal laws, state statutes, local ordinances, and internal policies and procedures. State statutes govern the investment of public funds and provide the general framework for investment activity and fiduciary responsibilities.
- ii. Safety - The safety and risk associated with an investment refers to the potential loss of principal, interest or a combination of these amounts. The Village only invests in those investments that are considered safe.
- iii. Liquidity - This refers to the ability to "cash in" at any moment in time with a minimal chance of losing some portion of principal and interest. Liquidity is an important investment quality especially when the need for unexpected funds occur occasionally.
- iv. Yield – This is the potential dollar earnings an investment can provide, and is sometimes described as the rate of return.
- v. All monies that are due to the Village shall be collected as soon as possible. Monies that are received shall be deposited in an approved financial institution no later than the next business day after receipt by the Village.

9. Accounting, Auditing and Financial Reporting Policies

The Village will establish and maintain a high standard of accounting practices in conformance with Generally Accepted Accounting Principals (GAAP) for governmental entities as promulgated by the Governmental Accounting Standards Board (GASB). The following summarizes significant accounting policies of the Village.

- A. Reporting Entity - the Village is a municipal corporation under Illinois Compiled Statutes governed by an elected Board of Trustees and Village President.
- B. Fund Accounting - the accounts of the Village are organized on the basis of funds and account groups, each considered to be a separate set of self-balancing accounts comprising assets, liabilities, fund balance or equity, revenue, and expenditures or expenses as appropriate. Resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The funds are grouped as follows:

General Fund – the General Fund is the general operating fund of the Village. It is used to account for all financial resources except those required to be accounted for in another fund. The General Fund is divided into the following functional areas:

- Village Board/Clerk/Commissions/Committees
- General Services Administration
- Police Department
- Public Works Department
- Community Development Department
- Multidepartmental

Special Revenue Funds – the Special Revenue Funds are used to account for the accumulation of revenues that are legally restricted to expenditures for specific purposes. The special revenue funds include 1) Cemetery Fund – to account for the operations of the Village owned cemetery with funding from fees, donations, and Cemetery Trust cash and transfers from the General Fund. 2) Motor Fuel Tax Fund – accounts for motor fuel tax revenues and expenditures for the maintenance and construction of street related purposes/programs and capital projects authorized by the Illinois Department of Transportation. Financing is provided from the Village’s

share of State motor fuel taxes. 3) Street Improvement Fund – to account for infrastructure maintenance and improvements with funding provided by home rule sales tax, utility taxes and the telecommunications tax. 4) Swimming Pool Fund – accounts for the operations of the municipal swimming pool with funding from seasonal passes and daily fees, 5) Park Fund – to account for the acquisition and development of new park sites financed by state grants and developer contributions. 6) Development Fund – includes the Community Development Block Grant - accounts for the use of State grant monies earmarked for small business loans; Cul de Sac – to account for the maintenance of cul-de-sacs within the Village with funding provided by developer impact fees; Hotel/Motel Tax – to account for village and tourism related uses with funding provided by hotel/motel taxes; and School Donations – to account for revenue from developer impact fees that the Village transfers to the appropriate school district.

Debt Service Funds – Debt Service accounts for the accumulation of resources for the payment of general obligation bond debt service and related costs. Water & Sewer Bond & Interest is accounted for in the Water & Sewer Operating Fund. Debt service for Series 2013 is accounted for in the Water and Sewer Operating Fund while debt service for Series 2010 and 2014A is accounted for in a separate Debt Service Fund.

Capital Project Funds – Village expansion projects are accounted for in the Village Construction Fund and are financed by cash reserves, debt issuance, a portion of the home rule sales tax and/or development fees. Village expansion projects in the enterprise fund are accounted for in the Water and Sewer Improvement and Construction Fund with funding from debt issuance, developer tapping fees, and a portion of the home rule sales tax and donations.

Enterprise Fund – Enterprise funds account for operations that are financed and operated in a manner similar to private business enterprises, with the intent that the cost of providing goods or services to the general public on a continuing basis be financed through user charges. The Water and Sewer Operating Fund accounts for water and sewer services to the residents and businesses of the Village. The activities necessary to provide such services are accounted for in this fund and include administration, water and sewer operations, maintenance, financing, related debt service and billing and collection.

Internal Service Funds – The Vehicle Maintenance Fund accounts for the fueling, repair and maintenance of Village vehicles and equipment. The Building Maintenance Services Fund accounts for the maintenance of the buildings, equipment and fixtures (plumbing, heating, etc.). Activities necessary to provide such services include, but are not limited to, administration, operations, maintenance, financing, and related billing and collection.

Fiduciary Funds – Trust Funds are used to account for assets held by the Village in a trustee capacity. The Police Pension Fund is a pension trust fund that was established to account for benefits to be provided to Police Officers.

10. **Basis of Accounting**

Basis of accounting refers to the timing of when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. All governmental and agency funds are accounted for using the modified accrual basis of accounting. Revenues are recognized when measurable and available and expenditures are reported when the fund liability is incurred. A sixty day availability period is used for the majority of the Village's governmental fund revenues.

The financial statements of the enterprise and pension trust funds reflect the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when the liability is incurred.

Because the budget is prepared on a cash basis while the financial statements are prepared on a modified accrual (governmental funds) and accrual (enterprise and pension trust funds) basis, certain differences between the two methods need to be explained. The most significant differences are 1) depreciation expense – the budget (cash) basis does not recognize depreciation expense and will, therefore, result in higher fund balance/retained earnings than the accrual basis when adjusting for depreciation expense; 2) purchase of capital items – the cash basis recognizes the full cost of a capital asset when it is purchased rather than depreciating it over time and will, therefore, result in a lower fund balance/retained earnings than the accrual basis when adjusting for the purchase of capital items; 3) revenue accruals – the cash basis does not recognize year end revenue accruals and will, therefore, result in a lower fund balance/retained earnings than the accrual basis when adjusting for year end revenue accruals; and 4) debt service principal payments and receipt of long-term debt proceeds – the GAAP basis of accounting used in proprietary funds does not report these transactions in operations while the opposite is true under our budgetary basis of accounting. The cash basis treatment of debt service principal payments will result in lower fund balance/retained earnings while the cash basis treatment of debt proceeds will result in higher fund balance/retained earnings.

Where possible, the reporting system will also provide monthly information on the total cost of specific services by type of expenditure and, if necessary, by Fund.

- A. An independent firm of certified public accountants will perform an annual financial and compliance audit according to Generally Accepted Auditing Standards (GAAS) and will publicly issue an opinion which will be incorporated in the Comprehensive Annual Financial Report.
- B. Annually, the Village will seek the GFOA Certificate of Achievement for Excellence in Financial Reporting Program.
- C. The Village will promote full disclosures in its annual financial statements and its bond presentations.

11. Debt Administration

As of May 1, 2014, the Village has three General Obligation Refunding Bonds outstanding with a principal total of \$11,190,000. The following objectives are used in managing debt:

- A. The Village will confine long-term borrowing to capital improvements that cannot be financed from current revenues or reserves.
- B. The Village will target long-term borrowing for construction of long-lived capital assets only, with the remainder financed on a pay-as-you-go basis.
- C. Long-term debt will not be used for operations.
- D. The Village will maintain good communications with bond rating agencies about its financial condition. The Village will follow a policy of full disclosure on every financial report and bond prospectus.
- E. Every project proposed for financing through general obligation debt should be accompanied by a full analysis of the future operating and maintenance costs associated with the project.

12. Outstanding Debt

The outstanding debt of \$11,190,000 is comprised of the following bond issues:

- A. The Village issued \$7,645,000 General Obligation Refunding Bond Series 2013 dated December 3, 2013, with principal maturing April 1, 2015-2025, amounts ranging from \$570,000 to \$830,000, interest payable semi-annually each October 1st and April 1st, commencing April 1st, 2014, at rates of 3.0% to 3.25%. The bonds were a current refunding of General Obligation Sewer Bond Series 2005A which was issued to partially finance Phase 6 of the expansion of the Village's sewerage treatment plant. The tax levy for debt payment is abated annually using revenues from the water & sewer operating fund for the debt service. The principal balance as of May 1, 2014, is \$7,645,000.
- B. The Village issued \$2,925,000 General Obligation Refunding Bond Series 2014A dated January 21, 2014, with principal maturing April 1, 2015-2020, amounts ranging from \$15,000 to \$625,000, interest payable semi-annually each October 1st and April 1st, commencing April 1, 2014, at rates of 2.00% to 2.50%. The bonds were a current refunding of the Village's General Obligation (Capital Appreciation Alternate Revenue Source) Bond Series 2005B and paid the costs of issuing the 2014A Bonds. Series 2005B was an advance refunding of General Obligation (Capital Appreciation Alternate Revenue Source) Bonds, Series 2002B. Series 2002B partially financed the construction and equipping of a new Public Works Facility. The tax levy for debt payment is abated annually using sales tax revenues from the General Fund. The principal balance as of May 1, 2014, is \$2,925,000.
- C. The Village issued \$3,055,000 General Obligation Refunding Bond Series 2010 dated June 1, 2010, with principal maturing April 1, 2011-2015, amounts ranging from \$275,000 to \$910,000, interest payable semi-annually each October 1st and April 1st, commencing October 1, 2010, at rates of 2.00% to 3.00%. The bonds were an advance refunding of General Obligation Refunding Bonds (Alternate Revenue Source), Series 2001A and General Obligation (Alternate Revenue Source) Bonds, Series 2002A. Series 2001A had refunded Revenue Bond Series 1993 which financed extension and improvement of the combined waterworks and sewerage system of the Village. This portion of Series 2010 was retired in 2012. Series 2002A partially financed the construction and equipping of a new Public Works Facility. The tax levy for debt payment is abated annually using sales tax revenues from the General Fund. The principal balance as of May 1, 2014, is \$660,000.



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Village of Algonquin

Debt Management Policy

I. PURPOSE

The Village of Algonquin's Debt Management Policy is designed to be a management tool for debt issuance and capital infrastructure planning. The long term financial planning approach of this policy is consistent with the Village's mission statement as to providing for the needs of today and preparing for the demands of tomorrow.

The Debt Management Policy formally establishes parameters for issuing and managing debt while encompassing the Village's Capital Improvement Plan (CIP). The goals of this policy are to promote prudent financial management; preserve and enhance the Village's credit rating; ensure compliance with the CIP; maintain capital assets and plan for future needs; ensure compliance with federal and state statutes; and promote coordination and cooperation among public and private entities.

II. DEBT LIMITATIONS

A. Legal Authority

- i. The provisions set forth in this policy shall be consistent with the Bond Authorization Act (30 ILCS 305/0.01, et. seq.) of the State of Illinois.
- ii. The Village of Algonquin is a Home Rule municipality; therefore the debt limitations of bond laws are not applicable.

B. Types of Debt

- i. Long-Term Debt
 1. Long-term debt may be used when final maturities of bond are no less than thirteen (13) months and no greater than twenty (20) levy years.
 2. The Village may issue such debt which may include, but not limited to general obligation (GO) bonds, revenue bonds, tax increment bonds, alternate revenue bonds, special assessment bonds, debt certificates, and leasing in lieu of a debt issue.
 3. The Village may issue long-term debt when appropriate assessment of the need and priority of the capital improvement project has been performed; current resources are insufficient to finance the project; and when debt issuance is the optimal structure given the Village's outlook pertaining to the long range financial plan.
 4. Long-term debt shall not be used for operating costs or routine maintenance.
 5. Long-term debt shall be structured as to not exceed the expected useful life of the projects financed or twenty (20) years, whichever comes first.
- ii. Short-Term Debt
 1. Short-term debt may be used when maturities of bond are less than thirteen (13) months.
 2. The Village may issue such debt which may include, but not limited to bond anticipation notes (BANs), tax anticipation notes (TANs), revenue anticipation notes (RANs), grant anticipation notes (GANs), tax and revenue anticipation notes (TRANs), and tax-exempt commercial paper (TECP).
 3. The Village may issue short-term debt to provide interim financing which will be refunded with the proceeds of long-term obligations or to provide for

the temporary funding of operational cash flow deficits or anticipated revenues.

4. Lines of Credit should only be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.
- iii. Variable Rate Debt
1. The Village may choose to issue bonds that pay a rate of interest that varies depending on market conditions, consistent with state laws and covenants of pre-existing bonds. Such market conditions include, but are not limited to:
 - a. High Interest Rate Environment
 - i. Current interest rates are above historic average trends.
 - b. Variable Revenue Stream
 - i. The revenue stream for repayment is variable, and is anticipated to move in the same direction as market-generated variable interest rates, or the dedication or revenues allows capacity for variability.
 2. The Village shall have financing structure and budgetary safeguards in place to prevent adverse impacts from interest rate shifts. Such structures may include, but are not limited to, interest rate swaps, interest rate caps, and the matching of assets and liabilities.
 3. The Village shall have no more than fifteen (15) percent of its outstanding general obligation debt in variable term debt.

C. Capital Improvement Plan

- i. The Capital Improvement Plan, prepared under the direction of the Village Manager, and reviewed by the Village Board, shall determine the Village's capital needs. The program shall be a multi-year plan for the acquisition, development, and/or improvement of the Village's infrastructure. Projects included in the CIP shall be prioritized; and the means for financing each shall be identified. The first year of the plan shall be the Capital Budget. If the current resources are insufficient to meet the needs identified in the Capital Budget, the Village Board may consider incurring debt to fund the shortfall. The Village Board, upon advice from the Village's financial advisor, may also consider funding multiple years of the CIP by incurring debt. The CIP should be revised and supplemented each year in keeping with the Village's policies on debt management.

D. Financial Limit Ratios

- i. Direct Debt
 1. The Village's General Obligation Bonded Debt to population ratio shall not exceed \$1,000 per capita, which shall be reviewed annually to ensure compliance.
 2. The Village's General Obligation Bonded Debt to Equalized Assessed Value (EAV) ratio shall not exceed the threshold set forth by the Illinois State Statutes for non-home rule municipalities at 8.625%.
 3. The Village's General Obligation Bonded Debt to Total Budget Expenditures ratio shall not exceed ten (10) percent.
 4. The weighted average maturity of General Obligation Bonded debt shall not exceed fifteen years.
- ii. Revenue Debt
 1. The Village shall maintain one and one-quarter times coverage for all indebtedness of the Water and Sewer Fund.

III. DERIVATIVES

A. Use

- i. The Village may choose to use derivative products including, but not limited to, interest rate swaps, options on swaps, and other hedging mechanisms.
- ii. Use of derivative products shall only be used to increase the Village's financial flexibility, provide opportunities for interest rate savings, alter pattern of debt service payments, create variable rate exposure, change variable rate payments to fixed rate, and otherwise limit or hedge variable rate payments.
- iii. The use of derivative products shall only be considered upon the advice of the Village's Financial Advisor.

B. Policy

- i. Derivative products shall not be used for speculation, but only to manage risks associated with the Village's assets or liabilities.
- ii. Use of derivative products shall be consistent with the Village's financial policies that reflect the current risk tolerances and management capabilities of the Village.

IV. DEBT STRUCTURING

A. Maximum Term

- i. The maximum term of any debt issuance shall not exceed the useful life of the asset the debt is financing.

B. Debt Service Pattern

- i. Increasing Principal Debt Service
 1. When prudent and feasible, General Obligation Bonds should have an increasing principal debt service structure to realize the additional financial capacity of the Village during periods of robust growth.
- ii. Even Annual Debt Service
 1. When prudent and feasible, General Obligation Bonds should have a level debt service structure to simplify the budgeting process in future years.
- iii. Even Annual Principal Debt Service
 1. When prudent and feasible, the Village should structure debt service to obtain lower interest payments over life of debt.

C. Call Provisions

- i. Village securities may contain a call feature, which shall be no later than ten years from the date of delivery of the bonds.
- ii. The Village shall avoid the sale of non-callable bonds absent careful evaluation by the Village of the value of the call option.
- iii. The Village shall minimize call premiums to a level not to exceed three percent.

D. Credit Enhancements

- i. Bond Insurance
 1. The Village may purchase Bond Insurance when such is determined to be prudent and feasible, based upon the determination of the Village's Financial Advisor.
 2. The feasibility of Bond Insurance is less likely as long as the Village maintains a bond rating of AA or higher.
 3. The said provider shall be the bidder with the most cost-effective bid consistent with the Village's specifications.
- ii. Letters of Credit
 1. The Village may purchase Letters of Credit when such is determined to be prudent and feasible, based upon the determination of the Village's Financial Advisor.

2. Only financial institutions with long-term ratings greater than or equal to the Village's, and short-term ratings of "strong credit quality" as indicated by a rating of A-1 by Standard & Poor's or VMIG 1 by Moody's Investor Service shall be considered for providing letters of credit.

E. Capital Leasing

- i. Capital Leasing may be considered for equipment costing less than \$500,000.
- ii. Leasing shall not be considered when existing funds are available or could be made available for the acquisition unless the interest expense associated with the lease is less than the interest that can be earned by investing the existing funds available or unless it is warranted by prudent and feasible financial management.
- iii. Tax-exempt rates shall be obtained when leasing through a private entity.
- iv. Leases arranged with a government or other tax-exempt entity shall obtain an explicitly defined taxable rate so that the lease will not be counted in the Village's total annual borrowing subject to arbitrage rebate.
- v. Lease agreement shall permit the Village to refinance the lease at no more than reasonable cost should the Village decide to do so. A lease which can be called at will is preferable to one which can merely be accelerated.
- vi. The Village shall obtain at least three competitive proposals for any major lease financing. The net present value of competitive bids shall be compared, taking into account whether payments are in advance or in arrears, and how frequently payments are made.
- vii. The advice of the Village's Bond Counsel shall be sought in any capital leasing arrangement and when federal tax forms are prepared to ensure that all federal tax laws are obeyed.

V. DEBT ISSUANCE

A. Sale Method

- i. Competitive
 1. When economically feasible, the Village shall pursue a debt issue through a competitive sale. Village bonds shall be awarded to the bidder providing the lowest true interest cost (TIC) as long as the bid adheres to the requirements set forth in the official notice of sale (NOS).
- ii. Negotiated
 1. A negotiated sale may be pursued in such scenarios where the size of the issue may limit the number of potential bidders; a complex debt structure that requires a significant pre-marketing effort; a volatile interest rate market in which the Village would be best served with more flexibility.
- iii. Private Placement
 1. When economically feasible, the Village may privately place its debt. This method may be used for small debt issues or as recommended by the Village's Financial Advisor.

B. Refunding

- i. The Village may consider refunding outstanding debt when financially feasible and consistent with all applicable laws and statutes.
- ii. A net present value debt savings of at least three percent or greater must be realized unless currently callable, in which case a lower savings percentage is acceptable.

C. Financial Advisor Selection

- i. When deemed necessary by Village staff, the Village may retain a Financial Advisor to assist in its debt issuance and debt administration process.
- ii. The financial advisor shall not be permitted to underwrite the proposed negotiated sale of bonds, or resign in order to underwrite the said bond sale.

- iii. Unless an existing professional relationship exists, the Financial Advisor shall be selected by the use of a Request for Proposal (RFP) process to promote fairness, objectivity, and transparency.
- iv. Criteria to select a financial advisor may include, but is not limited to: overall experience, capability, fees, insurance, and access to current market information.

D. Underwriter Selection

- i. Competitive Sale
 - 1. The Village shall retain an outside Financial Advisor prior to undertaking competitive debt financing.
 - 2. The underwriter shall be selected based upon the lowest true interest cost (TIC) as long as the bid adheres to the requirements set forth in the official notice of sale (NOS).
- ii. Negotiated Sale
 - 1. The Village shall retain an outside Financial Advisor prior to undertaking negotiated debt financing.
 - 2. The Financial Advisor shall not be permitted to underwrite the proposed negotiated sale of bonds, or resign in order to underwrite the said bond sale.
 - 3. Unless an existing professional relationship exists, the Underwriter shall be selected by the use of a Request for Proposal (RFP) process to promote fairness, objectivity, and transparency.
 - 4. Criteria to select an Underwriter in a negotiated sale may include, but is not limited to: overall experience, capability, marketing philosophy, financial statements, underwriter's discount, and access to market information.

E. Bond Counsel Selection

- i. When deemed necessary by Village staff, the Village may retain a Bond Counsel to render an opinion on the validity of the bond offering, security for the offering and whether and to what extent interest on bonds is exempt from income and other taxation.
- ii. Unless an existing professional relationship exists, the Bond Counsel shall be selected by the use of a Request for Proposal (RFP) process to promote fairness, objectivity, and transparency.
- iii. Criteria to select a Bond Counsel may include, but is not limited to: overall experience, capability, and references.

F. Ratings

- i. The Village's debt capacity shall be maintained at a level to maintain and/or improve its rating of AA+ (S&P) as of September 2008.

VI. DEBT ADMINISTRATION

A. Investment

- i. The investment of bond proceeds shall be consistent with federal and state statutes that govern the investment of public funds.
- ii. Bond proceeds shall be invested as to minimize risk; ensure liquidity; and optimize returns.

B. Arbitrage

- i. The Village shall minimize the cost of arbitrage rebate and yield restriction while maintaining full compliance with the law.
- ii. The Village shall not issue debt except for projects identifiable in the CIP with likely prospects of timely initiation. Debt shall be issued as closely in time as feasible to the time any contracts are expected to be awarded so that the debt proceeds are spent quickly.
- iii. Bond Counsel may be retained to consult on any arbitrage rebate regulations.

- iv. Bond proceeds shall be spent before Village cash reserves.
- v. The Finance Director, or designee, shall be responsible for monitoring the amount of unspent debt proceeds including interest which is on hand and for ensuring that, to the extent feasible, the oldest proceeds on hand are spent first.

C. Law Compliance

- i. The Village and any retained counsel shall ensure compliance with the Tax Reform Act of 1986 (TRA) with respect to interest on tax-exempt securities.
- ii. The Village shall remain in compliance with Securities and Exchange Commission (SEC) Rule 15c2-12 by filing its annual financial statements and other financial and operating data for the benefit of its bondholders by October 30 each year.

D. Market and Investor Relations

- i. Rating Agencies and Investors
 - 1. The Village Finance Director, or designee, shall be responsible for maintaining the Village's relationship with Standard & Poor's and Moody's Investors Service.
 - 2. Communication with credit analysts from the aforementioned agencies shall be conducted at least once each fiscal year.
 - 3. Prior to any competitive or negotiated sale, the Finance Director, or designee, shall contact agency analysts with respect to the planned sale.
- ii. Village Board
 - 1. As appropriate, the Finance Director, or designee, shall forward communications from rating agencies and/or investors to the Village Manager regarding the Village's financial strengths and weaknesses, providing recommendations for addressing any weaknesses. Subsequently, information shall be communicated to the Village Board.

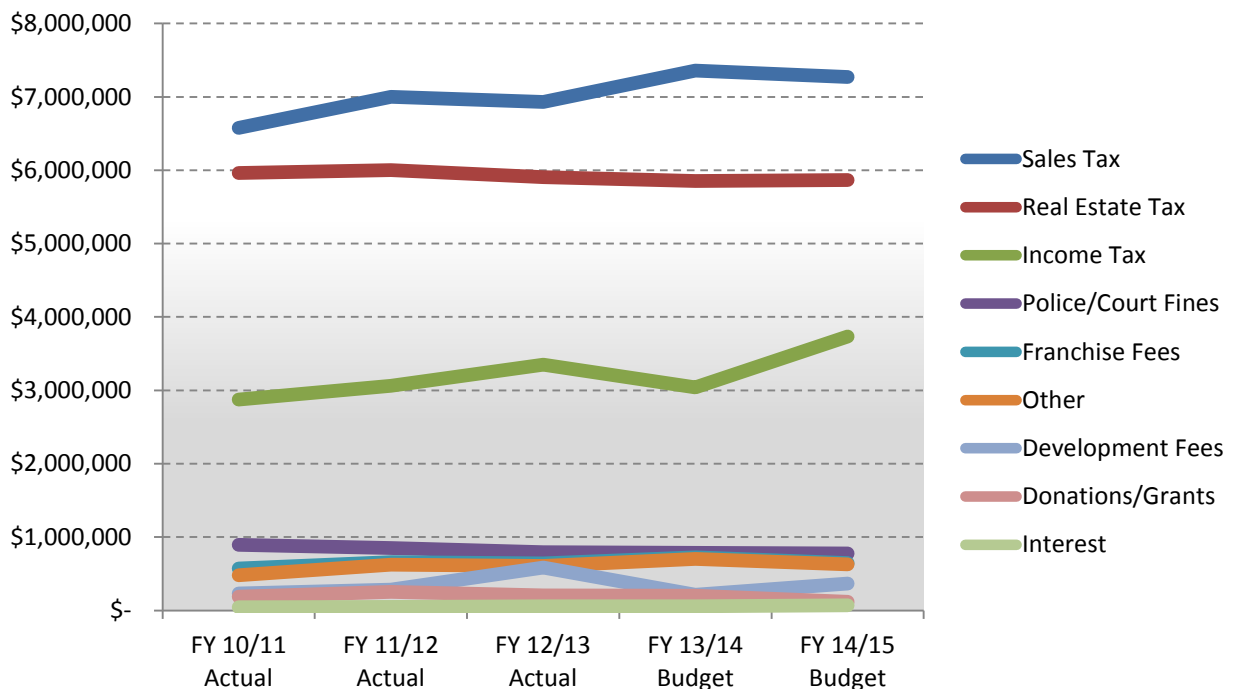
E. Policy Review

- i. The Village's Debt Management Policy shall be reviewed annually by the Village Manager and Finance Director.

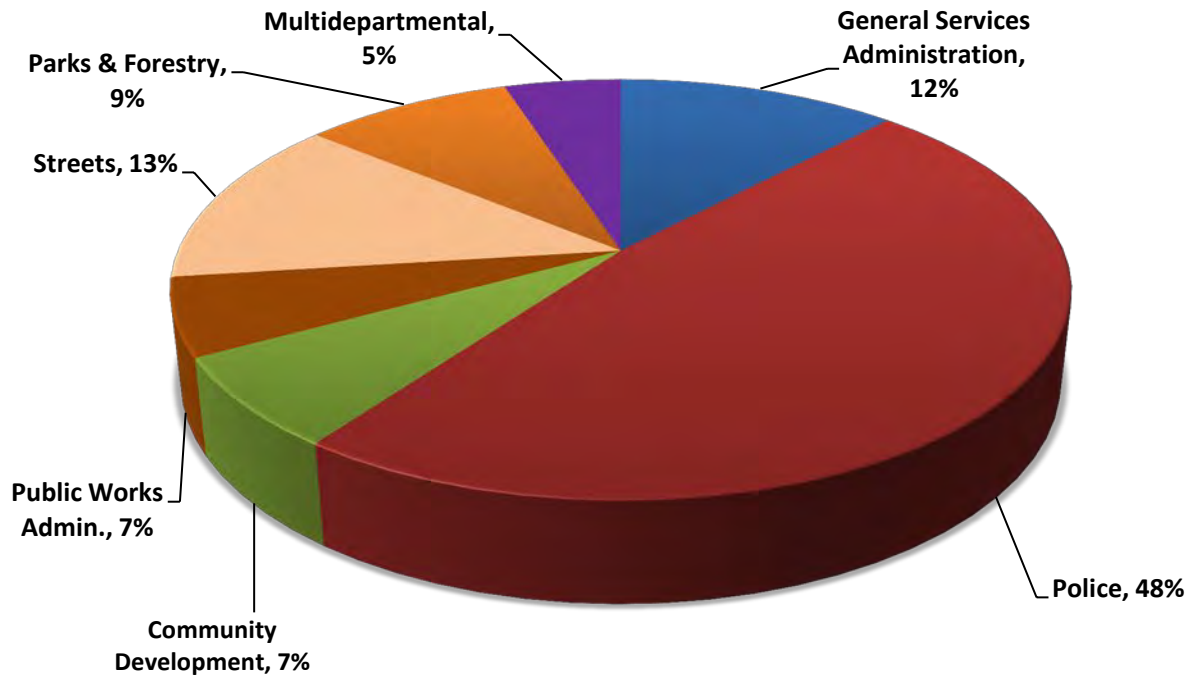
General Fund Totals

	FY 14/15
Revenues	\$ 19,477,000
<i>Restricted Account Reduction</i>	\$ 96,000
TOTAL	\$ 19,573,000
Expenditures	
General Services Administration	\$ 2,259,000
Police	\$ 9,361,500
Community Development	\$ 1,423,300
Public Works Administration	\$ 1,272,000
Public Works Streets	\$ 2,526,700
Public Works Parks & Forestry	\$ 1,834,000
Multidepartmental	\$ 896,500
TOTAL	\$ 19,573,000
Difference	\$ -
Result = Balanced Budget	

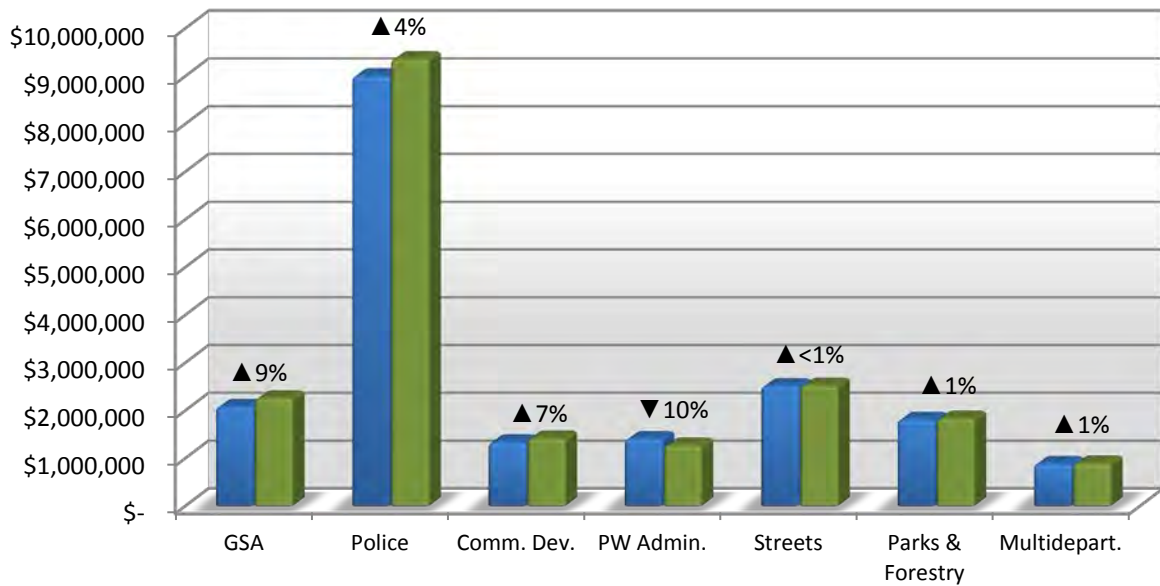
Revenue Trends (FY 10/11 - FY 14/15)



General Fund Expenditures



Department Expenditures (FY 13/14 vs FY 14/15)



General Fund

Revenues

			FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15
			Actual	Actual	Actual	Budget	Budget
Sales Tax							
01000500	31010	Sales Tax	\$ 6,577,997.59	\$ 7,000,634.40	\$ 6,929,936.48	\$ 7,360,000.00	\$ 7,270,000.00
Subtotal			\$ 6,577,997.59	\$ 7,000,634.40	\$ 6,929,936.48	\$ 7,360,000.00	\$ 7,270,000.00
Income Tax							
01000500	31020	Income Tax	\$ 2,811,442.53	\$ 3,003,336.78	\$ 3,295,417.01	\$ 2,983,000.00	\$ 3,675,000.00
01000500	31590	State Replacement Tax – Twp.	6,808.71	7,259.01	6,265.75	7,400.00	7,400.00
01000500	31591	State Replacement Tax – State	55,097.30	49,703.73	49,278.37	50,700.00	50,700.00
Subtotal			\$ 2,873,348.54	\$ 3,060,299.52	\$ 3,350,961.13	\$ 3,041,100.00	\$ 3,733,100.00
Community Development Fees							
01000100	32070	Planning/Zoning/Annex.	\$ 3,260.00	\$ 12,925.00	\$ 6,731.75	\$ 5,000.00	\$ 5,000.00
01000100	32100	Building Permits	219,708.90	244,130.18	564,693.44	200,000.00	350,000.00
01000100	32101	Site Development Fee	300.00	1,100.00	-	500.00	1,000.00
01000100	32102	Public Art Impact Fee	548.00	879.03	5,500.00	700.00	700.00
01000100	34105	Platting Fees	4,446.00	18,300.00	-	1,000.00	2,000.00
01000100	35012	Building Permit Fines	5,123.50	5,029.00	9,038.00	6,000.00	7,500.00
Subtotal			\$ 233,386.40	\$ 282,363.21	\$ 585,963.19	\$ 213,200.00	\$ 366,200.00
Police/Court Fines							
01000200	34020	Police Accident Reports	\$ 3,617.00	\$ 3,600.00	\$ 4,012.00	\$ 4,000.00	\$ 4,000.00
01000200	34022	Alarm Lines	860.00	1,220.00	3,040.00	2,000.00	2,500.00
01000200	34025	Police Training Reimbursement	-	1,350.00	800.00	2,000.00	500.00
01000200	34018	Truck Weight Permit	-	1,975.00	7,975.00	4,000.00	7,000.00
01000200	35050	Police Fines	14,829.20	10,708.03	13,102.83	22,000.00	10,000.00
01000200	35053	Municipal Court - Police Fines	72,979.33	92,618.00	85,727.00	49,000.00	67,000.00
01000200	35060	County-DUI Fines	3,393.20	5,458.60	9,233.40	10,000.00	10,000.00
01000200	35061	County-DARE Fines	90.00	-	-	100.00	100.00
01000200	35062	County Court Fines	265,301.11	230,461.64	234,797.61	238,000.00	235,000.00
01000200	35063	County Drug Fines	1,000.00	548.00	365.50	1,000.00	1,000.00
01000200	35064	County Prosecution Fees	4,291.00	13,380.00	17,924.00	10,000.00	15,000.00
01000200	35065	County Vehicle Fines	14,904.00	11,860.00	10,573.00	10,000.00	10,000.00
01000200	35066	County Electronic Citation Fee	514.00	1,807.20	1,603.20	2,000.00	1,700.00
01000200	35067	County Warrant Execution	285.00	1,050.00	840.00	1,000.00	1,000.00
01000200	35085	Towing & Storage	68,930.00	64,280.00	41,470.00	45,000.00	42,000.00
01000200	35090	Traffic Light Enforcement	433,363.60	402,828.84	342,805.86	370,000.00	360,000.00
01000100	35095	Municipal Court	9,320.00	7,685.00	17,567.47	15,000.00	8,000.00
Subtotal			\$ 893,677.44	\$ 850,830.31	\$ 791,836.87	\$ 785,100.00	\$ 774,800.00
Franchise & Telecommunication Fees							
01000500	31180	Cable Franchise	\$ 387,235.60	\$ 431,118.39	\$ 465,403.04	\$ 500,000.00	\$ 480,000.00
01000500	31190	Telecommunications Tax	184,144.16	227,080.87	175,797.95	225,000.00	165,000.00
Subtotal			\$ 571,379.76	\$ 658,199.26	\$ 641,200.99	\$ 725,000.00	\$ 645,000.00
Real Estate Taxes							
01000500	31500	Real Estate Tax General	\$ 1,324,064.49	\$ 1,480,932.02	\$ 1,094,846.04	\$ 1,000,000.00	\$ 1,033,000.00
01000500	31510	Real Estate Tax Police	1,548,906.28	1,694,781.55	1,672,486.96	1,695,000.00	1,695,000.00
01000500	31520	Real Estate Tax IMRF	449,683.58	451,811.38	445,863.28	420,000.00	420,000.00
01000500	31530	Real Estate Tax R&B	363,691.16	377,318.68	380,301.15	370,000.00	386,000.00
01000500	31550	Real Estate School Crossing	18,982.63	19,075.14	18,823.05	19,000.00	19,000.00
01000500	31560	Real Estate Tax - Insurance	654,536.38	351,406.42	634,119.74	690,000.00	500,000.00
01000500	31570	Real Estate Tax FICA	674,525.41	677,714.22	668,797.47	630,000.00	630,000.00
01000500	31575	Real Estate Tax ESDA	9,994.50	10,040.11	9,907.36	5,000.00	5,000.00
01000500	31580	Real Estate Tax Police Pension	916,348.59	937,750.40	978,923.10	1,022,000.00	1,179,000.00
Subtotal			\$ 5,960,733.02	\$ 6,000,829.92	\$ 5,904,068.15	\$ 5,851,000.00	\$ 5,867,000.00
Donations							
01001100	33025	Donations - Recreation	\$ -	\$ 1,496.54	\$ 4,379.74	\$ 5,000.00	\$ 4,500.00
01000100	33030	Donations-Operating-General Govt.	35,894.00	22,714.21	11,236.84	23,000.00	20,000.00
01000200	33031	Donations-Operating-Public Safety	4,904.18	2,560.00	2,080.00	4,000.00	8,000.00
01000300	33032	Donations-Operating-Public Works	36,444.76	16,536.76	21,583.17	16,000.00	12,000.00
01000100	33100	Donation-Makeup Tax	63,957.66	51,692.31	55,954.09	60,000.00	75,000.00
Subtotal			\$ 141,200.60	\$ 94,999.82	\$ 95,233.84	\$ 108,000.00	\$ 119,500.00
Grants							
01000100	33230	Grants-Operating Gen. Gov.	\$ -	\$ 21,114.02	\$ 69,353.48	\$ 52,000.00	\$ -
01000200	33231	Grants-Operating Public Safety	43,481.70	42,016.00	40,558.18	40,000.00	-
01000300	33232	Grants-Operating Public Works	4,074.00	97,003.08	-	-	-
Subtotal			\$ 47,555.70	\$ 160,133.10	\$ 109,911.66	\$ 92,000.00	\$ -

General Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Interest							
01000500	36001	Interest	\$ 24,824.68	\$ 24,543.16	\$ 22,984.02	\$ 5,000.00	\$ 1,000.00
01000500	36002	Interest - Insurance	5,439.31	4,902.77	3,396.95	5,000.00	1,000.00
01000500	36020	Interest - Invest. Pools	15,624.71	10,399.86	13,723.53	20,000.00	20,000.00
01000500	36050	Investment Income - PAN Fixed Income	-	8,920.32	15,400.01	25,000.00	50,000.00
Subtotal			\$ 45,888.70	\$ 48,766.11	\$ 55,504.51	\$ 55,000.00	\$ 72,000.00
Other							
01000100	32080	Liquor Licenses	\$ 112,681.00	\$ 109,757.50	\$ 114,517.50	\$ 111,000.00	\$ 113,000.00
01000100	32085	Licenses	26,398.00	43,764.38	26,523.37	44,000.00	23,000.00
01000100	33008	Intergovernmental - General Governmen	5,550.00	40,718.65	66,248.40	80,000.00	5,100.00
01000200	33010	Intergovernmental - Police	93,185.32	94,102.62	110,286.71	95,000.00	105,000.00
01000100	34010	Historical Commission	370.00	545.00	1,175.00	500.00	500.00
01000100	34012	Reports/Maps/Ordinances	4,553.40	3,037.90	1,332.00	1,000.00	1,200.00
01000100	34100	Rental Income	51,769.00	66,345.40	87,010.97	80,000.00	83,000.00
01000100	34101	Maintenance Fee	1,697.00	1,784.00	2,384.00	1,000.00	2,000.00
01000300	34102	Park Usage	8,660.40	18,452.25	10,725.25	15,000.00	15,000.00
01000300	34108	Snow Plowing Fees	-	1,218.75	536.25	1,000.00	-
01000300	34230	Subdivision Signs	3,748.55	1,321.00	857.00	2,000.00	500.00
01000100	34400	Senior Bus	41.00	-	-	-	-
01000100	34410	Recreation Programs	96,085.60	98,385.13	97,054.77	213,000.00	213,000.00
01000100	34720	Administrative Fees	40.00	60.06	(10.00)	-	-
01000200	35080	Forfeited Funds	-	7,159.22	4,051.18	3,000.00	4,000.00
01000200	37100	Restitution	3,664.75	7,863.67	6,155.49	2,000.00	4,000.00
01000500	37110	Insurance Claims	21,289.40	33,433.61	20,498.09	-	-
01000500	37900	Miscellaneous Revenue	(16.28)	327.67	3,050.00	100.00	100.00
01000501	37901	Miscellaneous Revenue - Insurance	-	-	-	-	-
01000100	37905	Sale of Surplus Property	3,771.52	50,887.16	17,567.58	10,000.00	15,000.00
01000500	38016	Transfer from Special Revenue-Hotel	45,000.00	45,000.00	35,000.00	45,000.00	45,000.00
Subtotal			\$ 478,488.66	\$ 624,163.97	\$ 604,963.56	\$ 703,600.00	\$ 629,400.00
General Fund Total			\$ 17,823,656.41	\$ 18,781,219.62	\$ 19,069,580.38	\$ 18,934,000.00	\$ 19,477,000.00
Restricted Fund Account Reductions							
		Vehicle Replacement Fund					\$ 96,000.00
FY 14/15 Total							\$ 19,573,000.00

General Services Administration Department

Service Area Description

The General Services Administration Department (GSA) administers several functions of Village operations including the Village Manager's Office, Finance, Human Resources, Information Systems, Geographic Information Systems (GIS), Recreation, and Office of Adjudication.

The Village Manager's Office provides management services, budgeting, legislative support, and communications to elected officials, staff, and the general public in order to carry out the policy direction as set by the Village Board.



The General Services Administration Department performs its operations at the Ganek Municipal Center.

The Finance Division provides water billing, accounts payable, payroll, and financial reporting services to residents, staff, and the general public in order to provide financial services and fiscal responsibility.

The Human Resources Division provides recruitment, training, benefits administration, and risk management services to Village staff in order to attract, retain, and develop a high quality public workforce.

The Information Systems Division provides technology services to Village staff in order to streamline department services with the use of technology to aid in the deliverance of better services to residents.

The Geographic Information Systems Division provides data collection and maintenance, map production, and system development and support to Village staff and the general public in order to support the planning and management of Village resources and enhance decision-making processes.

The Recreation Division provides recreation and leisure opportunities to the community in order to promote a spirit of community and to enhance quality of life for Village residents.

The Office of Adjudication provides for the adjudication of municipal ordinance violations to the general public in order to expedite prosecutions, reduce expenses, and allow the circuit court to focus on the more serious offenses.

The General Services Administration Department supports the Village of Algonquin's mission by:

- Enhancing Customer Service and Citizen Satisfaction.
- Promoting Economic Development.
- Maintaining the Village's Infrastructure and Upholding a High Quality of Life for Residents.
- Maintaining the Village's Revenue Base.
- Maintaining the Public's Health, Safety, and Welfare through a Well-Trained and Dedicated Staff.
- Promoting Programs with a Conservation Focus.

Personnel Summary

One (1) new part-time seasonal intern for Recreation is proposed for FY 14/15. The Assistant to the Village Manager has been reclassified as an Assistant Village Manager to reflect the expanding role of that position. The Recreation Division will also be directly hiring temporary recreation instructors instead of contracting these services for cost savings. These positions will work a negligible amount of hours during the fiscal year and are budgeted separately in account 41113.

Personnel Schedule	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Village Manager	1.0	1.0	1.0	1.0	1.0	-
Assistant Village Manager	-	-	-	-	1.0	▲ 1.0
Finance Director	1.0	1.0	1.0	1.0	1.0	-
Human Resources Director	1.0	1.0	1.0	1.0	1.0	-
Information Systems Director	1.0	1.0	1.0	1.0	1.0	-
Assistant to the Village Manager	-	1.0	1.0	1.0	-	▼ 1.0
Management Assistant	1.0	-	-	-	-	-
Assistant Finance Director	1.0	1.0	1.0	1.0	1.0	-
Accountant	1.0	1.0	1.0	1.0	1.0	-
Executive Secretary	1.0	1.0	1.0	1.0	1.0	-
Recreation Superintendent	1.0	1.0	-	-	-	-
Recreation Coordinator	-	-	1.0	1.0	1.0	-
GIS Coordinator	1.0	1.0	1.0	1.0	1.0	-
Principal Assistant	3.0	3.0	3.0	3.0	3.0	-
Utility Billing Coordinator	1.0	1.0	1.0	1.0	1.0	-
Information Systems Technician	1.0	1.0	1.0	1.0	1.0	-
Account Clerk/Receptionist	3.5	3.5	3.5	3.0	3.0	-
Intern	0.25	-	0.5	0.5	0.75	▲ 0.25
Total Full-Time Equivalent Positions	18.75	18.5	19.0	18.5	18.75	▲ 0.25
<i>Full-Time Employees</i>	<i>18</i>	<i>18</i>	<i>18</i>	<i>18</i>	<i>18</i>	<i>-</i>
<i>Part-Time Employees</i>	<i>2</i>	<i>1</i>	<i>2</i>	<i>1</i>	<i>2</i>	<i>▲ 1</i>

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Implement Geographic Information Systems (GIS) web mapping application for public use compatible with mobile applications.
- Develop and distribute 2013 Calendar and Annual Report to all Village residents.
- Administer the 2013 Algonquin Community Survey.
- Work with Downtown Algonquin Partnership to coordinate special events in the downtown area, including Summer Concert Series, Country Harvest Festival, and Holiday Rock on the Fox.
- Increase number of recreation offerings at Historic Village Hall.
- Maintain or increase Village's Standard and Poor's bond rating of AA+.
- Obtain Government Finance Officers Association (GFOA) awards for annual budget and comprehensive annual financial report.
- Obtain the International City/County Management Association's (ICMA) Center for Performance Measurement Certificate of Achievement.

- Continue providing services regionally through intergovernmental agreements.
- Continue to provide emergency management training from FEMA and IEMA to appropriate Village staff.
- Host holiday lights recycling at the Ganek Municipal Center between November and January.
- Hold two e-waste recycling events (fall and spring).



Near Completion

- Increase utilization and integration of MUNIS enterprise financial system.
- Implement Village-wide intranet system to consolidate systems and digitize vital records.
- Coordinate efforts with the Illinois Department of Transportation (IDOT) to continue construction of the Algonquin Western Bypass (Illinois Route 31).
- Continue to work with Kane County for the construction of the Longmeadow Parkway corridor.
- Continue dialogue with McHenry County regarding the Randall Road Improvements Study.



Not Complete

- N/A

FY 14/15 Objectives

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction

- Develop and distribute 2014 Annual Report and Calendar to all Village residents.
- Administer the 2014 Algonquin Community Survey.
- Implement Village-wide intranet system to consolidate systems and digitize vital records.
- Complete strategic planning efforts to refine and align goals and objectives.
- Continue development of various employee wellness initiatives.
- Implement electric aggregation program for community, pending March 2014 referendum outcome.

Guiding Principle #2: Continue to Promote and Foster Economic Development

- Continue work with Downtown Algonquin Partnership group to enhance and grow special events in downtown.
- Develop recreation programming at Algonquin Lakes Elementary School to be instructed by Village staff.
- Complete Tax Increment Financing (TIF) eligibility study for the downtown area.

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents

- Coordinate efforts with the Illinois Department of Transportation (IDOT) to continue construction of the Algonquin Western Bypass (Illinois Route 31).
- Continue to work with Kane County for the construction of the Longmeadow Parkway corridor.
- Continue dialogue with McHenry County regarding the Randall Road Improvements Study.

Guiding Principle #4: Assess All Viable Options to Increase/Maintain the Village's Revenue Base

- Maintain Village's Standard and Poor's bond rating of AAA.
- Obtain Government Finance Officers Association (GFOA) awards for annual budget and comprehensive annual financial report.
- Obtain the International City/County Management Association's (ICMA) Center for Performance Measurement Certificate of Achievement.

- Complete integration of Village Enterprise Resource Planning (ERP) software and Geographic Information Systems (GIS).
- Consolidate and implement enterprise time management and payroll software.
- Continue working regionally on cooperative purchasing agreements for commodities and materials.

Guiding Principle #5: *Continue to Allocate the Necessary Resources for the Maintenance of the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff*

- Research and develop funding models for future infrastructure replacement and investment.

Guiding Principle #6: *Continue to Promote and Develop Programs with a Conservation Focus*

- Host holiday lights recycling at the Ganek Municipal Center between November and January.
- Host two e-waste recycling events (fall and spring).

Performance Measures

The FY 14/15 budget document features performance measures related to the Village’s Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Implement mechanisms for promoting effective internal/external communication.	Increase the number of <i>Algonquin e-News</i> subscribers	717	731	750	785	825
	Increase the number of unique visitors per day to www.algonquin.org	339	409	400	N/A ²	450
	Increase the number of visits per day to www.algonquin.org	670	779	750	N/A ²	800
	Maximize Excellent to Good rating for website (www.algonquin.org) ¹	-	86.1%	-	80.1%	83%
Evaluate operations to provide the most efficient and effective customer service.	Meet or exceed number of days to respond to a FOIA request	1.54	2.04	3	1.73	3
	Resolve Information Systems Help Desk tickets within 8 hours	87%	84.3%	85%	84.8%	85%
	Resolve Information Systems Help Desk tickets within 3 days	97.5%	96.3%	96%	95.7%	96%

Notes: ¹ – Rating is based on the Annual Community Survey. Survey was first administered in 2012.
² – Due to web server upgrade in 2013, complete year statistics are unavailable.

Guiding Principle #4: Assess All Viable Options to Increase/Maintain the Village's Revenue Base						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Maintain high standard of fiscal reporting and accuracy.	Maintain and/or increase S&P Bond Rating	AA+	AA+	≥AA+	AAA	AAA
	Obtain GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes	Yes	Yes
	Obtain GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes	Yes
Ensure prudent financial management of Village operations.	Administrative Adjudication fine collection rate ¹	50%	47%	50%	45%	50%
	Minimize costs per water billing transaction	\$0.35	\$0.33	\$0.33	\$0.33	\$0.33
Operate Village in most cost-effective manner.	Maximize percentage of payments made using ACH	22.7%	23.8%	24%	24.7%	25%
Notes: ¹ – This rate is continuously changing due to referral to collections and payments received directly by the Village. The current year's rates will be lower due to the float from the last administrative hearing in 2012. The figure will be adjusted for the next reporting period.						

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Promote Village recycling program to encourage recycling.	Increase Waste Diversion Rate (Diversion by recycling)	47%	47%	47%	45%	46%
	Increase Amount of e-Waste Collected (lbs.)	74,500	111,507	90,000	96,175	90,000
	Maximize Excellent to Good rating for recycling ¹	-	91.8%	-	95.7%	94%
Notes: ¹ – Rating is based on the Annual Community Survey. Survey was first administered in 2012.						

Statistics

Administrative Adjudication				
	2010	2011	2012	2013
Cases	464	273	394	361
Cases Referred to Collections	139	158	156	179
Fines Levied	\$93,215	\$72,765	\$75,315	\$75,200
Cases Judged Liable:				
Accumulation of Debris	6	2	3	5
Curfew Violation	2	3	1	2
Fighting/Battery	4	7	4	1
Illegal Dumping	1	1	0	0
Unimproved Parking Surface	6	2	7	2
Minor Consumption Possession Alcohol/Cannabis	21	11	17	5
Miscellaneous Parking	35	29	27	41
Miscellaneous Police Matters ¹	8	2	11	5
Miscellaneous Property Code Violations ²	28	6	23	15
Noise/Disturbing the Peace/Disorderly Conduct	9	8	5	2
Noxious Plants	7	4	1	2
Overnight Parking	104	119	129	174
Parking in Handicapped Zone	24	6	1	1
Property Damage	4	0	0	0
Sale/Delivery of Alcohol to a Minor	7	2	0	0
Theft	36	20	27	37
Trespassing	4	2	0	6
Truancy	-	-	-	14
Unacceptable Vehicle Storage	5	0	0	0
Vehicle Seizure	43	48	31	25
Notes:				
¹ – Violations include animals at large, public intoxication, false alarm, open burning, littering, obstructing police officer				
² – Violations include permit required, missing house numbers, illegal signage, illegal dumping, and illegal vehicle storage.				

General Services Administration Department

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Personnel							
01100100	41103	IMRF	\$ 99,031.86	\$ 104,923.69	\$ 115,490.60	\$ 116,000.00	\$ 124,000.00
01100100	41104	FICA	73,243.36	75,064.99	79,139.03	82,500.00	89,000.00
01100100	41105	Unemployment Tax	1,340.88	1,254.28	1,250.83	1,500.00	1,700.00
01100100	41106	Health Insurance	138,274.67	147,860.58	171,898.64	173,500.00	187,500.00
01100100	41110	Salaries	981,888.94	1,011,284.26	1,071,986.57	1,004,600.00	1,087,000.00
01100100	41113	Salary - Recreation Instructors	11,246.32	11,898.37	6,861.31	8,900.00	8,800.00
01100100	41130	Salary - Elected Officials	57,000.00	57,000.00	57,000.00	57,000.00	57,000.00
01100100	41140	Overtime	135.34	301.82	465.15	1,000.00	1,000.00
Subtotal			\$ 1,362,161.37	\$ 1,409,587.99	\$ 1,504,092.13	\$ 1,445,000.00	\$ 1,556,000.00
Contractual Services							
01100100	42210	Telephone	\$ 17,540.24	\$ 16,047.07	\$ 21,008.85	\$ 22,130.00	\$ 21,250.00
01100100	42211	Natural Gas	565.70	954.77	242.95	2,500.00	2,000.00
01100100	42228	Investment Management	-	2,305.04	6,789.50	6,000.00	12,000.00
01100100	42230	Legal Services	82,258.13	58,134.44	98,254.06	85,000.00	85,000.00
01100100	42231	Audit Services	25,926.00	25,346.41	25,628.00	25,930.00	26,925.00
01100100	42234	Professional Services	21,449.19	25,509.26	46,572.80	41,600.00	43,500.00
01100100	42242	Publications	1,561.06	2,536.81	2,429.02	2,565.00	2,565.00
01100100	42243	Printing & Advertising	4,000.26	3,554.94	4,419.78	6,000.00	5,800.00
01100100	42245	Village Communications	12,863.17	12,629.69	11,633.96	13,500.00	13,500.00
01100100	42260	Physical Exams	-	-	105.60	-	-
01100100	42272	Lease Payments	3,288.00	5,736.00	5,945.00	6,050.00	6,050.00
01100100	42305	Municipal Court	11,097.53	9,868.50	8,885.50	13,700.00	13,700.00
Subtotal			\$ 180,549.28	\$ 162,622.93	\$ 231,915.02	\$ 224,975.00	\$ 232,290.00
Supplies & Materials							
01100100	43308	Office Supplies	\$ 6,742.08	\$ 9,055.69	\$ 8,239.54	\$ 11,000.00	\$ 9,500.00
01100100	43317	Postage	3,534.16	4,828.30	6,274.76	9,200.00	9,200.00
01100100	43320	Tools, Equipment & Supplies	2.77	9.34	133.09	500.00	500.00
01100100	43332	Office Furniture & Equipment	-	9,193.83	13,344.61	7,300.00	10,800.00
01100100	43340	Fuel	2,359.92	2,295.87	1,622.92	2,200.00	1,775.00
Subtotal			\$ 12,638.93	\$ 25,383.03	\$ 29,614.92	\$ 30,200.00	\$ 31,775.00
Maintenance							
01100100	44420	Vehicle Maintenance (S)	\$ 8,006.87	\$ 4,349.40	\$ 3,498.11	\$ 5,900.00	\$ 6,500.00
01100100	44423	Building Services (S)	106,259.52	111,069.46	120,164.83	119,000.00	170,250.00
01100100	44426	Office Equipment Maintenance	5,653.03	4,220.75	3,078.83	5,100.00	6,000.00
Subtotal			\$ 119,919.42	\$ 119,639.61	\$ 126,741.77	\$ 130,000.00	\$ 182,750.00
Capital Expenditures							
01100100	45595	Land Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal			\$ -	\$ -	\$ -	\$ -	\$ -
Other Charges							
01101100	47701	Recreation Programs	\$ 108,868.60	\$ 107,880.30	\$ 114,619.44	\$ 221,575.00	\$ 214,335.00
01100100	47740	Travel/Training/Dues	17,805.89	18,024.29	21,130.83	24,600.00	33,750.00
01100100	47741	Elected Officials - Expenses	414.08	165.00	478.10	500.00	500.00
01100100	47743	Environmental Programs	1,274.00	284.68	794.69	2,000.00	1,500.00
01100100	47745	President's Expenses	155.39	343.23	1,128.42	1,000.00	1,000.00
01100100	47750	Historic Commission	1,139.31	1,226.78	2,509.47	1,900.00	5,100.00
Subtotal			\$ 129,657.27	\$ 127,924.28	\$ 140,660.95	\$ 251,575.00	\$ 256,185.00
General Services Administration Total			\$ 1,804,926.27	\$ 1,845,157.84	\$ 2,033,024.79	\$ 2,081,750.00	\$ 2,259,000.00

(S) indicates those line items that reimburse the Internal Service Funds. Grounds Maintenance is now covered under Building Services.



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Police Department

Service Area Description

The Algonquin Police Department provides professional and ethical law enforcement to our residents, businesses, and visitors, promoting a proactive approach to reducing crime, improving quality of life, and making our community safe.



The Police Department supports the Village of Algonquin’s mission by:

- Maintaining the Village’s Revenue Base.
- Maintaining the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff.
- Promoting Programs with a Conservation Focus.

Personnel Summary

No new personnel budgeted for FY 14/15.

Personnel Schedule	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Chief	1.0	1.0	1.0	1.0	1.0	-
Deputy Chief	2.0	2.0	2.0	2.0	2.0	-
Technical Services Manager	1.0	1.0	1.0	1.0	1.0	-
Sergeant	7.0	7.0	7.0	7.0	7.0	-
Detective Sergeant	1.0	1.0	1.0	1.0	1.0	-
Officer	38.0	38.0	38.0	38.0	38.0	-
Secretary	2.0	2.0	2.0	2.0	2.0	-
Records Clerk	3.0	3.0	3.0	3.0	3.0	-
Community Service Officer	4.0	4.0	4.0	4.0	4.0	-
Crossing Guard	1.0	1.0	1.0	1.0	1.0	-
Total Full-Time Equivalent Positions	60.0	60.0	60.0	60.0	60.0	-
<i>Full-Time Employees</i>	<i>59</i>	<i>59</i>	<i>59</i>	<i>59</i>	<i>59</i>	<i>-</i>
<i>Part-Time Employees</i>	<i>4</i>	<i>4</i>	<i>4</i>	<i>4</i>	<i>4</i>	<i>-</i>

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Joined Illinois Attorney General’s Internet Crimes Against Children Task Force.
- Participated in DEA Drug Take-Back program.
- Entered into agreement with Centegra Health Care Systems to implement a Mental Health Liaison Program and have implemented training.
- Installed and implemented a digital In-Car Video System in all squad cars.



Near Completion

- N/A



Not Complete

- N/A

FY 14/15 Objectives

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public's Health, Safety, and Welfare through a Well-Trained and Dedicated Staff

- Provide Forensic Interview Training for appropriate officers.
- Participate in the Illinois Chiefs of Police Association and the International Association of Chiefs of Police Traffic Safety Challenge.
- Maintain proficiency of personnel through training.
- Continue to utilize and expand the use of systems to disseminate important public safety information and information about police department activities to the public.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

- Participate in the DEA Drug Take-Back Program.

Performance Measures

The FY 14/15 budget document features performance measures related to the Village's Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public's Health, Safety, and Welfare Through a Well-Trained and Dedicated Staff

Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Change driving behavior of motorists who disobey traffic control devices at all controlled intersections.	Crashes at controlled intersections	61	67	60	62	TBD
	Crashes at red light camera-enforced intersections	31	25	36	19	TBD
Enforce traffic regulations to facilitate the smooth flow of vehicular and pedestrian traffic throughout the Village.	Traffic Accident Fatalities	1	0	0	0	TBD
	Hit and Run Traffic Accidents: Property Damage	60	53	Output	68	Output
	Hit and Run Traffic Accidents: Personal Injury	7	3	Output	7	Output
	Traffic Accidents: Property Damage	536	556	Output	530	Output
	Traffic Accidents: Personal Injury	85	98	Output	103	Output
	Traffic Accidents: Occurring on Private Property	222	153	Output	143	Output
Protect the safety and welfare of the public.	Part I Crimes ¹	552	530	Output	539	Output
	Part II Crimes ²	1,936	1299	Output	1,177	Output
	Service and Activity Calls	15,507	15,495	Output	14,381	Output

Notes:

¹ – Includes homicide, rape/sexual assault, robbery, aggravated battery, burglary, motor vehicle theft, theft, and arson.

² – Includes battery, assault, deceptive practices, criminal damage/trespass, sex offenses, offenses involving children, liquor/drug offenses, serious motor vehicle offenses, and disorderly conduct.

Police Department

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Personnel							
01200200	41103	IMRF	\$ 50,068.72	\$ 52,767.42	\$ 55,686.24	\$ 58,100.00	\$ 66,200.00
01200200	41104	FICA	348,581.83	362,203.58	373,197.84	398,500.00	412,500.00
01200200	41105	Unemployment Tax	5,381.70	4,502.34	4,215.64	4,800.00	4,800.00
01200200	41106	Health Insurance	541,350.16	578,046.57	606,007.36	678,000.00	737,000.00
01200200	41110	Salaries	498,761.87	516,145.06	527,353.93	506,000.00	583,000.00
01200200	41120	Salary-Sworn Officers	3,994,279.39	4,122,018.99	4,255,633.73	4,397,000.00	4,473,000.00
01200200	41122	Salary - Crossing Guards	16,650.00	15,840.00	17,164.50	17,500.00	17,500.00
01200200	41140	Overtime	176,799.02	236,317.55	222,479.81	288,500.00	295,700.00
01200200	41102	Pension Contribution Expense	916,348.59	937,750.40	978,923.10	1,025,000.00	1,179,000.00
Subtotal			\$ 6,548,221.28	\$ 6,825,591.91	\$ 7,040,662.15	\$ 7,373,400.00	\$ 7,768,700.00
Contractual Services							
01200200	42210	Telephone	\$ 34,018.45	\$ 34,816.99	\$ 43,794.87	\$ 45,325.00	\$ 45,500.00
01200200	42211	Natural Gas	141.40	733.76	-	2,000.00	1,500.00
01200200	42212	Electric	-	649.31	352.29	600.00	600.00
01200200	42215	Repeater Lines	19,323.97	22,206.19	25,666.77	26,000.00	32,000.00
01200200	42230	Legal Services	62,033.98	67,848.48	67,195.41	55,000.00	60,000.00
01200200	42234	Professional Services	1,283.31	964.35	3,427.04	6,925.00	12,000.00
01200200	42242	Publications	1,325.48	965.67	121.25	2,940.00	2,900.00
01200200	42243	Printing & Advertising	2,642.22	1,575.18	1,690.22	3,000.00	3,000.00
01200200	42250	SEECOM	569,394.36	560,120.88	576,612.38	590,000.00	590,000.00
01200200	42270	Equipment Rental	4,374.22	1,922.02	6,071.93	6,450.00	7,850.00
01200201	42272	Lease Payments	3,093.48	1,761.48	1,589.04	1,860.00	1,875.00
01200200	42300	Traffic Light Enforcement	245,667.87	215,525.25	191,800.96	196,000.00	184,000.00
Subtotal			\$ 943,298.74	\$ 909,089.56	\$ 918,322.16	\$ 936,100.00	\$ 941,225.00
Supplies & Materials							
01200200	43308	Office Supplies	\$ 8,468.07	\$ 8,127.93	\$ 10,091.04	\$ 9,500.00	\$ 9,500.00
01200200	43309	Materials	20,541.39	19,854.69	21,504.92	28,000.00	30,460.00
01200200	43317	Postage	2,641.68	3,065.24	2,759.49	3,000.00	3,000.00
01200200	43320	Tools, Equipment & Supplies	1,529.00	14,393.82	28,369.62	7,055.00	6,730.00
01200200	43332	Office Furniture & Equipment	7,982.78	13,649.00	8,821.60	26,325.00	10,800.00
01200200	43340	Fuel	95,448.00	109,746.07	111,460.63	119,630.00	117,500.00
01200200	43364	D.A.R.E./Community Programs	317.96	641.08	179.00	1,500.00	1,500.00
Subtotal			\$ 136,928.88	\$ 169,477.83	\$ 183,186.30	\$ 195,010.00	\$ 179,490.00
Maintenance							
01200200	44420	Vehicle Maintenance(S)	\$ 117,485.27	\$ 140,071.17	\$ 135,564.22	\$ 158,500.00	\$ 142,500.00
01200200	44421	Equipment Maintenance (S)	12,164.24	11,699.49	12,494.03	13,500.00	15,000.00
01200200	44422	Radio Maintenance	627.50	5,093.45	2,914.80	4,000.00	5,750.00
01200200	44423	Building Services(S)	114,097.15	154,166.29	151,759.72	162,000.00	126,250.00
01200200	44426	Office Equipment Maintenance	10,380.54	12,046.19	9,637.44	12,040.00	8,135.00
Subtotal			\$ 254,754.70	\$ 323,076.59	\$ 312,370.21	\$ 350,040.00	\$ 297,635.00
Capital Expenditures							
01200200	43335	Vehicles & Equipment	\$ 57,356.32	\$ 43,994.00	\$ 61,994.00	\$ 44,000.00	\$ 58,000.00
01200200	45590	Capital Purchase	20,197.00	-	-	-	-
01200200	45597	Capital Lease Payments	-	-	-	24,000.00	24,000.00
Subtotal			\$ 77,553.32	\$ 43,994.00	\$ 61,994.00	\$ 68,000.00	\$ 82,000.00
Other Charges							
01200200	47720	Board of Police Commissioners	\$ 375.00	\$ 1,005.00	\$ 429.00	\$ 500.00	\$ 10,500.00
01200200	47730	Emergency Service Disaster	8,101.97	7,497.23	7,827.98	9,950.00	9,950.00
01200200	47740	Travel/Training/Dues	13,735.33	20,652.79	19,522.48	25,000.00	25,000.00
01200200	47760	Uniforms & Safety Items	17,455.72	28,196.92	25,178.09	45,000.00	45,000.00
01200200	47770	Investigations	149.83	(89.42)	792.07	2,000.00	2,000.00
Subtotal			\$ 39,817.85	\$ 57,262.52	\$ 53,749.62	\$ 82,450.00	\$ 92,450.00
Police Total			\$ 8,000,574.77	\$ 8,328,492.41	\$ 8,570,284.44	\$ 9,005,000.00	\$ 9,361,500.00

(S) indicates those line items that reimburse the Internal Service Funds. Grounds Maintenance is now covered under Building Services.

Community Development Department

Service Area Description

The Community Development Department provides Planning, Zoning, Development, Plan Review, Inspections and Code Enforcement services to citizens in order to develop and maintain a safe, secure, and attractive community.

The Community Development Department supports the Village of Algonquin's mission by:

- Enhancing Customer Service and Citizen Satisfaction.
- Promoting Economic Development.
- Maintaining the Village's Infrastructure and Upholding a High Quality of Life for Residents.
- Maintaining the Village's Revenue Base.
- Maintaining the Public's Health, Safety, and Welfare through a Well-Trained and Dedicated Staff.
- Promoting Programs with a Conservation Focus.



The Community Development Department strives to provide and maintain high quality development that enhances the quality of life in our village.

Personnel Summary

No new personnel are budgeted for FY 14/15.

Personnel Summary	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Community Development Director	1.0	1.0	1.0	1.0	1.0	-
Building Commissioner	1.0	1.0	1.0	1.0	1.0	-
Assistant Building Commissioner	1.0	1.0	1.0	1.0	1.0	-
Building Inspector	2.0	2.0	2.0	2.0	2.0	-
Plumbing Inspector	1.0	1.0	1.0	1.0	1.0	-
Electrical Inspector	1.0	1.0	1.0	1.0	1.0	-
Senior Planner	2.0	2.0	2.0	2.0	2.0	-
Property Maintenance Inspector	1.0	1.0	1.0	1.0	1.0	-
Secretary II	2.0	2.0	1.5	2.0	2.0	-
Total Full-Time Equivalent Positions	12.0	12.0	11.5	12.0	12.0	-
<i>Full-Time Employees</i>	<i>12</i>	<i>12</i>	<i>12</i>	<i>12</i>	<i>12</i>	<i>-</i>
<i>Part-Time Employees</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>-</i>

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Continue to provide prompt service on zoning applications, building inspections, permit applications, plan reviews, and property maintenance concerns.
- Maintain prompt telephone and counter service by maintaining existing staffing levels.

- Consider technology enhancements that provide greater service and efficiency at minimal cost, such as mobile technologies.
- Assist in preparation and review of Capital Improvement Plan.
- Consider funding options for downtown project implementation.
- Maintain existing staffing levels and provide adequate training.
- Maintain existing staff certifications and enhance with certifications that may add revenue opportunities through fee-for-service applications (e.g., backflow inspections).



Near Completion

- Streamline commercial plan reviews, particularly for retail establishments.
- Consider potential environmental impacts and improvements with each development review.
- Develop and implement an economic development strategy.
- Begin implementation of priorities outlined in the Downtown Plan.



Not Complete

- N/A

FY 14/15 Objectives

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction

- Implement payment options via credit cards and other alternatives; consider effecting online permit applications.
- Train a broader number of staff in counter service and permit intake, processing, and issuance.

Guiding Principle #2: Continue to Promote and Foster Economic Development

- Complete ED Strategy.
- Focus on redevelopment opportunities downtown and on East Algonquin Road.
- Market for data centers or tech users in ACC.

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village’s Infrastructure and Uphold a High Quality of Life for Residents

- Continue to implement impact fees and other revenue sources.
- Consider updates to LOC requirements for subdivisions.

Guiding Principle #4: Assess All Viable Options to Increase/Maintain the Village’s Revenue Base

- Continue to expand services that generate alternate revenues.
- Provide more options for payment of fees, including credit cards.
- Expand development and carefully consider infrastructure investments that will lead to improved tax base.

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff

- Maintain or increase code enforcement activities.
- Maintain inspector and planner certifications.
- Focus on internal operations to improve training, use and efficiency of technology.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

- Incorporate principles of various newer plans (downtown, Woods Creek Watershed, etc.) into zoning and subdivision ordinances.
- Complete Fox River Recreation Plan

Performance Measures

The FY 14/15 budget document features performance measures related to the Village's Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Implement mechanisms for promoting effective internal and external communication.	Maximize the % of property maintenance violations resolved without court action	97.6%	96.5%	95%	95.9%	95%
	<i>Business Connection</i> Newsletters Sent	3	3	3	3	4
	Regularly perform staff visits with businesses	5.66	5.25	4	4.91	4
Maintain a high level of quality, consistency, and reliability in building and property maintenance inspections.	Maximize the Excellent to Good rating for ease and efficiency of obtaining permits ¹	-	75.3%	-	71.5%	75%
Notes: ¹ – Rating is based upon the Annual Community Survey. Survey was first administered in 2012.						

Guiding Principle #2: Continue to Promote and Foster Economic Development						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Create jobs and bring visitors to our community.	Maximize the amount of new commercial space opened (square feet)	61,190	108,574	Output	18,049	Output
	Commercial Occupancy Permits Issued	76	88	Output	68	Output
	Maintain Employment Rate above Kane and McHenry Counties ¹	91.3%	92.4%	91.7%	92.1%	-
Notes: ¹ – Data provided by the Illinois Department of Employment Security, Local Area Unemployment Statistics. Target for 2013 is based on the actual employment rates for Kane and McHenry Counties in 2013.						

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public's Health, Safety, and Welfare Through a Well-Trained and Dedicated Staff

Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Maintain a high level of quality, consistency, and reliability in building and property maintenance inspections.	Building Inspections	3,812	4,106	Output	4,883	Output
	Property Maintenance Inspections	3,988	4,744	Output	3,885	Output
	Residential Occupancy Permits Issued	4	9	Output	13	Output

Community Development Department

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Personnel							
01300100	41103	IMRF	\$ 82,783.44	\$ 86,425.82	\$ 91,602.30	\$ 99,100.00	\$ 101,500.00
01300100	41104	FICA	61,023.43	62,077.36	63,725.90	66,000.00	69,000.00
01300100	41105	Unemployment Tax	1,070.60	857.68	841.46	1,000.00	1,000.00
01300100	41106	Health Insurance	103,132.52	100,497.33	106,992.90	126,000.00	144,000.00
01300100	41110	Salaries	813,633.45	823,278.10	845,491.73	858,000.00	889,500.00
01300100	41132	Salary - Planning/Zoning	1,535.00	1,185.00	1,690.00	2,000.00	1,500.00
01300100	41140	Overtime	2.31	0.95	0.86	-	-
Subtotal			\$ 1,063,180.75	\$ 1,074,322.24	\$ 1,110,345.15	\$ 1,152,100.00	\$ 1,206,500.00
Contractual Services							
01300100	42210	Telephone	\$ 7,362.52	\$ 6,753.07	\$ 9,804.04	\$ 11,900.00	\$ 11,325.00
01300100	42211	Natural Gas	141.40	264.14	-	1,000.00	1,000.00
01300100	42230	Legal Services	46,810.30	54,330.45	(23,373.64)	23,900.00	23,000.00
01300100	42234	Professional Services	27,181.55	56,437.15	91,203.87	27,800.00	27,000.00
01300100	42242	Publications	336.72	471.63	463.37	2,400.00	2,400.00
01300100	42243	Printing & Advertising	2,643.13	2,499.91	1,491.75	1,800.00	1,800.00
01300100	42272	Lease Payments	-	-	-	-	2,400.00
Subtotal			\$ 84,475.62	\$ 120,756.35	\$ 79,589.39	\$ 68,800.00	\$ 68,925.00
Supplies & Materials							
01300100	43308	Office Supplies	\$ 2,279.62	\$ 2,901.09	\$ 2,749.64	\$ 4,100.00	\$ 3,040.00
01300100	43317	Postage	2,179.88	2,915.93	2,489.78	4,000.00	3,000.00
01300100	43320	Tools, Equipment & Supplies	37.56	240.41	184.53	500.00	500.00
01300100	43332	Office Furniture & Equipment	-	5,559.34	2,467.16	3,800.00	7,800.00
01300100	43340	Fuel	9,856.18	11,548.45	11,768.25	12,420.00	12,000.00
01300100	43362	Public Art	2,628.50	5,115.66	2,962.55	5,000.00	5,000.00
Subtotal			\$ 16,981.74	\$ 28,280.88	\$ 22,621.91	\$ 29,820.00	\$ 31,340.00
Maintenance							
01300100	44420	Vehicle Maintenance (S)	\$ 10,152.77	\$ 12,749.24	\$ 17,069.46	\$ 16,000.00	\$ 18,000.00
01300100	44423	Building Services (S)	31,412.15	31,773.73	27,635.70	35,000.00	30,625.00
01300100	44426	Office Equipment Maintenance	3,834.52	2,314.64	2,991.28	3,000.00	700.00
Subtotal			\$ 45,399.44	\$ 46,837.61	\$ 47,696.44	\$ 54,000.00	\$ 49,325.00
Other Charges							
01300100	47710	Economic Development	\$ 2,060.01	\$ 1,173.80	\$ 2,487.30	\$ 20,000.00	\$ 56,000.00
01300100	47740	Travel/Training/Dues	3,459.15	4,523.52	6,010.74	10,080.00	10,110.00
01300100	47760	Uniforms & Safety Items	240.00	170.29	287.03	500.00	1,100.00
01300100	47769	Miscellaneous Expense	-	-	2,650.00	-	-
Subtotal			\$ 5,759.16	\$ 5,867.61	\$ 11,435.07	\$ 30,580.00	\$ 67,210.00
Community Development Total			\$ 1,215,796.71	\$ 1,276,064.69	\$ 1,271,687.96	\$ 1,335,300.00	\$ 1,423,300.00
(S) indicates those line items that reimburse the Internal Service Funds.							



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Public Works Department - Administration Division

Service Area Description

The Administration Division of the Public Works Department provides overall direction to the department and management of the operating divisions to ensure that residents and customers are receiving adequate and reliable Public Works services.

The Administration Division of the Public Works Department supports the Village of Algonquin’s mission by:

- Enhancing Customer Service and Citizen Satisfaction.
- Maintaining the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff.
- Promoting Programs with a Conservation Focus.



Village staff perform a controlled burn on one of the Village’s natural areas

Personnel Summary

No new personnel budgeted for FY 14/15.

Personnel Schedule	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Public Works Director	1.0	1.0	1.0	1.0	1.0	-
Assistant Public Works Director	1.0	1.0	1.0	1.0	1.0	-
Project Manager	1.0	1.0	1.0	1.0	1.0	-
GIS Analyst	-	1.0	1.0	1.0	1.0	-
GIS Assistant/Inspector	1.0	-	-	-	-	-
Maintenance Worker I	1.0	1.0	1.0	1.0	1.0	-
Account Clerk II	1.0	-	-	-	-	-
Secretary I	1.0	1.0	1.0	1.0	1.0	-
Total Full-Time Equivalent Positions	7.0	6.0	6.0	6.0	6.0	-
<i>Full-Time Employees</i>	<i>7</i>	<i>6</i>	<i>6</i>	<i>6</i>	<i>6</i>	<i>-</i>
<i>Part-Time Employees</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>-</i>

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Continue to manage and provide guidance to all operating divisions of the Public Works Department to ensure citizen satisfaction.
- Continue to key in on core services and make those better while holding the line on budgets.
- Continue to collect information and infrastructure for GIS.
- Mandatory OSHA and safety training will continue to be provided.
- Public Works Director will attend APWA National Convention.
- Continue storm water public education and provide yearly reports to the IEPA on our NPDES Phase 2 permit.



Near Completion

- N/A



Not Complete

- N/A

FY 14/15 Objectives

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction

- Continue to manage and provide guidance to all operating divisions of the Public Works Department to ensure citizen satisfaction.
- Continue to key in on core services and make those better while holding the line on budgets.
- Continue to collect information and infrastructure for GIS.
- Purchase and implement an asset management software program.

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff

- Mandatory OSHA and safety training will continue to be provided.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

- Continue storm water public education and provide yearly reports to the IEPA on our NPDES Phase 2 permit.

Performance Measures

The FY 14/15 budget document features performance measures related to the Village’s Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village’s Infrastructure and Uphold a High Quality of Life for Residents						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Provide oversight for all major maintenance and construction projects.	Public Works Project Engineering Reviews	5	7	Output	10	Output
	Private Developer Engineering Reviews	6	2	Output	5	Output
	Site Development Permits Issued	6	2	Output	3	Output

Public Works Administration

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Personnel							
01400300	41103	IMRF	\$ 40,510.80	\$ 39,911.72	\$ 42,274.65	\$ 46,100.00	\$ 47,000.00
01400300	41104	FICA	28,957.90	28,073.02	28,561.26	30,700.00	31,750.00
01400300	41105	Unemployment Tax	472.40	394.77	338.47	450.00	450.00
01400300	41106	Health Insurance	36,312.78	37,258.68	37,938.61	43,500.00	52,200.00
01400300	41110	Salaries	394,080.24	379,097.76	384,527.45	397,000.00	408,000.00
01400300	41140	Overtime	1,109.12	2,208.81	4,915.42	6,000.00	5,000.00
Subtotal			\$ 501,443.24	\$ 486,944.76	\$ 498,555.86	\$ 523,750.00	\$ 544,400.00
Contractual Services							
01400300	42210	Telephone	\$ 7,911.88	\$ 8,204.79	\$ 9,204.80	\$ 8,220.00	\$ 7,810.00
01400300	42211	Natural Gas	60.50	775.49	4.89	2,000.00	1,500.00
01400300	42230	Legal Services	4,387.50	487.50	3,525.00	7,000.00	4,000.00
01400300	42234	Professional Services	1,006.50	714.00	714.00	800.00	1,000.00
01400300	42242	Publications	259.60	321.67	235.00	450.00	500.00
01400300	42243	Printing & Advertising	52.32	-	48.96	50.00	50.00
01400300	42272	Lease Payments	-	-	-	-	350.00
Subtotal			\$ 13,678.30	\$ 10,503.45	\$ 13,732.65	\$ 18,520.00	\$ 15,210.00
Supplies & Materials							
01400300	43308	Office Supplies	\$ 2,091.27	\$ 2,266.80	\$ 1,720.22	\$ 1,800.00	\$ 1,800.00
01400300	43317	Postage	1,439.40	1,321.28	1,128.95	1,400.00	1,100.00
01400300	43320	Tools, Equipment & Supplies	1,285.25	538.38	1,823.45	800.00	800.00
01400300	43332	Office Furniture & Equipment	5,831.24	6,462.83	7,434.68	2,900.00	2,700.00
01400300	43340	Fuel	5,923.98	6,943.38	4,680.13	8,695.00	5,100.00
Subtotal			\$ 16,571.14	\$ 17,532.67	\$ 16,787.43	\$ 15,595.00	\$ 11,500.00
Maintenance							
01400300	44420	Vehicle Maintenance (S)	\$ 8,110.75	\$ 11,553.32	\$ 9,391.01	\$ 14,000.00	\$ 11,000.00
01400300	44423	Building Services (S)	24,118.29	26,462.56	36,063.31	30,100.00	42,450.00
01400300	44426	Office Equipment Maintenance	699.50	710.11	250.00	360.00	370.00
Subtotal			\$ 32,928.54	\$ 38,725.99	\$ 45,704.32	\$ 44,460.00	\$ 53,820.00
Capital Expenditures							
01400300	45590	Capital Purchase	\$ -	\$ -	\$ -	\$ -	\$ 27,170.00
Subtotal			\$ -	\$ -	\$ -	\$ -	\$ 27,170.00
Transfers							
01400500	48099	Transfer/Debt Service Fund	\$ 671,651.88	\$ 820,000.00	\$ 540,000.00	\$ 794,500.00	\$ 610,000.00
Subtotal			\$ 671,651.88	\$ 820,000.00	\$ 540,000.00	\$ 794,500.00	\$ 610,000.00
Other Charges							
01400300	47740	Travel, Training & Dues	\$ 8,010.62	\$ 9,783.75	\$ 9,494.58	\$ 9,725.00	\$ 7,700.00
01400300	47760	Uniforms & Safety Items	1,807.69	2,140.67	1,953.85	2,150.00	2,200.00
Subtotal			\$ 9,818.31	\$ 11,924.42	\$ 11,448.43	\$ 11,875.00	\$ 9,900.00
Public Works Administration Total			\$ 1,246,091.41	\$ 1,385,631.29	\$ 1,126,228.69	\$ 1,408,700.00	\$ 1,272,000.00

(S) indicates those line items that reimburse the Internal Service Funds. Grounds Maintenance is now covered under Building Services.



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Public Works Department - Streets Division

Service Area Description

The Streets Division of the Public Works Department provides safe and clean roads, a reliable storm water system, an ecologically friendly retention/detention system, and an appealing view of right of ways, open spaces, wetlands, and woodlands. These services are provided to all our residents and visitors and those motorists who travel through, visit or shop in Algonquin, thus providing an ecological, eye-appealing environment in which to live, visit or just pass through.



Streets crews work on installing a manhole

The Streets Division of the Public Works Department supports the Village of Algonquin’s mission by:

- Maintaining the Village’s Infrastructure and Upholding a High Quality of Life for Residents.
- Maintaining the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff.
- Promoting Programs with a Conservation Focus.

Personnel Summary

No new personnel are budgeted for FY 14/15.

Personnel Schedule	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Street Superintendent	1.0	1.0	1.0	1.0	1.0	-
Streets Supervisor	2.0	2.0	2.0	2.0	2.0	-
Maintenance Worker II	2.0	1.0	1.0	1.0	1.0	-
Maintenance Worker I	10.0	10.0	10.0	10.0	10.0	-
Total Full-Time Equivalent Positions	15.0	14.0	14.0	14.0	14.0	-
<i>Full-Time Employees</i>	<i>15</i>	<i>14</i>	<i>14</i>	<i>14</i>	<i>14</i>	<i>-</i>
<i>Part-Time Employees</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>-</i>

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 12/13 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Inspect and repair concrete sidewalks and curb In Glenmore and High Hill Farms Unit 7 Subdivisions.
- In-house paving of Bayberry Drive, Holly Lane, Country Lane and Dawson Lane by Townhomes.



Near Completion

- N/A



Not Complete

- Continue the in-house burn programs and the maintenance of the Woods Creek corridor.

FY 14/15 Objectives

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village’s Infrastructure and Uphold a High Quality of Life for Residents

- In-house paving of Dawson Lane, Sawmill Lane ,Millbrook Lane, Shagbark Court, Candlewood Court and Sandpebble Circle.

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff

- Inspect and repair concrete sidewalks and curb in Dawson Mill and High Hill Subdivisions and repair any other outstanding or reported curbs or walks.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

- Continue the in-house burn programs and the maintenance of the Woods Creek corridor; also, continue efforts to meet EPA standards in respect to storm drains and outflow to detention areas.

Performance Measures

The FY 14/15 budget document features performance measures related to the Village’s Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village’s Infrastructure and Uphold a High Quality of Life for Residents						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Provide adequate infrastructure throughout the Village.	Street Light Work Orders	71	81	Output	42	Output
	Other Work Orders	450	1069	Output	577	Output
	Potholes Repaired	1,254	1,191	Output	3,194	Output

Statistics

Public Works Streets Division					
	2009	2010	2011	2012	2013
Sidewalk Concrete Poured (square feet)	1,640	7,640	3,425	6,180	7,060
Curb Concrete Poured (linear feet)	700	1,200	172	417	161
Asphalt Used (tons)	1,710	1,857	1,875	2,210	2,641
Pipe Installed (linear feet)	1,800	1,100	600	200	125
Structures Set	4	7	6	4	6
Road Striping Completed (miles)	6	4	3	2	2
Split-Rail Fence Installed (linear feet)	530	150	180	100	50
Snow Fence Installed (linear feet)	11,000	11,000	11,000	11,000	11,000

Public Works - Streets Division

Expenditures

			FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15
			Actual	Actual	Actual	Budget	Budget
Personnel							
01500300	41103	IMRF	\$ 88,756.09	\$ 84,835.45	\$ 92,461.39	\$ 103,000.00	\$ 104,500.00
01500300	41104	FICA	65,328.73	60,882.78	64,191.58	68,500.00	71,000.00
01500300	41105	Unemployment Tax	1,248.52	1,044.12	993.30	1,200.00	1,250.00
01500300	41106	Health Insurance	174,574.38	165,074.11	175,356.09	198,600.00	210,000.00
01500300	41110	Salaries	822,940.97	794,914.99	815,718.87	844,500.00	876,000.00
01500300	41140	Overtime	56,104.76	23,449.55	45,755.91	40,000.00	42,500.00
Subtotal			\$ 1,208,953.45	\$ 1,130,201.00	\$ 1,194,477.14	\$ 1,255,800.00	\$ 1,305,250.00
Contractual Services							
01500300	42210	Telephone	\$ 5,323.00	\$ 5,336.51	\$ 8,602.09	\$ 10,150.00	\$ 9,975.00
01500300	42211	Natural Gas	166.60	872.08	42.46	2,050.00	1,800.00
01500300	42212	Electric	434,193.86	393,192.58	357,960.21	423,700.00	384,000.00
01500300	42230	Legal Services	1,462.50	225.00	1,200.00	2,500.00	2,000.00
01500300	42232	Engineering Services	2,081.00	4,080.40	2,533.29	5,100.00	6,500.00
01500300	42234	Professional Services	11,877.03	11,393.41	24,415.05	30,425.00	25,450.00
01500300	42243	Printing & Advertising	125.71	-	24.21	50.00	50.00
01500300	42264	Snow Removal	2,089.12	-	1,385.67	1,000.00	2,000.00
01500300	42270	Equipment Rental	500.52	200.00	644.96	3,800.00	8,000.00
01500300	42272	Lease Payments	-	-	-	-	350.00
Subtotal			\$ 457,819.34	\$ 415,299.98	\$ 396,807.94	\$ 478,775.00	\$ 440,125.00
Supplies & Materials							
01500300	43308	Office Supplies	\$ 493.53	\$ 282.35	\$ 499.27	\$ 500.00	\$ 500.00
01500300	43309	Materials	22,081.16	18,073.28	14,637.95	21,000.00	23,750.00
01500300	43317	Postage	-	-	-	60.00	60.00
01500300	43320	Tools, Equipment & Supplies	4,708.00	45,733.51	29,663.59	10,240.00	12,400.00
01500300	43332	Office Furniture & Equipment	400.00	2,334.91	4,011.00	1,700.00	4,800.00
01500300	43340	Fuel	73,727.93	60,943.92	74,991.53	80,970.00	73,100.00
01500300	43366	Sign Program	4,836.51	9,426.81	14,617.52	13,800.00	11,500.00
Subtotal			\$ 106,247.13	\$ 136,794.78	\$ 138,420.86	\$ 128,270.00	\$ 126,110.00
Maintenance							
01500300	44420	Vehicle Maintenance (S)	\$ 121,824.35	\$ 141,079.50	\$ 99,706.87	\$ 172,500.00	\$ 100,500.00
01500300	44421	Equipment Maintenance (S)	117,379.53	108,956.92	176,916.84	148,500.00	188,000.00
01500300	44423	Building Maintenance (S)	66,548.25	46,301.99	70,995.65	57,000.00	86,500.00
01500300	44426	Office Equipment Maintenance	644.00	709.40	700.00	630.00	560.00
01500300	44427	Curb & Sidewalk Program	(172.00)	(344.00)	3,500.00	1,000.00	5,000.00
01500300	44428	Street Maintenance	8,320.49	6,184.88	3,476.42	1,500.00	4,000.00
01500300	44429	Street Lights	(1,313.86)	11,670.62	2,356.67	8,000.00	12,000.00
01500300	44430	Traffic Signal Maintenance	22,685.62	18,574.72	21,972.99	27,400.00	23,000.00
Subtotal			\$ 335,916.38	\$ 333,134.03	\$ 379,625.44	\$ 416,530.00	\$ 419,560.00
Capital Expenditures							
01500300	43335	Vehicles & Equipment	\$ -	\$ 61,678.00	\$ 35,632.03	\$ -	\$ 16,500.00
01500300	45590	Capital Purchase	5,000.00	64,990.00	42,064.00	220,000.00	207,205.00
Subtotal			\$ 5,000.00	\$ 126,668.00	\$ 77,696.03	\$ 220,000.00	\$ 223,705.00
Other Charges							
01500300	47740	Travel/Training/Dues	\$ 1,869.71	\$ 2,157.51	\$ 2,953.60	\$ 6,375.00	\$ 3,350.00
01500300	47760	Uniforms & Safety Items	5,732.56	5,877.45	5,770.81	9,000.00	8,600.00
Subtotal			\$ 7,602.27	\$ 8,034.96	\$ 8,724.41	\$ 15,375.00	\$ 11,950.00
Streets Total			\$ 2,121,538.57	\$ 2,150,132.75	\$ 2,195,751.82	\$ 2,514,750.00	\$ 2,526,700.00

(S) indicates those line items that reimburse the Internal Service Funds. Grounds Maintenance is now covered under Building Services.

Public Works Department - Parks and Forestry Division

Service Area Description

The Parks and Forestry Division provides the development and maintenance of all park and open space parcels within the Village, as well as the installation, replacement, and maintenance of all Village-owned trees. Our commitment to the citizens of Algonquin is to provide beautifully maintained recreational parcels, as well as a well-managed urban forest which provides environmental benefit and supports community aesthetics.



Parks and Forestry staff

The Parks and Forestry Division of the Public Works Department supports the Village of Algonquin's mission by:

- Maintaining and/or Enhancing Customer Service and Citizen Satisfaction.
- Evaluating, Planning for, and Implementing Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents.
- Assessing All Viable Options to Increase/Maintain the Village's Revenue Base.
- Continuing to Promote and Develop Programs with a Conservation Focus.

Personnel Summary

No new personnel budgeted for FY 14/15.

Personnel Schedule	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Parks and Forestry Superintendent	1.0	1.0	1.0	1.0	1.0	-
Parks and Forestry Supervisor	1.0	1.0	1.0	1.0	1.0	-
Maintenance Worker II	4.0	4.0	4.0	4.0	4.0	-
Maintenance Worker I	9.0	9.0	8.0	8.0	8.0	-
Seasonal	1.0	1.0	1.5	1.5	1.5	-
Total Full-Time Equivalent Positions	16.0	16.0	15.5	15.5	15.5	-
<i>Full-Time Employees</i>	<i>15</i>	<i>15</i>	<i>14</i>	<i>14</i>	<i>14</i>	<i>-</i>
<i>Part-Time Employees</i>	<i>4</i>	<i>4</i>	<i>6</i>	<i>6</i>	<i>6</i>	<i>-</i>

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Bike path annual inventory and assessment program established.
- Park system inventory was completed.
- Grant funding was sought for replacement trees. Funding was limited for our region.
- Trees continued to be replaced one to one, despite large losses from the emerald ash borer.



Near Completion

- N/A



Not Complete

- N/A

FY 14/15 Objectives

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction

- Implement the new asset management software. Begin to assess task costs and improved efficiencies.
- Summarize activities and industry issues via the Village newsletter.

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village’s Infrastructure and Uphold a High Quality of Life for Residents

- Replace the basketball court/ice rink at Snapper Field.
- Propose contracted bike path replacement program.
- Update and propose park system asset replacement projects.

Guiding Principle #4: Assess All Viable Options to Increase/Maintain the Village’s Revenue Base

- Assess base tasks for competitive pricing.
- Continue to seek ways to streamline tasks and fleet assets.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

- Continue to seek external funding for the replacement of trees.
- Propose park system recycling program.

Performance Measures

The FY 14/15 budget document features performance measures related to the Village’s Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Maintain a highly trained and capable staff for operations.	ISA Certified Arborists	7	8	9	7	8

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Maintain parkway trees and urban forests as a community resource.	Tree Replacements	1,089	1,016	1,100	803	0
	Trees Pruned	3,716	4,249	3,500	2,547	3,500
	Parkway Trees Maintained	20,743	20,976	Output	20,964	Output
Maintain high quality Village parks for residents, businesses, and visitors.	Park Sites Maintained	21	21	Output	21	Output
	Open Space/Detention Area Maintained (Acres)	666.5	666.5	Output	666.5	Output
	Developed Park Area Maintained (Acres)	154.5	154.5	Output	154.5	Output

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Preserve and enhance Village's tree resources.	Obtain Tree City USA Award	Yes	Yes	Yes	Yes	Yes

Public Works - Parks and Forestry Division

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Personnel							
01600300	41103	IMRF	\$ 82,249.63	\$ 79,196.47	\$ 84,416.51	\$ 93,600.00	\$ 94,000.00
01600300	41104	FICA	61,712.59	58,388.77	61,393.85	64,700.00	65,700.00
01600300	41105	Unemployment Tax	1,498.31	1,346.95	1,201.66	1,200.00	1,200.00
01600300	41106	Health Insurance	127,819.89	118,915.19	125,789.28	144,000.00	157,000.00
01600300	41110	Salaries	806,470.46	766,661.98	797,805.27	822,500.00	837,500.00
01600300	41140	Overtime	16,480.53	10,025.64	15,758.08	20,000.00	20,000.00
Subtotal			\$ 1,096,231.41	\$ 1,034,535.00	\$ 1,086,364.65	\$ 1,146,000.00	\$ 1,175,400.00
Contractual Services							
01600300	42210	Telephone	\$ 5,256.16	\$ 4,957.69	\$ 8,533.68	\$ 9,900.00	\$ 9,800.00
01600300	42211	Natural Gas	166.60	823.60	42.83	2,050.00	1,800.00
01600300	42230	Legal Service	-	300.00	675.00	500.00	500.00
01600300	42232	Engineering Services	-	2,709.25	-	-	-
01600300	42234	Professional Services	33,680.21	38,439.28	49,802.73	46,875.00	43,625.00
01600300	42243	Printing & Advertising	355.27	388.19	239.40	550.00	50.00
01600300	42253	Community Events	700.00	991.70	8,502.75	1,900.00	1,500.00
01600300	42260	Physical Exams	-	551.25	183.75	400.00	600.00
01600300	42270	Equipment Rental	150.00	559.20	354.08	750.00	2,000.00
01600300	42272	Lease Payments	-	-	-	-	350.00
Subtotal			\$ 40,308.24	\$ 49,720.16	\$ 68,334.22	\$ 62,925.00	\$ 60,225.00
Supplies & Materials							
01600300	43308	Office Supplies	\$ 292.18	\$ 298.70	\$ 300.00	\$ 300.00	\$ 300.00
01600300	43309	Materials	26,306.19	8,591.66	10,929.05	17,150.00	15,250.00
01600300	43317	Postage	32.97	7.65	-	50.00	50.00
01600300	43320	Tools, Equipment & Supplies	11,918.21	12,889.76	20,117.41	22,150.00	10,500.00
01600300	43332	Office Furniture & Equipment	1,500.00	3,899.36	915.26	3,400.00	3,900.00
01600300	43340	Fuel	38,453.66	42,482.28	42,772.66	43,455.00	41,200.00
01600300	43360	Park Upgrades	(169.00)	55,579.45	24,780.32	108,500.00	21,600.00
Subtotal			\$ 78,334.21	\$ 123,748.86	\$ 99,814.70	\$ 195,005.00	\$ 92,800.00
Maintenance							
01600300	44402	Tree Planting	\$ 32,749.80	\$ 43,992.90	\$ 64,476.43	\$ 36,700.00	\$ 5,700.00
01600300	44403	Tree Trimming/Removal	-	-	330.00	1,000.00	-
01600300	44420	Vehicle Maintenance (S)	57,291.86	72,028.74	89,055.13	74,000.00	96,300.00
01600300	44421	Equipment Maintenance (S)	83,923.53	86,898.93	99,516.43	123,000.00	113,000.00
01600300	44423	Building Services (S)	45,512.37	49,220.48	62,898.29	66,000.00	80,050.00
01600300	44425	Open Space Maintenance	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00
01600300	44426	Office Equipment Maintenance	644.00	709.40	700.00	630.00	560.00
Subtotal			\$ 235,121.56	\$ 267,850.45	\$ 331,976.28	\$ 316,330.00	\$ 310,610.00
Capital Expenditures							
01600300	43335	Vehicles & Equipment	\$ -	\$ 15,930.00	\$ 46,100.00	\$ -	\$ -
01600300	45590	Capital Purchase	-	139,422.00	43,748.70	-	92,190.00
Subtotal			\$ -	\$ 155,352.00	\$ 89,848.70	\$ -	\$ 92,190.00
Transfers							
01600500	48005	Transfer to Pool	\$ 97,397.64	\$ 113,575.75	\$ 74,172.85	\$ 78,100.00	\$ 88,745.00
Subtotal			\$ 97,397.64	\$ 113,575.75	\$ 74,172.85	\$ 78,100.00	\$ 88,745.00
Other Charges							
01600300	47740	Travel/Training/Dues	\$ 2,061.62	\$ 4,401.89	\$ 5,091.99	\$ 5,940.00	\$ 7,230.00
01600300	47760	Uniforms & Safety Items	5,900.54	6,724.89	6,634.52	6,700.00	6,800.00
Subtotal			\$ 7,962.16	\$ 11,126.78	\$ 11,726.51	\$ 12,640.00	\$ 14,030.00
Parks & Forestry Total			\$ 1,555,355.22	\$ 1,755,909.00	\$ 1,762,237.91	\$ 1,811,000.00	\$ 1,834,000.00

(S) indicates those line items that reimburse the Internal Service Funds. Grounds Maintenance is now covered under Building Services.

Multidepartmental

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
01900100	42234	Professional Services	\$ 4,380.04	\$ 4,855.04	\$ 3,274.14	\$ 6,750.00	\$ 5,650.00
01900100	42236	Insurance	510,454.06	589,952.67	651,252.46	700,000.00	550,000.00
01900100	43333	Computer Network	135,183.19	132,779.15	149,416.97	107,750.00	180,450.00
01900100	45590	Capital Purchase	11,180.00	43,343.69	-	73,000.00	120,400.00
01900100	47740	Travel, Training, & Dues	-	-	-	-	40,000.00
Multidepartmental Total			\$ 661,197.29	\$ 770,930.55	\$ 803,943.57	\$ 887,500.00	\$ 896,500.00



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Public Works Department – Water/Sewer Utilities Operating Division

Service Area Description

The Water and Sewer Utilities Division of the Public Works Department is responsible for the management, maintenance, and distribution of the Village’s water and sanitary sewer system. This includes one wastewater treatment facility, three water treatment plants and the overall distribution and conveyance system within the Village.



The Water/Sewer Utilities Operating Division maintains over 2,100 hydrants in the Village.

The Water and Sewer Utilities Division of the Public Works Department supports the Village of Algonquin’s mission by:

- Enhancing Customer Service and Citizen Satisfaction.
- Maintaining the Village’s Infrastructure and Upholding a High Quality of Life for Residents.
- Maintaining the Village’s Revenue Base.
- Maintaining the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff.
- Promoting Programs with a Conservation Focus.

Personnel Summary

Three (3) seasonal personnel are proposed for FY 14/15.

Personnel Schedule	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Utilities Superintendent ¹	1.0	1.0	1.0	1.0	1.0	-
Chief Wastewater Operator	1.0	1.0	1.0	1.0	1.0	-
Chief Water Operator	1.0	1.0	1.0	1.0	1.0	-
Wastewater Operator	2.0	2.0	2.0	2.0	2.0	-
Water Operator	3.0	3.0	3.0	3.0	3.0	-
Environmental Compliance Coordinator	1.0	-	-	-	-	-
Utilities Supervisor ¹	1.0	1.0	1.0	1.0	1.0	-
Lab Technician ¹	1.0	1.0	1.0	1.0	1.0	-
Maintenance Worker II ¹	2.0	2.0	2.0	2.0	2.0	-
Maintenance Worker I ²	9.0	8.0	8.0	8.0	8.0	-
Seasonal	-	0.75	0.75	0.75	0.75	-
Total Full-Time Equivalent Positions	22.00	20.75	20.75	20.75	20.75	-
<i>Full-Time Employees</i>	22	20	20	20	20	-
<i>Part-Time Employees</i>	0	3	3	3	3	-

¹ Position is funded 50% Water Division, 50% Sewer Division.

² Position breakdown includes 7.0 FTEs funded 50% Water Division, 50% Sewer Division, 1.0 FTE funded 100% Water Division, and 1.0 FTE funded 100% Sewer Division.

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Replaced vehicle no. 830, the combination vacuum/pressure truck.
- Annual valve exercising yielded 607 valves being inspected and exercised.
- Rehabilitated influent pumps nos. 102 and 103 at the WWTF, preventative.
- Rehabilitated intermediate pump no. 401 at the WWTF, preventative.
- Rebuilt primary clarifier no. 302 cross-connector, new design.
- Replaced the chemical feed pumps for liquid chlorine at WTP no. 3.
- WTP nos. 1 and 5 received a fresh coat of paint.
- Staff attended the ISAWWA and IAWPCO statewide conference/exhibitions in Springfield, Illinois.
- Staff attended the WEFTEC 2013 national conference in Chicago, Illinois.
- Chief Operator Jason Schutz completed Year 3 of 3 IPSI management program.
- Received Fluoridation Award from the Illinois Department of Public Health.



Near Completion

- Replaced the grinder unit at the Woods Creek lift station, Year 2 of 4.
- Seal coating – scheduled for April 2014.
- Water model maintenance – scheduled for March 2014.
- Development of electrical safety program – formalization and training schedule TBD (before end of FY).



Not Complete

- Well no. 5 rehabilitation due a pending electrical issue with well no.15.
- Internal evaluation and plan development to streamline critical services and staffing requirements.
- Formalization of a water meter replacement program.

FY 14/15 Objectives

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents

- **Miles of sanitary sewer televised annually.** Target: 10-year televising cycle, or approximately 75,000 linear feet of sewer to be televised to evaluate infrastructure condition, determine necessary repairs, locate illegal connection points, and provide for long-range planning.
- **Miles of sanitary sewers flushed annually.** Target: 5-year flushing cycle, or approximately 150,000 linear feet of sewer to be cleaned to increase pipe capacity and reduce risk of backup.

Guiding Principle #4: Assess All Viable Options to Increase/Maintain the Village's Revenue Base

- **Internal Evaluation.** Target: Undertake an internal evaluation of the Utilities Division to determine the most effective streamlined operation. Evaluation could include reassignment of critical services and staff.
- **Ordinance Review.** Conduct a thorough review of Chapter 6 of the Municipal Code to update and determine any failures to adhere to ordinance which may produce added revenue, with focus on properties which lie within prescribed limits of available water and sewer and require a connection be made per the ordinance.

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public's Health, Safety, and Welfare through a Well-Trained and Dedicated Staff

- **Staff Training.** Target: 48 hours per person annually. Increase focus on staff certification, customer service, emergency preparedness, and tabletop training exercises.
- **Illinois Public Service Institute.** Chief wastewater operator's first year of a three-year management program, learning from industry leaders, geared specifically for public works employees. We will be seeking a scholarship from ISAWWA and APWA to help offset costs.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

- **Water Leak Survey.** Target: Continue to participate in an annual leak survey to identify water losses due to water leaks and improve accountability.
- **USEPA WaterSense.** Become a participating member of WaterSense, a USEPA-backed program to encourage water conservation by providing educational materials and BMPs for water conservation. Items associated with this program up for consideration include water-saving plumbing fixtures, rebate programs, and partnerships with civic groups, such as the Girl Scouts who can earn badges for water conservation.
- **Unidirectional Flushing Program.** Begin to develop an in-house, unidirectional flushing program to increase the efficiency by which water mains are flushed and to realize as much as a 40% savings in water use for flushing.

Performance Measures

The FY 14/15 budget document features performance measures related to the Village's Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Maintain Village's infrastructure providing reliability and minimum interruptions to services.	Televise sanitary sewer system (linear feet)	210,000	195,000	150,000	107,935	150,000
	Flush sanitary sewer system (linear feet)	35,000	15,000	75,000	16,028	75,000

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public's Health, Safety, and Welfare through a Well-Trained and Dedicated Staff

Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Provide our community a safe and reliable supply of water.	Volume of water produced (million gallons) ¹	945.81	1,057.31	Output	1,045.36	Output
	Volume of wastewater treated (million gallons) ¹	1,089.33	946.66	Output	1,034.32	Output
Development of staff for maintenance, safety, and welfare of infrastructure.	Staff training per employee (hours) ¹	85	74	100	48	48
Notes: ¹ Values are for Fiscal Year Ending						

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Protect and manage groundwater supplies.	Daily water consumption per capita (gallons) ¹	85	95	Output	94	Output
Notes: ¹ Values are for Fiscal Year Ending						

Water and Sewer Operating Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
07000400	33014	Intergovernmental - W&S	\$ -	\$ -	\$ 8,073.75	\$ -	\$ -
07000400	33035	Donations-Operating-W&S	52,611.53	29,717.03	-	-	-
07000400	34100	Rental Income ¹	130,186.18	113,125.74	90,451.64	104,000.00	108,000.00
07000400	34700	Water Fees	2,600,092.59	2,729,617.84	3,100,178.13	2,932,500.00	3,134,000.00
07000400	34710	Sewer Fees	2,477,768.39	2,592,146.57	2,944,977.29	2,817,500.00	3,011,000.00
07000400	34720	Administrative Fees	880.00	923.10	1,085.10	1,000.00	1,000.00
07000400	34730	Late Charges	59,635.20	61,833.50	70,336.50	68,000.00	68,000.00
07000400	34740	Reinstatement Fees	20,250.03	19,148.94	18,809.50	20,000.00	10,000.00
07000400	34820	Meter Sales	8,075.00	2,900.00	15,150.00	5,000.00	5,000.00
07000400	35010	Fines/Penalties	100.00	500.00	-	500.00	500.00
07000500	36001	Interest	344.46	367.57	657.31	1,000.00	1,000.00
07000500	36020	Interest - Investment Pools	-	455.82	4,916.37	5,000.00	10,000.00
07000500	36030	Interest - Bond (Restricted)	6,794.22	7,820.83	8,187.12	50.00	-
07000400	37100	Restitution	-	6,521.57	512.09	-	-
07000500	37900	Other Revenue	740.00	104.69	25.00	1,000.00	1,000.00
07000400	37905	Sale of Surplus Property	3,647.70	8,343.86	1,612.62	100,000.00	10,000.00
Water & Sewer Operating Fund Total			\$ 5,361,125.30	\$ 5,573,527.06	\$ 6,264,972.42	\$ 6,055,550.00	\$ 6,359,500.00
Fund Balance Reductions							
Debt Service Expense							\$ 160,600
FY 14/15 Total							\$ 6,520,100.00
Actual figures have been adjusted, per auditor.							
¹ - Accounts for rental from wireless service providers for tower rental fees.							

Water and Sewer Operating Fund

Total Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
07700400		Water Division Total	\$ 2,171,479.80	\$ 2,334,658.81	\$ 2,550,942.56	\$ 2,887,545.00	\$ 2,796,600.00
07800400		Sewer Division Total	2,183,117.68	2,195,272.28	2,277,368.61	2,758,585.00	2,919,500.00
07080400	46680	Bond Principal Payment	325,000.00	355,000.00	500,000.00	-	570,000.00
07080400	46681	Bond Interest Expense	24,047.67	24,750.09	(6,211.23)	-	232,000.00
07080400	46682	Bond Fees	-	88.00	-	-	2,000.00
07800400	47900	Working Capital	-	-	-	113,500.00	-
Subtotal			\$ 4,703,645.15	\$ 4,909,769.18	\$ 5,322,099.94	\$ 5,759,630.00	\$ 6,520,100.00
07800400	47785	Depreciation Expense	\$ 3,557,350.00	\$ 3,530,990.00	\$ 3,497,168.00	\$ -	\$ -
Subtotal			\$ 3,557,350.00	\$ 3,530,990.00	\$ 3,497,168.00	\$ -	\$ -
Water and Sewer Operating Fund Total			\$ 8,260,995.15	\$ 8,440,759.18	\$ 8,819,267.94	\$ 5,759,630.00	\$ 6,520,100.00
Depreciation Expense, which is an adjustment made by the auditors each year, has been moved from the Sewer Division budget to this summary budget.							

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Personnel							
07800400	41103	IMRF	\$ 81,516.80	\$ 77,979.62	\$ 81,087.57	\$ 95,000.00	\$ 95,500.00
07800400	41104	FICA	59,178.23	55,792.98	56,715.22	63,700.00	65,500.00
07800400	41105	Unemployment Tax	1,104.57	865.65	1,025.22	1,000.00	1,000.00
07800400	41106	Health Insurance	113,065.11	112,202.96	132,400.11	149,000.00	163,000.00
07800400	41110	Salaries	787,066.90	741,489.86	767,930.31	803,900.00	822,000.00
07800400	41140	Overtime	19,635.63	19,985.77	19,085.05	29,000.00	24,000.00
Subtotal			\$ 1,061,567.24	\$ 1,008,316.84	\$ 1,058,243.48	\$ 1,141,600.00	\$ 1,171,000.00
Contractual Services							
07800400	42210	Telephone	\$ 10,674.97	\$ 10,150.20	\$ 10,427.03	\$ 13,770.00	\$ 13,630.00
07800400	42211	Natural Gas	8,396.86	17,750.86	16,627.22	15,950.00	16,050.00
07800400	42212	Electric	422,053.46	412,552.65	351,566.33	431,000.00	412,500.00
07800400	42225	Bank Processing Fees	17,504.19	16,936.48	16,694.64	19,000.00	19,000.00
07800400	42230	Legal Services	433.21	1,425.00	1,143.75	4,000.00	4,000.00
07800400	42231	Audit Services	4,437.00	4,335.00	4,386.00	4,440.00	4,490.00
07800400	42232	Engineering Services	-	882.50	11,872.00	19,000.00	4,000.00
07800400	42234	Professional Services	69,352.47	59,626.30	81,484.01	91,530.00	108,505.00
07800400	42236	Insurance	80,312.59	90,318.89	105,733.06	113,780.00	87,000.00
07800400	42242	Publications	627.49	787.72	463.50	925.00	1,100.00
07800400	42243	Printing & Advertising	576.96	549.06	235.72	1,200.00	1,050.00
07800400	42260	Physical Exams	-	-	13.20	400.00	200.00
07800400	42262	Sludge Removal	89,408.05	85,927.05	110,442.42	117,240.00	119,125.00
07800400	42270	Equipment Rental	350.85	50.80	4,020.00	1,300.00	1,000.00
07800400	42272	Lease Payments	-	-	-	-	350.00
Subtotal			\$ 704,128.10	\$ 701,292.51	\$ 715,108.88	\$ 833,535.00	\$ 792,000.00
Supplies & Materials							
07800400	43308	Office Supplies	\$ 677.27	\$ 507.94	\$ 366.62	\$ 500.00	\$ 700.00
07800400	43309	Materials	4,402.87	5,925.71	7,822.10	19,200.00	19,200.00
07800400	43317	Postage	22,622.85	22,488.04	23,303.10	26,000.00	25,000.00
07800400	43320	Tools, Equipment & Supplies	13,620.12	21,312.18	18,548.44	13,530.00	15,150.00
07800400	43332	Office Furniture & Equipment	7,045.52	7,524.98	24,956.61	28,500.00	61,985.00
07800400	43340	Fuel	25,002.95	23,848.42	25,778.01	34,900.00	30,500.00
07800400	43342	Chemicals	34,894.96	31,374.96	30,828.37	78,000.00	73,000.00
07800400	43345	Lab Supplies	6,634.52	6,315.30	6,537.13	6,650.00	6,900.00
07800400	43348	Meters & Meter Supplies	35,000.00	63,492.85	28,650.13	70,000.00	70,000.00
Subtotal			\$ 149,901.06	\$ 182,790.38	\$ 166,790.51	\$ 277,280.00	\$ 302,435.00
Maintenance							
07800400	44412	Treatment Facility	\$ 76,198.39	\$ 83,697.30	\$ 120,695.44	\$ 107,000.00	\$ 146,500.00
07800400	44414	Lift Station Maintenance	21,051.66	11,555.76	17,160.20	35,450.00	89,650.00
07800400	44416	Collection System Maintenance	6,487.30	1,258.15	1,029.37	17,300.00	84,300.00
07800400	44420	Vehicle Maintenance (S)	35,156.11	25,295.32	29,516.16	28,500.00	38,000.00
07800400	44421	Equipment Maintenance (S)	39,154.59	31,922.61	47,186.89	44,500.00	76,000.00
07800400	44423	Building Services (S)	60,017.75	79,959.35	85,920.87	66,000.00	94,000.00
07800400	44426	Office Equipment Maintenance	793.37	609.40	910.00	880.00	815.00
Subtotal			\$ 238,859.17	\$ 234,297.89	\$ 302,418.93	\$ 299,630.00	\$ 529,265.00
Capital Expenditures							
07800400	43335	Vehicles & Equipment	\$ -	\$ 23,292.50	\$ 2,753.25	\$ -	\$ -
07800400	45590	Capital Purchase	20,994.00	34,544.68	20,491.69	187,500.00	100,750.00
Subtotal			\$ 20,994.00	\$ 57,837.18	\$ 23,244.94	\$ 187,500.00	\$ 100,750.00
Other Charges							
07800400	47740	Travel/Training/Dues	\$ 2,199.92	\$ 4,211.35	\$ 4,474.72	\$ 10,240.00	\$ 8,550.00
07800400	47760	Uniforms & Safety Items	5,468.19	6,526.13	7,087.15	8,800.00	15,500.00
Subtotal			\$ 7,668.11	\$ 10,737.48	\$ 11,561.87	\$ 19,040.00	\$ 24,050.00
Sewer Total			\$ 2,183,117.68	\$ 2,195,272.28	\$ 2,277,368.61	\$ 2,758,585.00	\$ 2,919,500.00

(S) indicates those line items that reimburse the Internal Service Funds. Grounds Maintenance is now covered under Building Services.

Public Works Department - Internal Services Division

Service Area Description

The Internal Services Division of the Public Works Department is responsible for the management and maintenance of Village facilities, vehicle fleet, and equipment.

The Building Services Division provides a spectrum of services from keeping facilities stocked with day-to-day supplies, energy use management, service to boilers and HVAC equipment, and general maintenance to Village facilities. These services are necessary to ensure Village employees can meet the needs of the residents of Algonquin.



Ganek Municipal Center Roof Replacement

The Vehicle Maintenance Division provides an extensive range of maintenance from routine through advanced level repairs on fleet assets, generators and equipment that the Village owns. Village departments rely on these assets to deliver services to the residents of Algonquin.

The Internal Services Division of the Public Works Department supports the Village of Algonquin's mission by:

- Enhancing Customer Service and Citizen Satisfaction
- Maintaining the Village's Infrastructure and Upholding a High Quality of Life for Residents
- Maintaining the Village's Revenue Base
- Maintaining the Public's Health, Safety, and Welfare Through a Well-Trained and Dedicated Staff
- Promoting Programs with a Conservation Focus

Personnel Summary

No new personnel are budgeted for FY 14/15. The Internal Services Superintendent and Stock Coordinator positions are budgeted 50 percent in the Building Services Fund and 50 percent in the Vehicle Maintenance Fund.

Building Services						
Personnel Schedule	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Internal Services Superintendent	0.5	0.5	0.5	0.5	0.5	-
Senior Facilities Technician	1.0	1.0	1.0	1.0	1.0	-
Stock Coordinator	0.5	0.5	0.5	0.5	0.5	-
Maintenance Worker II	1.0	1.0	1.0	1.0	1.0	-
Maintenance Worker I	1.0	1.0	1.0	1.0	1.0	-
Total Full-Time Equivalent Positions	4.0	4.0	4.0	4.0	4	-
<i>Full-Time Employees</i>	<i>4</i>	<i>4</i>	<i>4</i>	<i>4</i>	<i>4</i>	<i>-</i>
<i>Part-Time Employees</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>-</i>

Vehicle Maintenance Personnel Schedule	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Internal Services Superintendent	0.5	0.5	0.5	0.5	0.5	-
Senior Mechanic	1.0	1.0	1.0	1.0	1.0	-
Stock Coordinator	0.5	0.5	0.5	0.5	0.5	-
Fleet Mechanic	2.0	2.0	2.0	2.0	3.0	-
Service Technician	1.0	1.0	1.0	1.0	0	-
Total Full-Time Equivalent Positions	5.0	5.0	5.0	5.0	5	-
<i>Full-Time Employees</i>	5	5	5	5	5	-
<i>Part-Time Employees</i>	0	0	0	0	0	-

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Deployed two compressed natural gas vehicles.
- Completed roofing project at the Ganek Municipal Center.
- Deployed three additional hook-lift trucks.
- Perform analysis on fleet utilization and structure.
- Continued to install LED lighting and fixture throughout Village facilities.
- Performed substantial maintenance on water system at Ganek Municipal Center.
- Liquidated several obsolete fleet assets.
- Maintained ASE Blue Seal status.
- Internal Services Superintendent received APWA Certified Public Fleet Professional status.
- Completed installation of new shade structure at Lions-Armstrong Memorial Pool.



Near Completion

- N/A



Not Complete

- Replace fuel Island.
- Conversion of additional vehicles to alternate fuel systems.

FY 14/15 Objectives

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction

- Further engage after-hours Police Department staff and frontline employees to enhance employee experience.

Guiding Principle #2: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents

- Continue to use economic principles and analyses to improve efficient operations for divisions and sustain effective capacity as well.

Guiding Principle #3: Assess All Viable Options to Increase/Maintain the Village's Revenue Base

- Continue to support the Algonquin-Lake in the Hills Fire Protection District, as well as consider additional opportunities provided marginal output for department remains consistent.

Guiding Principle #4: Continue to Allocate the Necessary Resources for the Maintenance of the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff.

- Expedite the repair and maintenance of Village of Algonquin assets that accommodate fluid support of departments and divisions.

Guiding Principle #5: Continue to Promote and Develop Programs with a Conservation Focus.

- Continue to explore alternate energy solutions for fleet and facilities where energy consumption is concerned.

Performance Measures

The FY 14/15 budget document features performance measures related to the Village’s Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public’s Health, Safety, and Welfare Through a Well-Trained and Dedicated Staff						
Department Objective	Strategy/Measure	2011	2011	2013		2014
		Actual	Actual	Target	Actual	Target
Maintain Village facilities to a high standard.	Facilities Maintained	28	28	N/A	28	N/A
	Number of Repair Orders	4,913	5,003	N/A	4,300	N/A
	Total Jobs Performed	5,436	5,426	N/A	5,184	N/A
	Facility Maintenance Costs	\$704,423	\$785,950	N/A	\$847,160	N/A
Maintain optimal level of fleet and equipment availability.	Pieces Maintained	392	390	N/A	385	N/A
	Number of Repair Orders	2,605	2,655	N/A	2,566	N/A
	Total Jobs Performed	7,235	6,894	N/A	5,646	N/A
	Vehicle Maintenance Costs	\$847,451	\$885,128	N/A	\$964,468	N/A

Building Services Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
28	34900	Building Services Billings	\$ 622,674.13	\$ 669,288.63	\$ 747,984.77	\$ 724,100.00	\$ 854,300.00
28	37110	Insurance Claims	-	8,668.14	-	-	-
Building Services Fund Total			\$ 622,674.13	\$ 677,956.77	\$ 747,984.77	\$ 724,100.00	\$ 854,300.00

Building Services Fund

Expenditures

			FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15
			Actual	Actual	Actual	Budget	Budget
Personnel							
2890000	41103	IMRF	\$ 23,497.24	\$ 24,359.36	\$ 25,883.19	\$ 29,500.00	\$ 29,900.00
2890000	41104	FICA	17,302.08	17,479.09	18,042.80	19,500.00	20,200.00
2890000	41105	Unemployment Tax	356.71	298.29	283.78	500.00	500.00
2890000	41106	Health Insurance	37,975.86	44,000.52	50,338.95	58,500.00	60,500.00
2890000	41110	Salaries	223,620.38	228,394.13	235,256.58	241,500.00	249,500.00
2890000	41140	Overtime	12,410.07	10,096.52	11,125.80	13,700.00	14,100.00
Subtotal			\$ 315,162.34	\$ 324,627.91	\$ 340,931.10	\$ 363,200.00	\$ 374,700.00
Contractual Services							
2890000	42210	Telephone	\$ 2,971.22	\$ 2,805.44	\$ 4,092.43	\$ 5,375.00	\$ 5,100.00
2890000	42211	Natural Gas	60.60	290.81	5.64	2,000.00	1,500.00
2890000	42234	Professional Services	972.50	321.75	8,143.50	300.00	200.00
2890000	42242	Publications	-	-	170.80	450.00	450.00
2890000	42243	Printing & Advertising	47.24	-	-	400.00	400.00
2890000	42260	Physical Exams	-	-	-	400.00	200.00
2890000	42270	Equipment Rental	-	540.73	439.66	500.00	600.00
Subtotal			\$ 4,051.56	\$ 3,958.73	\$ 12,852.03	\$ 9,425.00	\$ 8,450.00
Supplies & Materials							
2890000	43308	Office Supplies	\$ 323.57	\$ 189.33	\$ 221.22	\$ 400.00	\$ 400.00
2890000	43317	Postage	-	30.95	-	50.00	50.00
2890000	43319	Building Supplies	147,416.26	134,291.81	138,129.85	137,125.00	135,200.00
2890000	43320	Tools, Equipment & Supplies	2,590.05	3,418.38	7,323.18	4,000.00	8,400.00
2890000	43332	Office Furniture & Equipment	-	840.00	2,456.56	2,500.00	1,200.00
2890000	43340	Fuel	3,952.20	5,052.52	4,703.79	4,100.00	3,425.00
Subtotal			\$ 154,282.08	\$ 143,822.99	\$ 152,834.60	\$ 148,175.00	\$ 148,675.00
Maintenance							
2890000	44420	Vehicle Maintenance (S)	\$ 12,547.83	\$ 6,244.16	\$ 23,253.74	\$ 5,500.00	\$ 10,000.00
2890000	44421	Equipment Maintenance (S)	420.25	457.09	2,192.06	3,000.00	2,000.00
2890000	44423	Building Maintenance (S)	106.09	-	-	-	-
2890000	44426	Office Equipment Maintenance	320.00	609.40	700.00	800.00	750.00
2890000	44445	Outsourced Building Maint.	176,817.44	212,311.13	202,382.74	182,500.00	252,350.00
Subtotal			\$ 190,211.61	\$ 219,621.78	\$ 228,528.54	\$ 191,800.00	\$ 265,100.00
Capital Expenditures							
2890000	43335	Vehicles & Equipment	\$ -	\$ -	\$ 37,627.89	\$ -	\$ -
2890000	45590	Capital Purchase	-	-	-	-	50,000.00
Subtotal			\$ -	\$ -	\$ 37,627.89	\$ -	\$ 50,000.00
Other Charges							
2890000	47740	Travel, Training & Dues	\$ 877.43	\$ 1,678.14	\$ 799.49	\$ 7,300.00	\$ 3,300.00
2890000	47760	Uniforms & Safety Items	1,646.95	2,391.32	2,054.66	4,200.00	4,075.00
2890000	47776	Parts Cost of Sales Variance	(43,557.84)	(17,410.75)	(28,376.89)	-	-
Subtotal			\$ (41,033.46)	\$ (13,341.29)	\$ (25,522.74)	\$ 11,500.00	\$ 7,375.00
Building Service Fund Total			\$ 622,674.13	\$ 678,690.12	\$ 747,251.42	\$ 724,100.00	\$ 854,300.00
(S) indicates those line items that reimburse Internal Service Funds.							

Vehicle Maintenance Service Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
29	34900	Maintenance Billings	\$ 696,025.58	\$ 734,375.32	\$ 827,027.25	\$ 908,900.00	\$ 862,800.00
29	34920	Fuel Billings	288,007.30	297,171.32	307,759.06	351,100.00	321,400.00
29	34921	Fire District Fuel Billings	72,297.50	78,071.33	71,814.97	69,000.00	75,300.00
29	34922	IGA - Fleet Maintenance	53,063.82	115,412.15	135,215.04	126,800.00	125,000.00
29	37905	Sale of Surplus Property	247.00	1,576.74	905.00	-	-
Vehicle Maintenance Service Fund Total			\$ 1,109,641.20	\$ 1,226,606.86	\$ 1,342,721.32	\$ 1,455,800.00	\$ 1,384,500.00

Vehicle Maintenance Service Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Personnel							
29900000	41103	IMRF	\$ 27,828.18	\$ 29,061.85	\$ 31,732.29	\$ 36,000.00	\$ 36,600.00
29900000	41104	FICA	20,489.81	20,845.04	22,068.93	24,000.00	24,700.00
29900000	41105	Unemployment Tax	445.91	372.93	354.77	500.00	500.00
29900000	41106	Health Insurance	52,314.56	56,663.45	68,394.17	65,000.00	73,500.00
29900000	41110	Salaries	270,534.77	276,058.80	293,484.51	303,000.00	311,600.00
29900000	41140	Overtime	7,338.16	7,762.17	7,982.80	9,000.00	10,000.00
Subtotal			\$ 378,951.39	\$ 390,764.24	\$ 424,017.47	\$ 437,500.00	\$ 456,900.00
Contractual Services							
29900000	42210	Telephone	\$ 3,778.13	\$ 3,678.76	\$ 5,235.07	\$ 6,030.00	\$ 5,625.00
29900000	42211	Natural Gas	60.60	581.62	6.39	2,000.00	1,475.00
29900000	42230	Legal Services	187.50	-	-	-	-
29900000	42234	Professional Services	7,188.73	8,105.03	7,208.50	10,300.00	10,300.00
29900000	42242	Publications	7,250.46	1,593.08	2,357.59	7,350.00	8,200.00
29900000	42243	Printing & Advertising	44.33	-	-	400.00	400.00
29900000	42260	Physical Exams	-	-	-	400.00	200.00
29900000	42270	Equipment Rental	837.14	1,206.05	1,086.84	1,400.00	1,400.00
Subtotal			\$ 19,346.89	\$ 15,164.54	\$ 15,894.39	\$ 27,880.00	\$ 27,600.00
Supplies & Materials							
29900000	43308	Office Supplies	\$ 417.18	\$ 397.85	\$ 336.00	\$ 400.00	\$ 400.00
29900000	43317	Postage	8.41	81.56	4.48	100.00	100.00
29900000	43320	Tools, Equipment & Supplies	75.25	3,173.62	22,837.40	6,900.00	10,000.00
29900000	43332	Office Furniture & Equipment	-	1,865.84	3,376.82	-	-
29900000	43340	Fuel (S)	5,518.59	6,530.53	5,020.60	8,500.00	7,800.00
29900000	43350	Fleet Parts/Fluids (S)	274,255.56	336,076.58	357,341.87	341,420.00	341,425.00
29900000	43351	Fuel - Cost of Sales (S)	373,361.20	383,066.08	378,279.70	420,100.00	396,700.00
Subtotal			\$ 653,636.19	\$ 731,192.06	\$ 767,196.87	\$ 777,420.00	\$ 756,425.00
Maintenance							
29900000	44420	Vehicle Maintenance	\$ 9,529.63	\$ 11,902.77	\$ 10,056.48	\$ 10,000.00	\$ 10,500.00
29900000	44421	Equipment Maintenance	870.21	1,684.89	2,303.10	4,500.00	5,500.00
29900000	44423	Building Services (S)	42,127.15	31,243.38	46,877.90	37,000.00	46,500.00
29900000	44426	Office Equipment Maint.	309.24	589.52	700.00	800.00	750.00
29900000	44440	Outsourced Vehicle/Equip Maint. (S)	47,279.11	51,891.24	70,603.51	40,000.00	70,000.00
Subtotal			\$ 100,115.34	\$ 97,311.80	\$ 130,540.99	\$ 92,300.00	\$ 133,250.00
Capital Expenditures							
29900000	45590	Capital Purchase	\$ -	\$ -	\$ -	\$ 110,000.00	\$ -
Subtotal			\$ -	\$ -	\$ -	\$ 110,000.00	\$ -
Other Charges							
29900000	47740	Travel, Training & Dues	\$ 1,976.99	\$ 2,456.04	\$ 2,844.13	\$ 4,000.00	\$ 3,300.00
29900000	47760	Uniforms & Safety Items	4,427.92	5,317.49	5,556.56	6,700.00	7,025.00
29900000	47775	Fuel Inventory Variance	(12,786.43)	(8,084.66)	3,100.46	-	-
29900000	47776	Parts/Fluid Inventory Variance	(36,027.09)	(7,123.85)	(6,820.35)	-	-
Subtotal			\$ (42,408.61)	\$ (7,434.98)	\$ 4,680.80	\$ 10,700.00	\$ 10,325.00
Vehicle Maintenance Service Fund Total			\$ 1,109,641.20	\$ 1,226,997.66	\$ 1,342,330.52	\$ 1,455,800.00	\$ 1,384,500.00

(S) indicates those line items that reimburse the Internal Service Funds.



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Capital Improvement Project Funds

The FY 14/15 budget maintains the Village's commitment to important infrastructure improvements throughout the community. This effort is critical, as postponing important capital projects only places an additional burden on future budgets. In addition, the projects can become more costly if the infrastructure is allowed to decline. The Village accumulates cash reserves in capital funds in order to save money over several years to fund more expensive projects as well as to have funding available during times of slow or declined revenue collection.

Capital improvements over the past several years have been accelerated to satisfy the multi-year capital plans for streets, parks, and water and sewer improvements. As these plans are reviewed and updated each year, it was determined that the improvements are beginning to exceed our capabilities to provide necessary funding. In 2006, upon analysis of the Village's detailed updated five-year capital plan for streets, water and sewer facilities, and parks, the Village Board enacted a home rule sales tax of three quarters of a percent to be applied towards capital facilities and infrastructure identified in the capital plans. To offset the impact of the sales tax on our residents, the utility tax for natural gas was reduced from 4% to 1%.

Capital expenditures are defined as "expenditures made to acquire, add to, or improve property, plant, and equipment, including land, structures, machinery, equipment, special tools, and other depreciable property; construction in progress; and tangible and intangible exploration and development costs. In accounting, a capital expenditure is added to an asset account (i.e. capitalized), thus increasing the asset's basis." Following is a discussion of the capital funds as well as an outline of major capital projects planned for FY 14/15.

Capital Funds

The capital funds are an important element of the Village's overall budget. These particular funds cannot be co-mingled with other funds. They pay for major, one-time capital cost projects such as street reconstruction, water towers, and park development. Revenue for these projects is generated from a variety of sources, including the motor fuel tax, developer impact fees, grants, and the home rule sales tax. The Village considers these funds "special revenue." In other words, revenues are not used for any purpose other than capital projects. In the capital funds, we define capital projects as falling within one of the two categories described below:

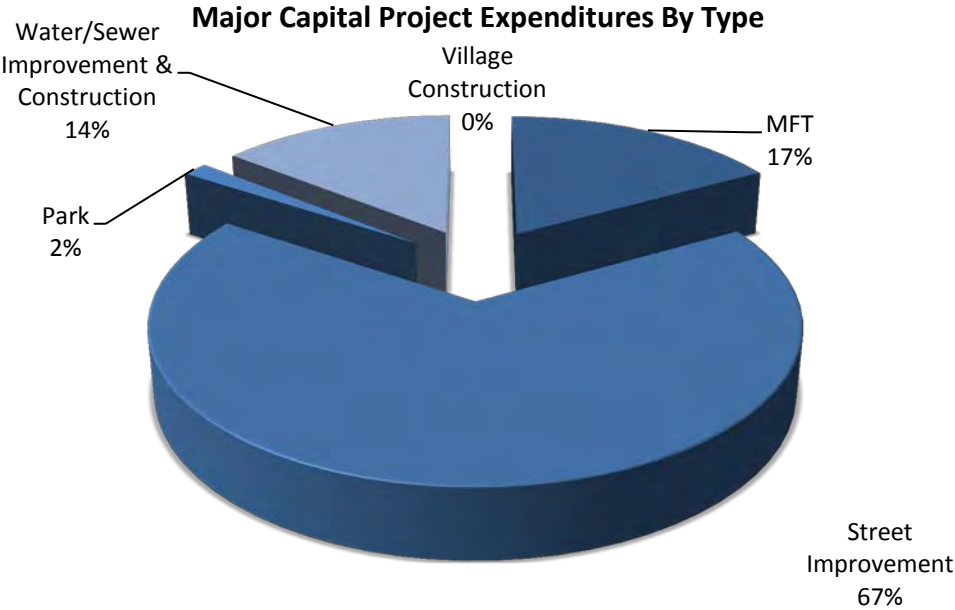
Capital Improvements – Capital improvements are expenditures which are usually construction projects designed to improve the value of government assets and approved as part of the annual budget. Capital improvements can also be defined as acquisition or improvement of capital assets such as buildings, equipment, streets and water/sewer service lines.

Infrastructure Maintenance – Infrastructure maintenance involves materials or contract expenditures for the repair and upkeep of the entity's roads, bridges, water and/or sewer systems.

The chart on the following page summarizes capital fund spending for fiscal year 2014-2015.

	Motor Fuel Tax Fund	Street Improvement Fund	Park Fund	Water/Sewer Improvement & Construction Fund	Village Construction Fund	Totals
Revenues	\$880,200	\$5,275,000	\$25,100	\$175,000	\$100	\$6,355,400
Expenditures	\$2,047,500	\$8,155,000	\$182,500	\$1,729,400	\$0	\$12,114,400
Difference*	\$ (1,167,300)	\$ (2,880,000)	\$ (157,400)	\$ (1,554,400)	\$100	\$ (5,759,000)
Revenue Sources:	<ul style="list-style-type: none"> •State Motor Fuel Tax 	<ul style="list-style-type: none"> •Utility Taxes •Home Rule Sales Tax •Telecommunications Tax 	<ul style="list-style-type: none"> •Impact Fees •Grants •Donations 	<ul style="list-style-type: none"> •Tap-On Fees 	<ul style="list-style-type: none"> •Transfers •Donations 	

* Any shortfalls between revenues and expenditures are made up with cash reserves/fund balance.



Motor Fuel Tax (MFT) and Street Improvement Funds

These two funds have separate sources of revenue collection and expenditure requirements. The projects recommended in these two funds continue the Village's commitment to implement its multi-year street improvement program. Cash reserves within these two funds accumulated in prior years ensure appropriate funding levels for large capital projects scheduled in FY 14/15. The revenue for these two funds is estimated at \$6.2 million. The expenditures proposed for engineering and road construction projects covered by the two funds total \$10.2 million, with \$4.0 million of accumulated cash reserves being used.

For FY 14/15, the MFT Fund has anticipated proposed expenditures in excess of anticipated revenues of \$1,167,300. Cash reserves are being utilized to fund the rehabilitation of Cumberland Parkway/Copper Oaks Subdivision Section 2 and Bunker Hill Drive this fiscal year. The Bunker Hill Drive project is being partially funded by Federal Aid Urban (FAU) funds; therefore the Village's portion is only 20 percent of total project cost.

The Street Improvement Fund budget shows proposed expenditures exceeding projected revenues by \$2,880,000. The larger projects within the Street Improvement Fund include the Indian Grove Subdivision reconstruction and the Copper Oaks Subdivision Section 1 Subdivision resurfacing projects.

Park Fund

This fund is used for the acquisition of parklands, development of new parks and wetlands/native area enhancements. The Village will use restricted cash reserves in FY 14/15 for wetlands projects including the Spella Wetland Fen Buffer, Blue Ridge Detention Naturalization, and Falcon Ridge Nature Preserve. Additionally, the court replacement at Snapper Field is proposed in the FY 14/15 budget.

Water and Sewer Improvement and Construction Fund

This fund is intended for the larger capital improvements such as expansion of the water and sewer treatment plants, distribution systems, and smaller expenditures that improve or enhance the existing water and sewer systems overall. The Water and Sewer Improvement and Construction Fund is a capital account with cash reserves that can be accumulated from year to year. Major expenditures include engineering services, SCADA upgrades, and installation of new water main and sanitary sewer along Ocoola Drive to correspond with road construction in the Indian Grove Subdivision.

In FY 14/15, home rule sales tax has been fully allocated to the Street Improvement Fund. Therefore, connection fees are the primary revenue source in this fund. No other tax revenue or water/sewer user fees are used for the construction improvements proposed in the fund. Other minor sources of revenue include interest, which again is limited due to the reduction of the cash reserves used for the Wastewater Treatment Facility expansion.

Village Construction Fund

The Village Construction Fund is used to account for construction costs of municipal buildings other than those used in the waterworks and wastewater utility. Modest revenues of \$100 include only interest income.

Capital Project Planning

The Village of Algonquin undergoes a comprehensive review and update of the Capital Improvement Plans (CIP) each fall prior to the start of the budget process. CIPs are developed for Streets (funded through the MFT and Street Improvement Funds), Parks, and Water and Sewer projects (budgeted through the Water and Sewer Improvement and Construction Fund). Streets Division staff has a maintenance tracking program that allows them to continually monitor and evaluate the condition of all of the roads in the Village. This information is presented during the review of the capital improvement plans and factored into the prioritization process for scheduling capital improvement projects. The Capital Improvement Plans are all available for review at the Public Works Department Facility.


Below is an outline of both major capital projects and significant capital purchases included in FY 14/15. Capital expenditures in the General and Water & Sewer Operating funds are accounted for in their respective sections of this budget document.


Operating Funds - Major Capital Projects and Purchases


General Services Administration (100)

The General Services Administration Department has no capital items budgeted for FY 14/15.

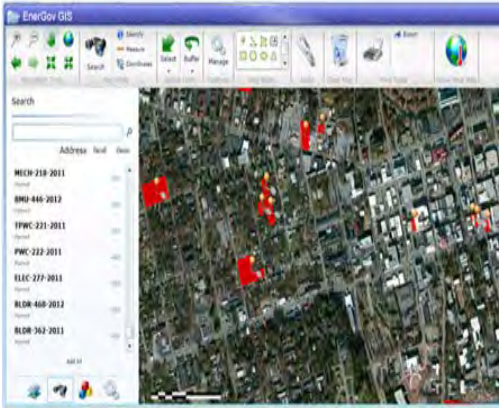
Impact on Operations:	Not Applicable
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Community Service Officer Vehicle – Police (200)		
	Vehicles & Equipment:	\$28,000
	FY 14/15 Total:	\$28,000
Project Description:		
The Police Department will purchase a new Dodge RAM Truck Community Service Officer vehicle. This purchase will replace an existing small sports utility vehicle that has exceeded its useful life. The truck offers greater flexibility for towing and transport for the department than the existing vehicle.		
Impact on Operations:	The new vehicle will reduce costs in the Vehicle Maintenance (44420) and Fuel (43340) line-items. New vehicles are less susceptible to mechanical failures and are more fuel-efficient.	

Squad Laptop/Radios/Printer Replacements – Police (200)		
	Vehicles & Equipment:	\$30,000
	FY 14/15 Total:	\$30,000
Project Description:		
The Police Department will purchase multiple new laptops, printers, and radios for its patrol fleet. These purchases replace existing units which will be obsolete for in-squad software.		
Impact on Operations:	The new equipment will provide for improved uptime for squads, allowing for higher fleet utilization throughout the year. Reduced costs in Equipment Maintenance line-items are expected.	

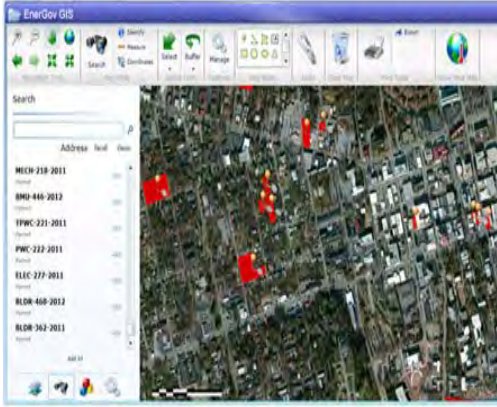
Squad Video Recording System (Year 2 of 5) – Police (200)		
	Capital Lease Payments:	\$24,000
	FY 14/15 Total:	\$24,000
Project Description:		
The Police Department has leased a vehicle recording system and associated server for equipment. FY 14/15 is year two of a five year lease of the equipment.		
Impact on Operations:	New recording equipment will reduce various expenditures related to failing equipment in the Equipment Maintenance line-item.	

Community Development (300)	
The Community Development Department has no capital items budgeted for FY 14/15.	
Impact on Operations:	Not Applicable


Asset Management Software – Public Works Administration Division (400)		
	Capital Purchase:	\$27,170
	FY 14/15 Total:	\$27,170
	Project Description:	
Asset Management software is proposed for FY 14/15. The software will track infrastructure assets and allow for a more streamlined work flow process. The aforementioned value is only this cost centers allocation. Total purchase price is \$262,800.		
Impact on Operations:	Consolidation of disparate legacy systems is anticipated to improve operating efficiencies.	

Leaf Box Attachment – Public Works Streets Division (500)		
	Vehicles & Equipment:	\$16,500
	FY 14/15 Total:	\$16,500
	Project Description:	
The Public Works Streets Division will purchase a new leaf box attachment that is used in conjunction with the International Hook-Lift trucks. This attachment will also be used as a chipper box and will improve fall leaf collection and tree removal activities.		
Impact on Operations:	This new asset will allow greater utilization of existing hook-lift trucks. The Equipment Maintenance (44421) line-item is expected to increase as this asset is a new addition.	


Asset Management Software – Public Works Streets Division (500)


	Capital Purchase:	\$27,170
	FY 14/15 Total:	\$27,170
Project Description:		
<p>Asset Management software is proposed for FY 14/15. The software will track infrastructure assets and allow for a more streamlined work flow process. The aforementioned value is only this cost centers allocation. Total purchase price is \$262,800.</p>		
Impact on Operations:	Consolidation of disparate legacy systems is anticipated to improve operating efficiencies.	

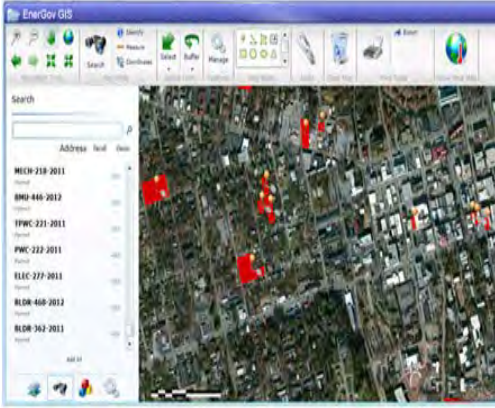
Vehicle 510 Replacement – Public Works Streets Division (500)


	Capital Purchase:	\$50,035
	FY 14/15 Total:	\$50,035
Project Description:		
<p>The Public Works Streets Division will purchase a replacement truck for a 2001 Ford F-250 which has exceeded its useful life.</p>		
Impact on Operations:	The new vehicle will reduce costs in the Vehicle Maintenance (44420) line item as newer vehicles are less susceptible to mechanical breakdowns.	


Vehicle 514 Replacement – Public Works Streets Division (500)


	Capital Purchase:	\$50,000
	FY 14/15 Total:	\$50,000
Project Description:		
<p>The Public Works Streets Division will purchase a replacement truck for a 2004 Ford F-350 which has experienced considerable mechanical failures.</p>		
Impact on Operations:	The new vehicle will reduce costs in the Vehicle Maintenance (44420) line item as newer vehicles are less susceptible to mechanical breakdowns.	

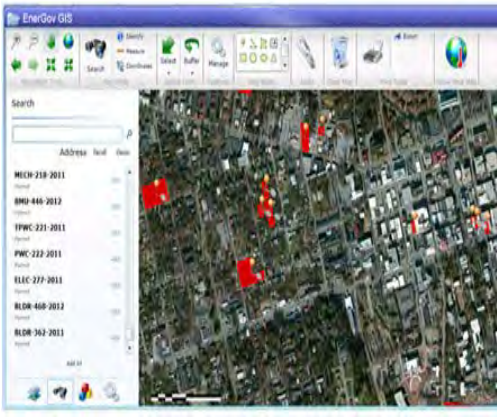
Vehicle 527 Conversion – Public Works Streets Division (500)		
	Capital Purchase:	\$80,000
	FY 14/15 Total:	\$80,000
Project Description:		
The Public Works Streets Division convert and existing 2007 International 7400 to a hook-lift configuration. This will allow greater utilization and flexibility for the asset in the Public Works fleet.		
Impact on Operations:	Increased utilization of vehicle asset which may lead to increased maintenance costs.	

Asset Management Software – Parks & Forestry Division (600)		
	Capital Purchase:	\$27,170
	FY 14/15 Total:	\$27,170
Project Description:		
Asset Management software is proposed for FY 14/15. The software will track infrastructure assets and allow for a more streamlined work flow process. The aforementioned value is only this cost centers allocation. Total purchase price is \$262,800.		
Impact on Operations:	Consolidation of disparate legacy systems is anticipated to improve operating efficiencies.	

Vehicle 611 Replacement – Public Works Parks & Forestry Division (600)		
	Capital Purchase:	\$65,020
	FY 14/15 Total:	\$65,020
Project Description:		
The Public Works Parks & Forestry Division will purchase a replacement truck for a 2004 Ford F-550 which has exceeded its useful life.		
Impact on Operations:	The new vehicle will reduce costs in the Vehicle Maintenance (44420) line item as newer vehicles are less susceptible to mechanical breakdowns.	

Enterprise Time & Attendance Software – Multidepartmental (900)	
	Capital Purchase: \$68,800
	FY 14/15 Total: \$68,800
Project Description: General Services Administration staff will implement new enterprise time and attendance management software. The new systems will consolidate existing systems and allow for better integration. The total cost of the purchase is \$80,000 with the remainder budgeted in the Water/Sewer Operating Fund.	
Impact on Operations:	Consolidation of disparate legacy systems is anticipated to improve operating efficiencies.

Village Board Audio/Video Replacement – Multidepartmental (900)	
	Capital Purchase: \$51,600
	FY 14/15 Total: \$51,600
Project Description: The Information Systems Division will replace the audio components in the Village Board Room at the Ganek Municipal Center. The system is original to the building and has experienced several service tickets in recent years. Additionally, video presentation components are also proposed. The total project cost is \$60,000 with the remainder of the balance budgeted in the Water/Sewer Operating Fund.	
Impact on Operations:	No impacts on operations in FY 14/15.

Asset Management Software – Water Division (700)	
	Capital Purchase: \$40,750
	FY 14/15 Total: \$40,750
Project Description: Asset Management software is proposed for FY 14/15. The software will track infrastructure assets and allow for a more streamlined work flow process. The aforementioned value is only this cost centers allocation. Total purchase price is \$262,800.	
Impact on Operations:	Consolidation of disparate legacy systems is anticipated to improve operating efficiencies.

Vehicle 816 Replacement – Water Division (700)

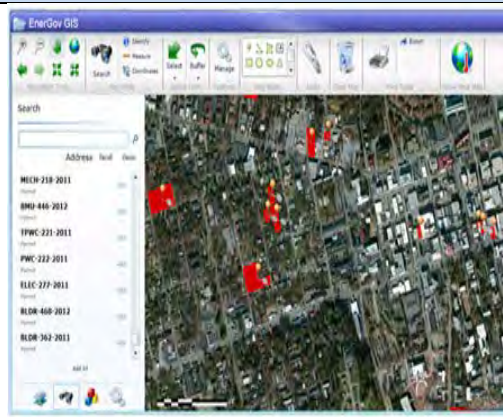


Capital Purchase:	\$50,000
FY 14/15 Total:	\$50,000

Project Description:
 The Public Works Utilities Division will purchase a replacement truck for a 2003 Ford F-350 which has exceeded its useful life.

Impact on Operations: The new vehicle will reduce costs in the Vehicle Maintenance (44420) and Fuel (43340) line-items. New vehicles are less susceptible to mechanical failures and are more fuel-efficient.

Asset Management Software – Sewer Division (800)



Capital Purchase:	\$40,750
FY 14/15 Total:	\$40,750

Project Description:
 Asset Management software is proposed for FY 14/15. The software will track infrastructure assets and allow for a more streamlined work flow process. The aforementioned value is only this cost centers allocation. Total purchase price is \$262,800.

Impact on Operations: Consolidation of disparate legacy systems is anticipated to improve operating efficiencies.

Sewer Camera Truck – Sewer Division (800)




Capital Purchase:	\$60,000
FY 14/15 Total:	\$60,000

Project Description:
 The Public Works Utilities (Water and Sewer) Division will purchase a new Dodge Sprinter truck. This truck will house existing camera equipment which is currently transported on a trailer for field work.

Impact on Operations: The additional vehicle will increase costs in the Vehicle Maintenance (44420) and Fuel (43340) line-items.

Vehicle 950 Replacement – Public Works Building Services Division (28)


	Capital Purchase:	\$50,000
	FY 14/15 Total:	\$50,000
	Project Description:	
	The Public Works Internal Services Division will purchase a replacement truck for a 2000 Ford F-250 which has exceeded its useful life.	
Impact on Operations:	The new vehicle will reduce costs in the Vehicle Maintenance (44420) and Fuel (43340) line-items. New vehicles are less susceptible to mechanical failures and are more fuel-efficient.	


Public Works Vehicle Maintenance Division (29)


The Public Works Parks Internal Services Division has no capital items budgeted for FY 14/15.	
Impact on Operations:	Not Applicable


Motor Fuel Tax and Street Improvement Funds


Harper Drive – Phase 2 Engineering


	Engineering/Design Services:	\$27,000
	FY 14/15 Total:	\$27,000
	Project Description:	
	The Harper Drive project in Eagle Valley Subdivision consists of a complete streets solution to permit bicycle and pedestrian traffic access through the cul-de-sac to Neubert Elementary. This project is in Phase II Engineering in FY 14/15.	
Impact on Operations:	No impacts on operations in FY 14/15.	


Cumberland Parkway/Copper Oaks Subdivision (Section 2)		
	Engineering/Design Services:	\$72,000
	Infrastructure Maintenance:	\$1,200,000
	FY 14/15 Total:	\$1,272,000
	Project Description:	
The project will entail grinding of the existing surface and binder, assessment and repair of any failed granular sub base, patching of curb and gutter where needed, replacement of driveway aprons as necessary, replacement of failed sidewalk and repair of storm sewer structures, and installation of a new asphalt driving surface.		
Impact on Operations:	Reduction in Street Maintenance line item due to reconstruction of street segment.	


Bunker Hill Drive		
	Engineering/Design Services:	\$85,000
	Infrastructure Maintenance:	\$265,000
	FY 14/15 Total:	\$350,000
	Project Description:	
Bunker Hill Drive is proposed to be resurfaced, reinforce any failed subbase, and reconfigure traffic calming features to correct ongoing issues related to initial installation.		
Impact on Operations:	Reduction in Street Maintenance line item due to reconstruction of street segment.	


Ratt Creek Tributary Restoration – Phase 2		
	Infrastructure Maintenance:	\$3,000
	FY 14/15 Total:	\$3,000
	Project Description:	
	The budgeted amount is for the third year of maintenance activities at Ratt Creek. The activities included this year are selective herbiciding and mowing of the newly restored area.	
Impact on Operations:	No impacts on operations in FY 14/15.	


Lawndale Park Creek		
	Engineering/Design Services:	\$7,000
	Capital Improvements:	\$8,000
	FY 14/15 Total:	\$15,000
	Project Description:	
The budgeted amount is for the second year of maintenance activities at Lawndale Park Creek. The activities included this year are selective herbiciding and mowing of the newly restored area.		
Impact on Operations:	No impacts on operations in FY 14/15.	


Indian Grove Subdivision		
	Engineering/Design Services:	\$105,600
	Capital Improvements:	\$1,750,000
	FY 14/15 Total:	\$1,855,600
	Project Description:	
This project rehabilitates the South Hubbard from Algonquin Road to the regional bike path, and reconstructs the village-owned roads in the Indian Grove subdivision. The reconstruction project in Indian Grove will replace roadways with urban cross sections, including closed storm sewers, curb and gutter, sidewalks on one side of the roadways, and new asphalt drive surfaces.		
Impact on Operations:	Reduction in Street Maintenance line item due to reconstruction of street segment.	


Edgewood Drive – Federal Aid Urban (FAU)		
	Engineering/Design Services:	\$5,000
	Capital Improvements:	\$450,000
	FY 14/15 Total:	\$455,000
	Project Description:	
Project was substantially completed in FY 12/13. Funding remains until all pay items are invoiced by the Illinois Department of Transportation.		
Impact on Operations:	Reduction in Street Maintenance line item due to reconstruction of street segment.	

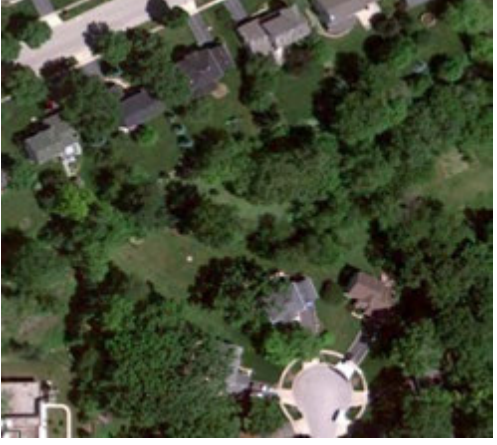
Main Street Sidewalk Improvements		
	Engineering/Design Services:	\$5,000
	Capital Improvements:	\$240,000
	FY 14/15 Total:	\$245,000
	Project Description:	
<p>This project completes the public right-of-way connections on South Main Street (Illinois Route 31), generally between Beach Drive and LaFox River Drive. This project is being coordinated with the Illinois Department of Transportation as part of the Western Bypass project.</p>		
Impact on Operations:	Increased expenditures in Curb & Sidewalk Program line-item due to addition of new infrastructure.	


Municipal Gun Range		
	Engineering/Design Services:	\$20,000
	Infrastructure Maintenance:	\$320,000
	FY 14/15 Total:	\$340,000
	Project Description:	
<p>This project will construct a gun range on land north of the Public Works Facility on Meyer Drive. The range will be used for required training by local law enforcement.</p>		
Impact on Operations:	Increased expenditures in Building Maintenance line-item due to addition of new infrastructure.	


Grand Reserve Remaining Work (Letter of Credit)		
	Infrastructure Maintenance:	\$21,700
	FY 14/15 Total:	\$21,700
	Project Description:	
	<p>The Village will finalize development to creek, wetlands, and prairie areas. This project is being funded from a letter of credit.</p>	
Impact on Operations:	No impacts on operations in FY 14/15.	


The Highlands Subdivision (Edgewood Drive)		
	Engineering/Design Services:	\$52,000
	Capital Improvements:	\$680,000
	FY 14/15 Total:	\$732,000
	Project Description:	
<p>The project will entail grinding of the existing surface and binder, assessment and repair of any failed granular subbase, patching of curb and gutter where needed, replacement of driveway aprons as necessary, replacement of failed sidewalk and repair of storm sewer structures, and installation of a new asphalt driving surface.</p>		
Impact on Operations:	Reduction in Street Maintenance line item due to reconstruction of street segment.	


Highland Avenue – Phase 1 Engineering		
	Engineering/Design Services:	\$136,000
	FY 14/15 Total:	\$136,000
	Project Description:	
	<p>Phase I engineering is proposed for the eastern portions of Highland Avenue.</p>	
Impact on Operations:	No impacts on operations in FY 14/15.	

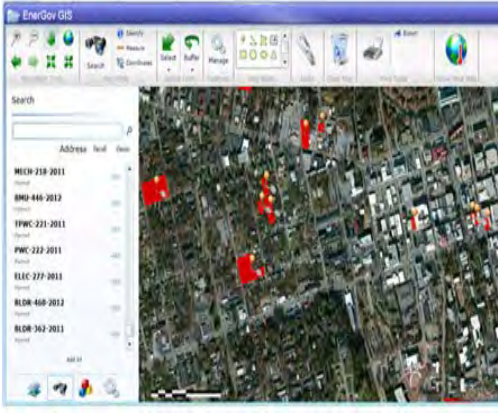
Souwanas Creek Restoration		
	Engineering/Design Services:	\$23,700
	Capital Improvements:	\$395,000
	FY 14/15 Total:	\$418,700
	Project Description:	
<p>The Souwanas Creek Restoration will involve pulling back the creek banks, installing emergent and wet prairie plantings to reinforce the creek bed as well as the side slopes, and will also involve bioengineering measures such as soil lifts, cross vanes in the creek channel, and boulder placement. This is needed to prevent the channel from eroding and undermining adjacent private property.</p>		
Impact on Operations:	No impacts on operations in FY 14/15.	


Randall Road Pedestrian Bridge		
	Engineering/Design Services:	\$200,000
	Capital Improvements:	\$400,000
	FY 14/15 Total:	\$600,000
Project Description:		
Funding is provided for the design and land acquisition related to the Randall Road Pedestrian Bridge, proposed near the intersection of Randall Road and Huntington Drive/Bunker Hill Drive. These expenditures represent a portion of the local match of this project.		
Impact on Operations:	No impacts on operations in FY 14/15.	

Copper Oaks Subdivision (Section 1)		
	Engineering/Design Services:	\$138,000
	Infrastructure Maintenance:	\$2,300,000
	FY 14/15 Total:	\$2,438,000
Project Description:		
The project is envisioned to involve curb patching, sidewalk repair, driveway approach replacement, where warranted, removal of the driving surface, patching of the base course where determined necessary by core sampling, and replacement of the asphalt driving surface.		
Impact on Operations:	Reduction in Street Maintenance line item due to resurfacing of street segment.	


Surrey Lane Creek and Drainage Repair		
	Engineering/Design Services:	\$95,000
	FY 14/15 Total:	\$95,000
	Project Description:	
Phase 1 and Phase 2 engineering is scheduled for the Surrey Lane Creek and Drainage repair project to correct flooding and creek bank stability issues behind homes on Surrey Lane.		
Impact on Operations:	No impacts on operations in FY 14/15.	


Hanson Road – Section 2		
	Capital Improvements:	\$600,000
	FY 14/15 Total:	\$600,000
	Project Description:	
<p>The Hanson Road reconstruction project was completed in prior years, however monies remain for final invoicing in FY 14/15 from the Illinois Department of Transportation.</p>		
Impact on Operations:	No impacts on operations in FY 14/15.	


Asset Management Software		
	Capital Purchase:	\$40,750
	FY 14/15 Total:	\$40,750
	Project Description:	
<p>Asset Management software is proposed for FY 14/15. The software will track infrastructure assets and allow for a more streamlined work flow process. The aforementioned value is only this cost centers allocation. Total purchase price is \$262,800.</p>		
Impact on Operations:	Consolidation of disparate legacy systems is anticipated to improve operating efficiencies.	


Fox River Sea Wall Repair		
	Engineering/Design Services:	\$2,000
	Infrastructure Maintenance:	\$32,000
	FY 14/15 Total:	\$34,000
Project Description:		
<p>This project repairs a sea wall damaged during the spring 2013 flooding of the Fox River. Wall is located near Center Street and Willow Street. The Village did receive some offsetting funds from FEMA for this repair.</p>		
Impact on Operations:	No impacts on operations in FY 14/15.	

Park Fund

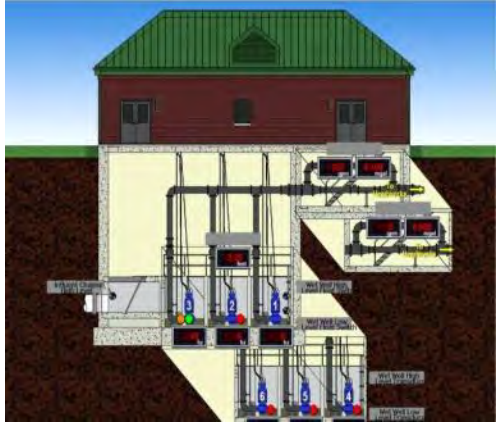
Snapper Field Court Replacement		
	Engineering/Design Services:	\$20,000
	Park Development:	\$112,000
	FY 14/15 Total:	\$132,000
	Project Description:	
The Village will replace the basketball court at Snapper Field. In winter months, this location serves as an ice skating rink.		
Impact on Operations:	No impacts on operations in FY 14/15.	


Falcon Ridge Nature Preserve		
	Wetland Mitigation:	\$3,000
	FY 14/15 Total:	\$3,000
	Project Description:	
	The amount budgeted here is for the enhancement of the Falcon Ridge Nature preserve wetlands. Management and maintenance activities include reduction and elimination of weedy and invasive species, re-establishment and seeding of the buffer areas, burning and herbicide treatments.	
Impact on Operations:	Increased line item expenditures for maintenance. Avoids larger capital expenditures by funding smaller maintenance expenditures.	


Blue Ridge Detention Naturalization		
	Wetland Mitigation:	\$8,000
	FY 14/15 Total:	\$8,000
	Project Description:	
	This provides the first year of maintenance to establish the naturalized wetland. The Blue Ridge Detention Basin was naturalized in FY 13/14.	
Impact on Operations:	No impacts on operations in FY 14/15.	

Arbor Hills Nature Preserve Burn		
	Wetland Mitigation:	\$3,000
	FY 14/15 Total:	\$3,000
Project Description:		
This project includes a prescribed burn for the Arbor Hills Nature Preserve. The standard maintenance schedule calls for burns to be performed every three to five years.		
Impact on Operations:	No impacts on operations in FY 14/15.	

Water and Sewer Improvement and Construction Fund

SCADA System Improvements		
	Water Treatment Plant:	\$310,000
	FY 14/15 Total:	\$310,000
Project Description:		
This project will perform upgrades to the Village's SCADA system which is used to communicate and monitor the Village's water and sanitary sewer system.		
Impact on Operations:	Reduction in Overtime (41140) costs for after-hours issues that may be resolved remotely using SCADA technology.	

Indian Grove Water Main and Sanitary Sewer Improvement		
	Engineering/Design Services:	\$54,400
	Water Main:	\$632,000
	Wastewater Collection:	\$268,000
	FY 14/15 Total:	\$954,400
Project Description:		
Funding is provided to replace a water main on Oceola Drive, which will coincide with the Indian Grove reconstruction project, budgeted in the Street Improvement Fund. The existing water main is a 30-year old cast iron pipe which will be replaced to better match the road's life cycle. A section of sanitary sewer will also be replaced.		
Impact on Operations:	No impacts on operations in FY 14/15.	

Sewer System Evaluation Survey (SSES)		
	Infrastructure Maintenance:	\$150,000
	FY 14/15 Total:	\$150,000
Project Description:		
Ongoing program to correct failures in the sanitary sewer system. Overall goal is to reduce inflow and infiltration into the system, which in turn, must go through the treatment process.		
Impact on Operations:	Overall reduced operating expenditures due to potentially lower volumes being treated in WWTF.	

Village Construction Fund

The Village Construction Fund has no capital items budgeted for FY 14/15.

Multi-Year Planning

The following tables summarize current multi-year plans, including projected costs and revenues which were presented to and endorsed for implementation by the Village Board, as outlined in the Public Works Department's Multi-Year Capital Plans.

Motor Fuel Tax and Street Improvement Funds Projects					
Project	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
High Hill Farms – Section 2	200,675	0	0	0	0
Indian Grove	1,958,102	0	0	0	0
Copper Oaks – Section 2	588,750	0	0	0	0
Copper Oaks – Section 1	1,948,412	0	0	0	0
Bunker Hill Drive	690,889	0	0	0	0
Souwanas Creek	375,000	0	0	0	0
Harper Drive	0	665,225	0	0	0
Highland Avenue	0	0	2,255,884	0	0
Glenmore – Section 1	0	0	0	1,379,077	0
Projected Expenditures	5,761,828	665,225	2,255,884	1,379,077	0
Projected Revenues	5,903,000	6,021,000	6,142,000	6,265,000	6,390,300
Projected Surplus/(Deficit)	141,172	5,355,775	3,886,116	4,885,923	6,390,300

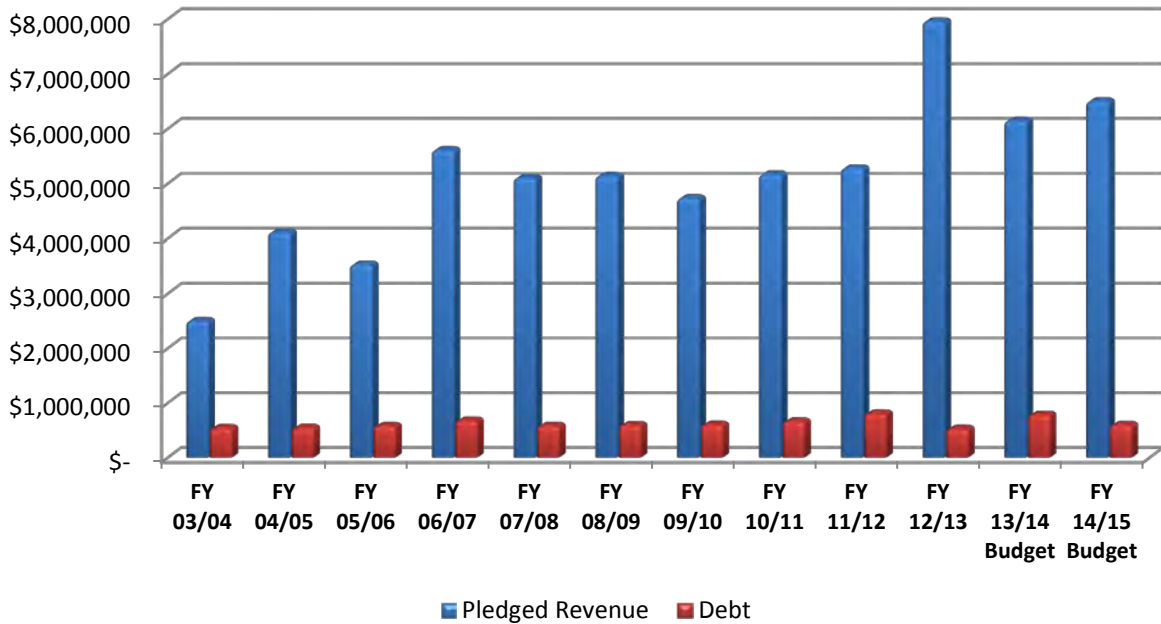
Park Fund Projects					
Project	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
High Hill – Parking Lot	75,000	0	0	0	0
Snapper Field – Basketball Courts	123,000	0	0	0	0
Algonquin Lakes – Basketball Courts	8,000	0	0	0	0
Presidential - Trails	0	152,000	0	0	0
Presidential - Improvements	0	310,000	0	0	0
Holder – Improvements	0	28,500	0	170,000	0
Willoughby Farms – Rink	0	258,000	0	0	0
Snapper Field – Tennis Courts	15,000	0	0	0	0
Towne – Improvements	0	400,000	0	0	0
Kelliher – Parking Lot	0	0	72,000	0	0
Pioneer - Improvements	0	0	300,000	0	0
Willoughby Farms - Improvements	0	0	0	120,000	0
Spella – Tennis Courts	0	0	0	14,6000	0
Algonquin Lakes Tot Lot	0	0	0	0	35,000
High Hill - Improvements	0	0	0	0	130,000
Pondview Park	0	0	0	0	160,000
Projected Expenditures	221,000	1,148,500	372,000	436,000	325,000
Projected Revenues	40,000	80,000	120,000	160,000	200,000
Projected Surplus/(Deficit)	(181,000)	(1,068,500)	(252,000)	(276,000)	(125,000)

Water and Sewer Improvement and Construction Fund Projects					
Project	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19
Water Treatment Plant #1	159,000	0	0	263,000	0
Emergency Interconnect	65,000	0	0	0	0
Indian Grove Water Main	480,000	0	0	0	0
Sanitary Sewer Rehabilitation	150,000	0	0	0	0
SCADA Upgrade	385,000	0	0	0	0
Water Meter Reading System	0	850,000	850,000	850,000	850,000
Water Treatment Plant #2	0	164,000	0	0	229,000
PRV System Upgrades	0	0	3,210,000	296,000	0
Water Treatment Plant #3	0	0	840,000	0	0
Well #14 Improvements	0	0	865,000	0	0
Algonquin Road Water Main	0	0	0	2,236,500	0
Projected Expenditures	1,239,000	1,014,000	5,765,000	3,645,500	1,079,000
Projected Revenues	175,000	250,000	325,000	400,000	475,000
Projected Surplus/(Deficit)	(1,064,000)	(764,000)	(5,440,000)	(3,245,500)	(604,000)

Impact of Capital Debt Obligations on Capital Funds

Water and Sewer Improvement and Construction Fund revenues are pledged to offset debt initiatives as well as existing debt. The debt coverage from the Pledged Revenues is required to be a minimum ratio of 1.25 of revenues to debt (as established in the bond ordinance). The actual, estimated actual and budgeted coverage for FY 03/04 to FY 14/15 is shown on the following page:

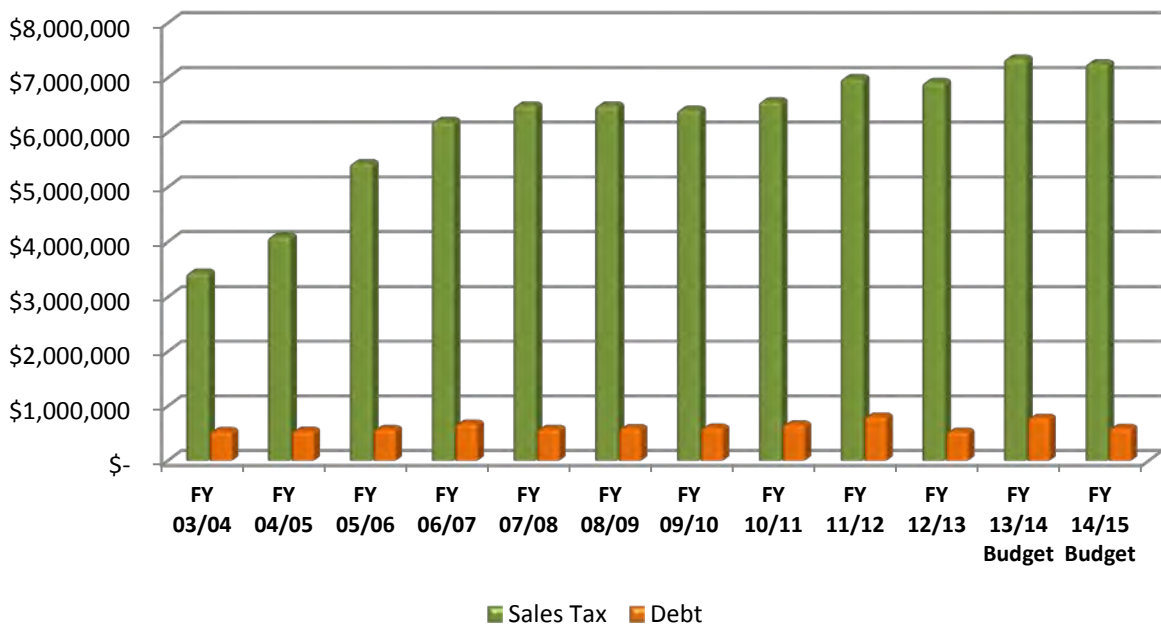
Water & Sewer Pledged Revenue vs. Debt Requirement



Impact of Capital Debt Obligations on General Fund

General sales tax revenues are pledged to offset the debt obligations incurred for construction of the Public Works facility (completed in 2003). The debt coverage from sales tax revenues is required to be a minimum ratio of 1.25 of revenues to debt (as established in the bond ordinance). The actual, estimated actual, and budgeted coverage for FY 03/04 to FY 14/15 is as follows:

Sales Tax Revenue vs. Debt Requirement



Thus, the Village has ample funds to offset debt obligations.

Summary

In conclusion, through sound financial planning, the Village is able to plan for capital purchases with minimal impact on operations. In the capital funds, the Village has established known and, for the most part, predictable revenue sources to provide a stable source of funding for major capital projects as outlined in the multi-year plans. Regarding vehicle purchases, the Village is smoothing the cost impact through establishment of a designated cash fund. Where necessary, the Village does utilize bonds for major capital improvements. Village leaders feel that, through these important planning steps, the Village of Algonquin can ensure that funding will be available for continued maintenance of existing infrastructure, and addition of resources and infrastructure to meet the needs of our growing citizenry.

Motor Fuel Tax Fund

Service Area Description

The Motor Fuel Tax (MFT) Fund is used for maintenance and improvements of Village streets for residents and the motoring public in order to provide safe and efficient travel through and within the Village of Algonquin.

The Motor Fuel Tax Fund supports the Village of Algonquin's mission by:

- Maintaining the Village's Infrastructure and Upholding a High Quality of Life for Residents.



Public Works Department repaving Village roadway

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Cumberland Parkway/Copper Oaks Section 2 Phase 2 Engineering
- Bunker Hill Drive Phase 2 Engineering
- Harper Drive Phase 1 Engineering
- In-house paving of Dawson Lane (townhome portion), Bayberry Drive, Country Drive and Holly Lane



Near Completion

N/A



Not Complete

N/A

FY 14/15 Objectives

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents

- Perform road resurfacing and other improvements on Bunker Hill Drive between Square Barn Road and Saratoga Circle.
- Perform roadway improvements as part of the Cumberland Parkway and Copper Oaks Section 2 project, including Cumberland Parkway, Ryan Parkway, Chase Street, Ozark Parkway, and Teton Parkway.
- Perform road scarification on Shagbark Lane, Sandpebble Circle, Candlewood Court, Sawmill Lane, Dawson Lane, and Millcreek Lane.

- Complete Phase 2 Engineering for Harper Drive improvement project.

Performance Measures

The FY 14/15 budget document features performance measures related to the Village’s Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village’s Infrastructure and Uphold a High Quality of Life for Residents						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Provide adequate infrastructure throughout the Village.	Miles of streets improved ¹	0.0	2.2	0.2	0.8	3.7
	Construction costs of MFT street improvement projects ¹	\$0.00	\$1.2M	\$100,000	\$120,000	\$1.6M
	Percentage of overall street system improved ¹	0%	1.7%	0.2%	0.6%	2.8%
Notes: ¹ – Strategies and measures are only applicable to the MFT-funded portion of the project. Other funds and revenue sources also contribute to the construction and maintenance of the Village’s street system.						

Motor Fuel Tax Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
03000300	33015	MFT Allotments	\$ 809,361.05	\$ 775,358.55	\$ 747,338.43	\$ 775,800.00	\$ 748,000.00
03000300	33016	Capital Program Allotment	132,374.00	132,374.00	132,374.00	132,000.00	132,000.00
03000500	36020	Interest - Investment Pools	1,601.20	1,117.21	1,426.43	200.00	200.00
03000500	38004	Transfer - Street Improvement	38,305.32	-	-	-	-
Motor Fuel Tax Fund Total			\$ 981,641.57	\$ 908,849.76	\$ 881,138.86	\$ 908,000.00	\$ 880,200.00

Motor Fuel Tax Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
03900300	42232	Engineering/Design Services	\$ 19,000.00	\$ -	\$ 107,599.85	\$ 110,900.00	\$ 184,000.00
03900300	43309	Materials	281,431.68	256,525.69	267,305.76	370,000.00	398,500.00
03900300	43370	Infrastructure Maintenance	519,892.21	(10,368.84)	925,744.59	-	1,465,000.00
Motor Fuel Tax Fund Total			\$ 820,323.89	\$ 246,156.85	\$ 1,300,650.20	\$ 480,900.00	\$ 2,047,500.00

Street Improvement Fund

Service Area Description

The Street Improvement Fund provides for maintenance and improvements to Village streets and drainage areas for residents and the motoring public in order to provide safe and efficient travel through and within the Village of Algonquin. This fund also ensures safe and environmentally conscious projects for storm water and drainage.

The Street Improvement Fund supports the Village of Algonquin's mission by:

- Maintaining the Village's Infrastructure and Upholding a High Quality of Life for Residents.
- Promoting Programs with a Conservation Focus.

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Arrow Road Construction repairs subbase in Spring Creek Subdivision



Complete

- Fieldcrest Farms Street Improvements
- Copper Oaks Section 1 Phase 2 Engineering
- Randal Road Pedestrian Bridge Phase 1 Engineering
- Surrey Lane Creek & Drainage Repair Phase 1 Engineering



Near Completion

- Highlands Subdivision Street Improvements



Not Complete

- Indian Grove Street Improvements
- Souwanas Creek Restoration
- Main Street Pedestrian Sidewalk

FY 14/15 Objectives

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents

- Finish construction of the Highland Subdivision Street and Drainage Improvements.
- Perform roadway improvements as part of the Copper Oaks Section 1 project, including Glacier Parkway, Glacier Court, Yellowstone Parkway, Yosemite Parkway, Tahoe Parkway, and Blue Ridge Parkway.

- Perform repairs on sea wall damaged from spring 2013 floods. The project located near Center Street and Willow Street is funded with a FEMA grant.
- Perform roadway improvements as part of the Indian Grove/South Hubbard Street project, including South Hubbard Street, Oceola Drive, Cherokee Road, and Iroquois Road.
- Perform construction on gun range located on Meyer Drive.
- Implement an infrastructure management system to assess Village roadways.
- Perform Phase 2 Engineering for Surrey Lane Creek & Drainage repair project.
- Perform Phase 2 Engineering for Randall Road Pedestrian Bridge project.
- Perform Phase 1 Engineering for Highland Avenue improvement project.
- Construct Main Street Pedestrian sidewalk between Beach Drive and La Fox River Drive.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

- Souwanas Creek Naturalized Streambank Stabilization
- Permanent Drainage and Conservation Easement Acquisition for Lawndale Park Creek

Performance Measures

The FY 14/15 budget document features performance measures related to the Village’s Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village’s Infrastructure and Uphold a High Quality of Life for Residents						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Provide adequate infrastructure throughout the Village.	Miles of streets improved ¹	1.00	2.3	2.3	3.1	3.6
	Construction costs of street improvement fund projects ¹	\$520,000	\$4,089,000	\$4,300,000	\$3,554,000	\$4,000,000
	Percentage of overall street system improved ¹	>1%	>1 %	1%	2.3%	2.7%
Notes: ¹ – Strategies and measures are only applicable to the Street Improvement Fund portion of the project. Other funds and revenue sources also contribute to the construction and maintenance of the Village’s street system.						

Street Improvement Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
04000500	31011	Home Rule Sales Tax	\$ 1,417,267.60	\$ 1,568,309.12	\$ 2,033,442.51	\$ 2,944,500.00	\$ 3,850,000.00
04000500	31190	Telecommunications Tax	497,871.32	613,959.40	475,305.56	495,000.00	460,000.00
04000500	31495	Utility Tax Receipts	1,015,552.08	963,633.63	999,134.62	970,000.00	950,000.00
04000300	33032	Donations - Operating - PW	55,000.00	107,474.29	8,500.00	-	-
04000300	33052	Donations - Capital - PW	(49,706.43)	(14,023.58)	403,988.00	-	-
04000300	33252	Grants - Capital - PW	30,000.00	153,817.94	10,000.00	460,000.00	-
04000500	36001	Interest	6,933.51	5,323.16	4,451.01	5,000.00	8,000.00
04000500	36020	Interest -Investment Pools	3,026.12	3,923.32	6,832.42	5,000.00	7,000.00
04000300	37905	Sale of Surplus Property	-	-	6,000.00	-	-
04000500	37110	Insurance Claims	-	-	27,750.00	-	-
Street Improvement Fund Total			\$ 2,975,944.20	\$ 3,402,417.28	\$ 3,975,404.12	\$ 4,879,500.00	\$ 5,275,000.00

On March 7, 2006, the Village Board approved two ordinances. The first eliminated the utility tax on natural gas and delivery charges for Village residents and businesses. The 4% utility tax related to natural gas no longer applied as of July 1, 2006. A use tax fee of \$0.0103 was implemented as a charge per therm. The second ordinance established a home rule retailers' occupation tax and service occupation tax of three-quarters percent (0.75%). This tax applies to retail and service sales and was effective on July 1, 2006. It does not apply to sales of food for human consumption off the premises where it is sold (i.e., groceries), prescription and non-prescription medicines, or other medical supplies. In addition, it does not apply to sales of tangible personal property that is titled or registered with an agency of this state's government (e.g., cars, trucks, motorcycles, etc.). 75% of the home rule sales tax receipts is proposed to be allocated to the Street Improvement Fund for FY 13/14 with 100% allocation proposed for FY 14/15.

Utility tax receipts are based on use tax charges on energy usage for natural gas (Nicor) and electricity (ComEd). ComEd is based on kilowatt (KW) hours, and Nicor is based on therms. The budget assumes a growth rate of 2-1/2 to 3% per year for Nicor and a 3.5% electricity usage decrease as trending in 2008. Telecommunications tax revenues assumes a growth rate of 2.5%.

Street Improvement Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
04900300	42230	Legal Services	\$ 262.50	\$ 1,875.00	\$ 10,590.50	\$ 4,000.00	\$ 9,000.00
04900300	42232	Engineering/Design Services	699,786.20	490,484.34	869,566.56	686,500.00	868,000.00
04900300	43370	Infrastructure Maintenance	274,078.41	595,744.57	784,071.30	1,764,000.00	2,343,000.00
04900300	45590	Capital Purchase	-	-	-	-	100,000.00
04900300	45593	Capital Improvements	1,475,678.33	970,068.50	1,530,785.05	7,000,000.00	4,835,000.00
04000500	48003	Transfer to MFT Fund	38,305.32	-	-	-	-
Street Improvement Fund Total			\$ 2,488,110.76	\$ 2,058,172.41	\$ 3,195,013.41	\$ 9,454,500.00	\$ 8,155,000.00

Park Fund

Service Area Description

The Park Fund provides funds for large-scale new development of park sites as well as major wetland restoration and stream corridor maintenance projects. Large-scale development and restoration provide both passive and active recreational activities for all Village residents.

The Park Fund supports the Village of Algonquin's mission by:

- Maintaining the Village's Infrastructure and Upholding a High Quality of Life for Residents.
- Promoting Programs with a Conservation Focus.



Arquilla Naturalized Stormwater Detention

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Planting of Spella Wetland Fen Buffer
- Naturalization of Blue Ridge Detention Basin
- Maintenance of Falcon Ridge Nature Preserve



Near Completion

- N/A



Not Completed

- N/A

FY 14/15 Objectives

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to add to the Village's Infrastructure and Uphold a High Quality of Life for Residents

- Complete replacement of Snapper Field Court.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

- Perform site maintenance of Falcon Ridge Nature Preserve.
- Perform site maintenance of Blue Ridge Naturalized Detention Basin.
- Perform site maintenance of Spella Fen Buffer Maintenance.
- Start restoration of Spella Wetland Headwaters.

- Perform prescribed burns for portions of Woods Creek Corridor & Arbor Hills Nature Preserve.

Performance Measures

The FY 14/15 budget document features performance measures related to the Village’s Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Preserve and enhance Village’s tree resources.	Total Number of Trees Planted	575	165	0	0	0
	Total Cost per Tree ¹	\$122	\$120	\$0	\$0	\$0
	Number of Tree Sites Remaining on Wait List	3,102	817	<817	1,148	<1,148

1 – Tree only, not installation.

Park Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
06000500	31175	Video Gaming Terminal Tax	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00
06000300	33013	Intergovernmental - PW	-	8,000.00	8,000.00	8,000.00	-
06000300	33032	Donation - Operating - PW	-	-	500.00	-	-
06000300	33052	Donation - Capital - PW	5,928.00	-	500,000.00	-	-
06000300	33150	Donation - Ecosystem Maint.	477.60	551.61	49,552.00	-	-
06000300	33152	Donation - Reforestation	-	-	8,440.00	-	-
06000300	33252	Grants - Capital - PW	-	-	52,805.51	127,000.00	-
06000500	36001	Interest	588.78	211.05	119.37	100.00	100.00
Park Fund Total			\$ 6,994.38	\$ 8,762.66	\$ 619,416.88	\$ 135,100.00	\$ 25,100.00

Park Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
06900300	42232	Engineering Services	\$ -	\$ -	\$ -	\$ 20,000.00	\$ 20,000.00
06900300	44402	Reforestation ¹	20,000.00	68,855.50	19,959.00	-	-
06900300	44408	Wetland Mitigation ¹	62,331.60	70,778.54	42,925.83	117,000.00	16,500.00
06900300	44425	Maintenance-Open Space ¹	14,850.00	37,583.50	44,776.50	-	34,000.00
06900300	45593	Park Development	-	-	-	149,000.00	112,000.00
06900300	45595	Land Acquistition	-	-	41,072.39	-	-
Parks Fund Total			\$ 97,181.60	\$ 177,217.54	\$ 148,733.72	\$ 286,000.00	\$ 182,500.00
¹ - Restricted Funds							

Water and Sewer Improvement and Construction Fund

Service Area Description

The Water and Sewer Improvement and Construction Fund provides for maintenance and improvements to Village water and sewer distribution and infrastructure delivery systems in order to provide safe drinking water and proper sewage treatment for Village of Algonquin residents.

The Water and Sewer Improvement and Construction Fund supports the Village of Algonquin's mission by:

- Maintaining the Village's Infrastructure and Upholding a High Quality of Life for Residents.



SCADA system at Wastewater Treatment Facility

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Western Bypass Water Main Improvements
- Illinois Route 31 Water Main replacement
- Towne Park Water Main replacement



Near Completion

- SCADA Enhancements, Year 2 of 3
- Sanitary Sewer Improvements - SSES



Not Complete

- Facility Plan Update
- Indian Grove Water Main Replacement
- Future Water System Upgrades

FY 14/15 Objectives

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village's Infrastructure and Uphold a High Quality of Life for Residents

- Prepare design and bidding documents for operational and redundancy improvements to Pressure Zones nos. 2, 4 and 5.
- Complete Facility Plan Update for collection system and Wastewater Treatment Facility.
- Perform rehabilitation of sanitary sewers.
- Complete SCADA Enhancements (year 3 of 3) for Water Treatment Plant No. 1 and associated sites.
- Complete replacement of Indian Grove water main and sanitary sewer.

Water and Sewer Improvement and Construction Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
12000500	31011	Home Rule Sales Tax	\$ 2,140,901.42	\$ 2,189,130.81	\$ 1,665,802.95	\$ 981,500.00	\$ -
12000400	33035	Donations - Operating W&S	1,500.00	-	-	-	-
12000400	33500	Donations - Capital W&S	-	82,350.00	-	-	-
12000400	34800	Water Tap-On Fees	86,581.00	40,951.00	806,520.00	50,000.00	75,000.00
12000400	34810	Sewer Tap-On Fees	66,357.00	28,606.00	802,230.00	50,000.00	75,000.00
12000500	36001	Interest	19,886.82	22,271.80	15,302.64	10,000.00	10,000.00
12000500	36020	Interest - Investment Pools	2,975.48	4,669.57	9,300.91	10,000.00	15,000.00
12000500	36050	Interest - PAN Fixed Income	-	-	6,857.96	12,000.00	-
Water & Sewer Imp. & Const. Fund Total			\$ 2,318,201.72	\$ 2,367,979.18	\$ 3,306,014.46	\$ 1,113,500.00	\$ 175,000.00

An ordinance establishing a home rule retailer's occupation tax and service occupation tax of three-quarters percent (0.75%) was passed by the Village Board on March 7, 2006. This tax applies to retail and service sales and was implemented as of July 1, 2006. It does not apply to sales of food for human consumption off the premises where it is sold (i.e., groceries), prescription and non-prescription medicines, or other medical supplies. In addition, it does not apply to sales of tangible personal property that is titled or registered with an agency of this state's government (e.g., cars, trucks, motorcycles, etc.). 25% of home rule sales tax was allocated to this fund in FY 13/14. No allocation of the home rule sales tax is proposed to be utilized in this fund in FY 14/15.

Water and Sewer Improvement and Construction Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Nondepartmental							
12900400	42228	Investment Management	\$ -	\$ -	\$ 3,582.96	\$ 4,000.00	\$ -
12900400	42230	Legal Services	2,690.92	262.50	337.50	3,500.00	28,500.00
12900400	42232	Engineering Services	31,836.37	8,854.25	15,873.80	89,600.00	340,900.00
12900400	43370	Infrastructure Maintenance	205,514.50	96,595.30	-	150,000.00	150,000.00
Subtotal			\$ 240,041.79	\$ 105,712.05	\$ 19,794.26	\$ 247,100.00	\$ 519,400.00
Capital Expenditures							
12900400	45520	Water Treatment Plant	\$ -	\$ -	\$ -	\$ -	\$ 310,000.00
12900400	45526	Wastewater Collection	-	-	-	-	268,000.00
12900400	45539	Sewer System Evaluation	-	15,288.30	-	-	-
12900400	45565	Water Main	-	-	-	935,000.00	632,000.00
12900400	45570	Wastewater Treatment Facility	37,747.00	-	47,492.33	415,000.00	-
Subtotal			\$ 37,747.00	\$ 15,288.30	\$ 47,492.33	\$ 1,350,000.00	\$ 1,210,000.00
Transfers and Debt Service							
12900400	46680	Bond Principal	\$ 50,000.00	\$ 100,000.00	\$ -	\$ 550,000.00	\$ -
12900400	46681	Bond Interest Expense	354,835.00	352,960.00	349,160.00	309,200.00	-
12900400	46682	Bond Fees	374.50	374.50	374.50	5,000.00	-
Subtotal			\$ 405,209.50	\$ 453,334.50	\$ 349,534.50	\$ 864,200.00	\$ -
Water & Sewer Imp. & Const. Fund Total			\$ 682,998.29	\$ 574,334.85	\$ 416,821.09	\$ 2,461,300.00	\$ 1,729,400.00

Actual figures have been adjusted to reflect capitalization of fixed assets, per auditor.
 Capital expenditures are transferred to and capitalized in the Water & Sewer Operating Fund.

Village Construction Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
24000500	36001	Interest	\$ 528.99	\$ 654.86	\$ 421.08	\$ 5.00	\$ 5.00
24000500	36020	Interest - Investment Pools	246.91	225.45	305.74	195.00	95.00
24000100	33050	Donations - Capital - Gen. Gov.	400.00	-	-	-	-
Village Construction Fund Total			\$ 1,175.90	\$ 880.31	\$ 726.82	\$ 200.00	\$ 100.00

Village Construction Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
24900100	45593	Capital Improvements	\$ -	\$ -	\$ 97,012.74	\$ -	\$ -
Village Construction Fund Total			\$ -	\$ -	\$ 97,012.74	\$ -	\$ -
Note: Restricted reserves are used for budgeted expenditures.							



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General Obligation and Revenue Bonds

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	1,240,000	315,000	1,555,000
2016	1,135,000	277,900	1,412,900
2017	1,160,000	249,300	1,409,300
2018	1,195,000	220,000	1,415,000
2019	1,265,000	189,800	1,454,800
2020	1,310,000	154,850	1,464,850
2021	715,000	118,625	833,625
2022	755,000	97,175	852,175
2023	770,000	74,525	844,525
2024	815,000	51,425	866,425
2025	830,000	26,975	856,975
Total	11,190,000	1,775,575	12,965,575

Long-Term Debt

Legal Debt Margin

	2010	2011	2012	2013	2014
Assessed Valuation - 2009	\$ 1,157,591,396				
Assessed Valuation - 2010		\$ 1,077,620,673			
Assessed Valuation - 2011			\$ 981,280,749		
Assessed Valuation - 2012				\$ 887,200,696	
Assessed Valuation - 2013					\$ 805,011,696
Legal Debt Limit - 8.625% of Assessed Valuation	\$ 99,842,258	\$ 92,944,783	\$ 84,635,465	\$ 76,521,060	\$ 69,432,259
Amount of Debt Applicable to General Obligation Bonds	\$ 18,050,044	\$ 17,301,751	\$ 13,570,000	\$ 12,480,000	\$ 11,190,000
Legal Debt Margin	\$ 81,792,214	\$ 75,643,032	\$ 71,065,465	\$ 64,041,060	\$ 58,242,259

*The 2003 Special Census established the Village as Home Rule; therefore, the Village is not subject to debt limit and the legal debt margin is no longer applicable. The information above demonstrates how the Village is currently managing existing debt.

Debt Service Fund

General Obligation Bonds. The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for general government activities as well as for refunding previously issued general obligation bonds.

	Balance May 1, 2009	Additions	Retirements	Balance April 30, 2010
General Obligation Bonds				
Series 2001B, Refunding	325,000	-	325,000	-
Series 2002A	2,985,000	-	140,000	2,845,000
Series 2002B *	2,455,203	129,840	-	2,585,043
Series 2005B **	2,935,000	-	-	2,935,000
Total	\$ 8,700,203	\$ 129,840	\$ 465,000	\$ 8,365,043

	Balance May 1, 2010	Additions	Retirements	Balance April 30, 2011
General Obligation Bonds				
Series 2002A	2,845,000	-	2,845,000	-
Series 2002B *	2,585,043	136,708	-	2,721,751
Series 2005B **	2,935,000	-	-	2,935,000
Series 2010, Refunding	-	2,425,000	-	2,425,000
Total	\$ 8,365,043	\$ 2,561,708	\$ 2,845,000	\$ 8,081,751

	Balance May 1, 2011	Additions	Retirements	Balance April 30, 2012
General Obligation Bonds				
Series 2002B *	2,721,751	143,941	2,865,692	-
Series 2005B **	2,935,000	-	-	2,935,000
Series 2010, Refunding***	2,425,000	-	555,000	1,870,000
Total	\$ 8,081,751	\$ 143,941	\$ 3,420,692	\$ 4,805,000

	Balance May 1, 2012	Additions	Retirements	Balance April 30, 2013
General Obligation Bonds				
Series 2005B **	2,935,000	-	-	2,935,000
Series 2010, Refunding***	1,870,000	-	590,000	1,280,000
Total	\$ 4,805,000	\$ -	\$ 590,000	\$ 4,215,000

	Balance May 1, 2013	Additions	Retirements	Balance April 30, 2014
General Obligation Bonds				
Series 2005B **	2,935,000	-	2,935,000	-
Series 2010, Refunding***	1,280,000	-	620,000	660,000
Series 2014A, Refunding****	-	2,885,000	-	2,885,000
Total	\$ 4,215,000	\$ 2,885,000	\$ 3,555,000	\$ 3,545,000

	Balance May 1, 2014	Additions	Retirements	Balance April 30, 2015
General Obligation Bonds				
Series 2010, Refunding***	660,000	-	660,000	-
Series 2014A, Refunding****	2,885,000	-	10,000	2,875,000
Total	\$ 3,545,000	\$ -	\$ 670,000	\$ 2,875,000

* Series 2002B is a Capital Appreciation Bond and the additions are accreted values.

** Series 2005B is a G.O. Refunding Bond for the 2002B Capital Appreciation Bond.

*** Series 2010 is a G.O. Refunding Bond for the 2002A G.O. Refunding Bond.

**** Series 2014A is a G.O. Refunding Bond for the 2005B G.O. Refunding Bond

Water and Sewer Bonds

Revenue Bonds. The government issues bonds where the government pledges income derived from the acquired or constructed assets to pay debt service.

	Balance May 1, 2009	Additions	Retirements	Balance April 30, 2010
Revenue Bonds				
Series 2001A, Refunding	\$ 1,230,000	\$ -	\$ 460,000	\$ 770,000
Series 2005A	8,940,000	-	25,000	8,915,000
Total	\$ 10,170,000	\$ -	\$ 485,000	\$ 9,685,000

	Balance May 1, 2010	Additions	Retirements	Balance April 30, 2011
Revenue Bonds				
Series 2001A, Refunding	\$ 770,000	\$ -	\$ 770,000	\$ -
Series 2005A	8,915,000	-	50,000	8,865,000
Series 2010, Refunding	-	630,000	275,000	355,000
Total	\$ 9,685,000	\$ 630,000	\$ 1,095,000	\$ 9,220,000

	Balance May 1, 2011	Additions	Retirements	Balance April 30, 2012
Revenue Bonds				
Series 2005A	8,865,000	-	100,000	8,765,000
Series 2010, Refunding	355,000	-	355,000	-
Total	\$ 9,220,000	\$ -	\$ 455,000	\$ 8,765,000

	Balance May 1, 2012	Additions	Retirements	Balance April 30, 2013
Revenue Bonds				
Series 2005A	8,765,000	-	500,000	8,265,000
Total	\$ 8,765,000	\$ -	\$ 500,000	\$ 8,265,000

	Balance May 1, 2013	Additions	Retirements	Balance April 30, 2014
Revenue Bonds				
Series 2005A	8,265,000	-	8,265,000	-
Series 2013, Refunding*	-	7,645,000	-	7,645,000
Total	\$ 8,265,000	\$ 7,645,000	\$ 8,265,000	\$ 7,645,000

	Balance May 1, 2014	Additions	Retirements	Balance April 30, 2015
Revenue Bonds				
Series 2013, Refunding*	7,645,000	-	570,000	7,075,000
Total	\$ 7,645,000	\$ -	\$ 570,000	\$ 7,075,000

* Series 2013 is a G.O. Refunding Bond for the 2005A G.O. Refunding Bond

Debt Service Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
99000500	36001	Interest	\$ 121,702.47	\$ 111,102.47	\$ 7,889.75	\$ 9,500.00	\$ 8,000.00
99000500	38001	Transfer From General Fund	671,651.88	820,000.00	540,000.00	794,500.00	610,000.00
Debt Service Fund Total			\$ 793,354.35	\$ 931,102.47	\$ 547,889.75	\$ 804,000.00	\$ 618,000.00

Debt Service Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
99900100	42228	Investment Management	\$ -	\$ -	\$ 2,675.51	\$ -	\$ -
99900100	46680	Bond Principal	500,000.00	3,420,694.76	590,000.00	660,000.00	670,000.00
99900600	46681	Bond Interest	186,864.61	175,806.26	164,706.26	134,500.00	86,000.00
99900600	46682	Bond Fees	588.50	340.00	428.00	5,000.00	2,000.00
Debt Service Fund Total			\$ 687,453.11	\$ 3,596,841.02	\$ 757,809.77	\$ 799,500.00	\$ 758,000.00
Note: Debt service on Series 2014A as well as the final payment for Series 2010.							

Cemetery Fund

Service Area Description

The Cemetery Fund provides for the maintenance and operation of the Village-owned cemetery to Village residents in order to provide a place where their relatives are nearby and have a safe and peaceful resting place.

The Cemetery Fund supports the Village of Algonquin’s mission by:

- Maintaining the Village’s Infrastructure and Upholding a High Quality of Life for Residents.

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Public Works staff trims trees at the Algonquin Cemetery



Complete

- Continue ongoing maintenance and seasonal cleanups.
- Weed control performed to keep the grounds looking manicured



Near Completion

- N/A



Not Complete

- N/A

FY 14/15 Objectives

Guiding Principle #3: Evaluate, Plan for, and Implement Maintenance of the Village’s Infrastructure and Uphold a High Quality of Life for Residents

- Continue ongoing maintenance and seasonal clean ups.
- Continue to take care of and manicure the grounds.
- Continue to make any necessary repairs to roads and infrastructure to keep a safe and presentable environment.

Statistics

Algonquin Cemetery					
	2009	2010	2011	2012	2013
Monuments Repaired	28	-	26	-	0
Interments	14	29	18	18	22
Lots Sold	6	2	4	14	15

Cemetery Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
02000100	34100	Rental Income ¹	\$ 18,448.11	\$ 19,001.56	\$ 19,571.61	\$ 20,100.00	\$ 20,750.00
02000100	34300	Lots & Graves	4,250.00	4,600.00	7,300.00	4,000.00	4,000.00
02000100	34310	Grave Opening	12,150.00	11,850.00	12,275.00	9,000.00	11,000.00
02000100	34320	Perpetual Care ²	1,280.00	1,400.00	2,750.00	1,500.00	1,500.00
02000500	36001	Interest	8.90	4.62	6.30	50.00	50.00
02000500	36020	Interest - Investment Pools	155.61	199.93	293.81	500.00	500.00
02000500	36026	Interest - Cemetery Trust ²	1,764.74	838.78	568.79	500.00	200.00
Cemetery Fund Total			\$ 38,057.36	\$ 37,894.89	\$ 42,765.51	\$ 35,650.00	\$ 38,000.00
¹ - Rental Income includes the annual rental payment for a ground lease by a wireless service provider at the cemetery.							
² - Restricted Account							

Cemetery Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
02400100	42234	Professional Services	\$ 24,293.75	\$ 20,753.50	\$ 20,472.00	\$ 21,700.00	\$ 24,700.00
02400100	42236	Insurance	1,274.34	1,472.77	1,603.44	1,500.00	1,200.00
02400100	42290	Grave Opening	9,600.00	8,900.00	7,300.00	8,000.00	8,000.00
02400100	43319	Supplies	117.00	869.22	-	4,450.00	1,650.00
Cemetery Fund Total			\$ 35,285.09	\$ 31,995.49	\$ 29,375.44	\$ 35,650.00	\$ 35,550.00



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Swimming Pool Fund

Service Area Description

The Swimming Pool Fund provides leisure/recreation services to residents in the community, as well as to local swim teams and day care businesses in order to provide a safe, educational, and recreational setting for the visitors.

The Swimming Pool Fund supports the Village of Algonquin’s Mission by:

- Enhancing Customer Service and Citizen Satisfaction.
- Promoting Economic Development.
- Maintaining the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff.
- Promoting Programs with a Conservation Focus.



The Splashpad helps keep visitors cool during the summer.

Personnel Summary

No new personnel are budgeted for FY 14/15. Certain positions have been reclassified; however, overall headcount is expected to decline.

Personnel Schedule	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Change
Manager	-	0.35	0.35	0.35	0.35	-
Swim Lesson Coordinator (2)	-	0.15	0.5	0.35	0.30	▼0.05
Individual Instructor	-	0.25	0.10	-	-	-
Instructor	-	1.0	0.30	0.75	1.0	▲0.25
Morning Lifeguard	-	-	0.25	.05	0.1	▲0.05
Lifeguard	-	2.25	2.2	2.25	2.0	▼0.25
Cashier	-	0.75	0.80	1.0	1.0	-
Total Full-Time Equivalent Positions	4.75*	4.75	4.5	4.75	4.75	-
<i>Full-Time Employees</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>-</i>
<i>Part-Time Employees</i>	<i>51</i>	<i>50</i>	<i>38</i>	<i>35</i>	<i>32</i>	▼3

* Estimate

FY 13/14 Accomplishments

The following list provides a status update for departmental objectives outlined in the FY 13/14 budget document and other tasks completed during the fiscal year. The status list is current as of the date this document was published.



Complete

- Continue to offer pool theme nights during the summer (5 total).
- Provide adult aquatic programming in the evening swim hours on Tuesdays and Thursdays.
- Provide a facility survey for pool members throughout the season to help increase customer service and satisfaction at the facility.
- Research alternative floor mats for replacements in the locker rooms.

- Research costs and develop a plan to install a new shade structure.
- Certify/recertify staff in all lifeguarding skills.
- Certify/recertify all staff in CPR/AED/first aid.
- Certify/recertify staff in water safety instruction.



Near Completion

- Develop customer service training for staff that is implemented periodically throughout the summer months.
- Promote the pool facility to local groups at a discounted rate.
- Increase pool membership sales by offering a slightly discounted rate “neighborly pass” to people who live in Algonquin but are not part of the Village.
- Research the possibility of an exchange for facilities with neighboring communities that we do not currently offer.



Not Complete

- Develop and implement a skin safety program for pool patrons and staff.
- Use feedback from the energy audit to develop energy efficient practices for the concession area and bathhouse.

FY 14/15 Objectives

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction

- Continue to offer theme nights at the pool. Continue to develop a structured plan so that patrons who attend have a positive experience.
- With success of the Aqua Zumba in 2013, look at ways to expand this class offering at the pool. Increase the amount of days offered and the amount of sessions.

Guiding Principle #2: Continue to Promote and Foster Economic Development

- Continue to promote the pool facility to local groups to swim at a discounted rate.
- Engage the retirement home on the east side to take advantage of the benefits of water for the residents who live there, offering a group rate.

Guiding Principle #3: Evaluate, Plan for, and Implement Important Capital Improvement Projects in Order to Maintain the Village’s Infrastructure and Uphold a High Quality of Life for Residents

- Research costs and develop a plan to replace the funbrella on the east side of the pool deck.

Guiding Principle #5: Continue to Allocate the Necessary Resources for the Maintenance of the Public’s Health, Safety, and Welfare through a Well-Trained and Dedicated Staff

- Apply for shade structure grant to replace the funbrella on the east side of the pool deck to provide shade patrons and staff.
- Certify/recertify staff in all lifeguarding skills.
- Certify/recertify all staff in CPR/AED/first aid.
- Certify/recertify staff in water safety instruction.

Guiding Principle #6: Continue to Promote and Develop Programs with a Conservation Focus

- Use feedback from the energy audit to develop energy efficient practices for the concession area and bathhouse.

Performance Measures

The FY 14/15 budget document features performance measures related to the Village’s Guiding Principles to assist linking budgetary decisions to the intended outcomes determined by the Village Board. Output, efficiency, and outcome measures are used to provide a tangible link from Village services and strategies to the Guiding Principles. Aggressive targets are set during the budget process, not to determine success or failure, but to continuously improve service delivery and provide core services in the most cost-effective manner possible. Additional measures and strategies will be featured in subsequent budgets.

Guiding Principle #1: Maintain and/or Enhance Customer Service and Citizen Satisfaction						
Department Objective	Strategy/Measure	2011	2012	2013		2014
		Actual	Actual	Target	Actual	Target
Align programs with community needs.	Total Season Pool Passes Purchased	361	375	390	338	350
	Total Swim Lesson Registrants	531	516	600	437	500
Continue to develop competent staff.	WSI/LGI Certified Staff	>1	2	2	2	3

Statistics

Algonquin Swimming Pool					
	2009	2010	2011	2012	2013
Average Chlorine Level ¹	2.0	1.8	1.6	1.6	1.2
Average pH Level ²	7.4	7.3	7.1	7.2	7.0
Average Air Temperature	70°	78°	81°	82°	78°

Notes: ¹ Acceptable chlorine levels range between 0.5 and 3.0. ² Acceptable pH levels are between 6.8 – 8.0

Swimming Pool Fund

Revenues

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
05000100	34100	Rental Income ¹	\$ 15,067.25	\$ 21,299.30	\$ 18,809.83	\$ 26,500.00	\$ 23,500.00
05000100	34500	Swimming Annual Pass	34,914.00	34,983.00	37,415.00	38,000.00	38,500.00
05000100	34510	Swimming Daily Fees ²	31,430.53	26,184.88	31,773.93	23,550.00	24,100.00
05000100	34520	Swimming Lesson Fees	34,250.14	25,353.78	27,109.65	26,145.00	27,000.00
05000100	34560	Concessions	13,814.51	13,528.71	11,048.41	12,000.00	8,000.00
05000500	36001	Interest	4.05	2.36	2.76	5.00	5.00
05000500	38001	Transfer from General Fund	97,397.64	113,575.75	74,172.85	78,100.00	88,745.00
Swimming Pool Fund Total			\$ 226,878.12	\$ 234,927.78	\$ 200,332.43	\$ 204,300.00	\$ 209,850.00
Notes:							
¹ - Trails Swim Team contribution.							
² - Includes reduced admission for groups.							

Swimming Pool Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
Nondepartmental Personnel							
05900100	41104	FICA	\$ 7,476.45	\$ 6,516.82	\$ 6,426.90	\$ 6,500.00	\$ 6,050.00
05900100	41105	Unemployment Tax	830.63	595.99	462.07	740.00	670.00
05900100	41110	Salaries	97,578.75	85,138.73	84,011.43	85,000.00	79,000.00
05900100	41140	Overtime	151.88	48.32	-	-	-
Subtotal			\$ 106,037.71	\$ 92,299.86	\$ 90,900.40	\$ 92,240.00	\$ 85,720.00
Contractual Services							
05900100	42210	Telephone	\$ 12.30	\$ 0.14	\$ 4.79	\$ 25.00	\$ 30.00
05900100	42211	Natural Gas	3,336.37	2,329.60	1,878.71	3,200.00	3,200.00
05900100	42212	Electric	5,872.11	3,520.63	5,565.94	5,500.00	5,000.00
05900100	42213	Water	2,802.48	3,226.84	3,828.37	4,300.00	4,000.00
05900100	42234	Professional Services	-	-	-	-	3,400.00
05900100	42236	Insurance	6,160.54	7,658.74	8,112.64	8,810.00	6,500.00
Subtotal			\$ 18,183.80	\$ 16,735.95	\$ 19,390.45	\$ 21,835.00	\$ 22,130.00
Supplies & Materials							
05900100	43308	Office Supplies	\$ 553.63	\$ 576.93	\$ 892.64	\$ 700.00	\$ 1,050.00
05900100	43320	Tools, Equipment & Supplies	377.50	2,938.60	1,217.38	5,625.00	4,600.00
Subtotal			\$ 931.13	\$ 3,515.53	\$ 2,110.02	\$ 6,325.00	\$ 5,650.00
Maintenance							
05900100	44423	Building Services (S)	\$ 74,300.03	\$ 126,593.12	\$ 80,158.67	\$ 75,000.00	\$ 86,000.00
Subtotal			\$ 74,300.03	\$ 126,593.12	\$ 80,158.67	\$ 75,000.00	\$ 86,000.00
Other Charges							
05900100	47701	Recreation Programs	\$ -	\$ -	\$ -	\$ -	\$ 1,300.00
05900100	47740	Travel/Training/Dues	895.00	629.40	911.00	800.00	950.00
05900100	47760	Uniforms & Safety Items	1,161.11	1,233.53	1,897.26	1,600.00	1,600.00
05900100	47800	Concession Purchases	8,521.52	8,307.69	6,230.06	6,500.00	6,500.00
Subtotal			\$ 10,577.63	\$ 10,170.62	\$ 9,038.32	\$ 8,900.00	\$ 10,350.00
Swimming Pool Fund Total			\$ 210,030.30	\$ 249,315.08	\$ 201,597.86	\$ 204,300.00	\$ 209,850.00
(S) indicates those line items that reimburse the Internal Service Funds.							
Note: Administrative support staff is not accounted for in Personnel line-items.							

Development Fund

Revenues

			FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15
			Actual	Actual	Actual	Budget	Budget
Taxes							
16000500	31496	Hotel Tax Receipts	\$ 101,933.08	\$ 56,281.91	\$ 51,803.48	\$ 60,000.00	\$ 50,000.00
Subtotal			\$ 101,933.08	\$ 56,281.91	\$ 51,803.48	\$ 60,000.00	\$ 50,000.00
Donations and Grants							
16000100	33142	Donations - District 300	\$ 5,860.00	\$ -	\$ 75,548.00	\$ 40,000.00	\$ 40,000.00
16000100	33143	Donations - District 158	-	-	-	40,000.00	40,000.00
Subtotal			\$ 5,860.00	\$ -	\$ 75,548.00	\$ 80,000.00	\$ 80,000.00
Charges for Services							
16000300	34106	Cul de Sac Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal			\$ -	\$ -	\$ -	\$ -	\$ -
Investment Income							
16000500	36005	Interest - CDAP Block Grant	\$ 620.75	\$ 186.69	\$ 143.06	\$ 100.00	\$ 100.00
16000500	36010	Interest - School Donation - 300	68.38	3.91	14.54	50.00	50.00
16000500	36011	Interest - School Donation - 158	96.63	48.49	40.30	50.00	50.00
16000500	36015	Interest - Cul de Sac	6,294.37	4,767.75	4,366.03	4,000.00	4,000.00
16000500	36016	Interest - Hotel Tax	2,914.85	2,204.48	1,618.99	2,800.00	1,000.00
Subtotal			\$ 9,994.98	\$ 7,211.32	\$ 6,182.92	\$ 7,000.00	\$ 5,200.00
Development Fund Total			\$ 117,788.06	\$ 63,493.23	\$ 133,534.40	\$ 147,000.00	\$ 135,200.00

Development Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
School Donation							
16180100	47761	School Impact Fees	\$ 119,178.26	\$ -	\$ -	\$ 80,000.00	\$ 80,000.00
Subtotal			\$ 119,178.26	\$ -	\$ -	\$ 80,000.00	\$ 80,000.00
Cul de Sac							
16230300	42264	Snow Removal	\$ 23,768.84	\$ 19,890.00	\$ 29,160.00	\$ 15,000.00	\$ 20,000.00
Subtotal			\$ 23,768.84	\$ 19,890.00	\$ 29,160.00	\$ 15,000.00	\$ 20,000.00
Hotel Tax							
16260100	42252	Regional/Marketing	\$ 10,939.68	\$ 10,354.42	\$ 11,141.54	\$ 13,000.00	\$ 13,000.00
16260100	42255	Development Agreement	63,730.42	-	-	-	-
16260500	48001	Transfer to General Fund	-	45,000.00	-	-	-
16180500	48001	Transfer to General Fund	45,000.00	-	35,000.00	45,000.00	45,000.00
Subtotal			\$ 119,670.10	\$ 55,354.42	\$ 46,141.54	\$ 58,000.00	\$ 58,000.00
Special Revenue Fund Total			\$ 262,617.20	\$ 75,244.42	\$ 75,301.54	\$ 153,000.00	\$ 158,000.00

Police Pension Fund

Revenues

			FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15
			Actual	Actual	Actual	Budget	Budget
53	37010	Employee Contributions	\$ 411,126.00	\$ 479,734.02	\$ 419,321.89	\$ 434,000.00	\$ 444,000.00
53	36000	Investment Income Total	1,048,283.03	658,054.96	1,302,914.55	768,000.00	1,303,000.00
53	37020	Employer Contributions	916,348.59	937,750.40	978,923.10	1,021,000.00	1,179,000.00
53	37900	Other Revenue	-	-	50.00	-	-
Police Pension Fund Total			\$ 2,375,757.62	\$ 2,075,539.38	\$ 2,701,209.54	\$ 2,223,000.00	\$ 2,926,000.00

Police Pension Fund

Expenditures

			FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Budget	FY 14/15 Budget
53900000	41195	Benefits & Refunds	\$ 220,451.04	\$ 229,141.17	\$ 237,827.08	\$ 272,000.00	\$ 413,000.00
53900000	42200	Administration	73,166.14	79,429.40	82,914.12	107,000.00	107,000.00
Police Pension Fund Total			\$ 293,617.18	\$ 308,570.57	\$ 320,741.20	\$ 379,000.00	\$ 520,000.00



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Glossary

Account	A unit of financial reporting for budget, management, or accounting purposes.
Accounts Payable	Term for amounts owed for goods and/or services.
Accounts Receivable	Amount due from others for goods or services provided.
Accrual Basis (Proprietary Funds)	Revenues are recognized in the accounting period they are earned and become measurable. Expenses are recognized in the accounting period in which the liability is incurred.
Ad Valorem	Latin term meaning “according to value”; refers to a way of assessing taxes on property.
Allocation	Designation of expenditure for a specific purpose or level of the organization.
Allotment	Distribution of revenues from the State of Illinois.
Alternate Revenue Bond	Also known as a double-barreled bond is secured by the pledge of two or more sources of payment.
Amortization	To liquidate a debt by payments at regular intervals over a specified time period.
Arbitrage	Arbitrage in the municipal market is the difference between the interest paid on tax-exempt bonds and the interest earned on normally higher-yielding taxable securities. Federal tax law restricts the yield that can be earned on the investment in taxable bonds.
Arbitrage Certificate	Transcript certificate evidencing compliance with the limitations on arbitrage imposed by the Internal Revenue Code and applicable regulations.
Assessed Valuation	Value placed on real estate or other property by a government entity as a foundation for levying taxes.
Asset	Government owned or held resources with monetary value.
Asset Allocation	Terms pertaining to pension plans to determine which types of investments are to be included and the percentages of overall investment portfolio each type of investment can represent.
Audit	Formal examination of financial records.
Balanced Budget	A balanced budget exists when revenues are equal to or exceed expenditures for operating expenses and/or a cash reserve is present to offset large capital expenses.
Bond (General Obligation or Revenue)	Promise to pay a specified amount of money (face amount of bond) on a particular date (maturity date). Primarily used to finance capital projects.

Glossary

Bond Anticipation Note (BAN)	A note issued in anticipation of later issuance of bonds, usually payable from the proceeds of the sale of the bonds or renewal notes. BANs can also be general obligations of the issuer.
Bond Counsel	A lawyer or law firm that delivers a legal opinion to the bondholders that deals with the issuer's authorization to issue bonds and the tax-exempt nature of the bond. Bond counsel is retained by the issuer.
Bond Insurance	Legal commitment by insurance company to make scheduled payment of interest and principal of a bond issue in the event that the issuer is unable to make those payments on time. The cost of insurance is usually paid by the issuer in case of a new issue of bonds, and the insurance is not purchased unless the cost is offset by the lower interest rate that can be incurred by the use of the insurance. Insurance can also be obtained for outstanding bonds in the secondary market.
Bond Refunding	Refinancing of a previously issued bond.
Bonded Indebtedness	Outstanding debt created by issuance of bonds. Repaid with ad valorem or other revenue.
Budget	Document outlining financial plan for a specific time period (fiscal year). Includes all planned revenues and expenditures for that time period.
Budget Calendar	Key dates followed in the process to prepare and adopt annual budget.
Budgetary Accounts	Special accounts used to achieve budgetary integration but not reported in the general –purpose external financial statements.
Budgetary Basis of Accounting	Time period used for recognizing when the effects of transactions or events should be acknowledged for financial reporting.
Budgetary Fund Balance	The difference between assets and liabilities in a governmental fund calculated in accordance with the basis of budgeting.
Budgetary Guidelines	The National Advisory Council on State and Local Budgeting recommendations on the budgeting process.
Budgetary Journal Entries	Journal entries that correspond to budgetary accounts.
Buffalo Box (B-Box)	Box at curb stop utilized to turn water off or on.
Business-Type Activities	Term used in governmental financial statements for activities of state or local government to utilize user charges to recover costs.
Call	Actions taken to pay the principal amount prior to the stated maturity date in accordance with the provisions for call stated in the proceedings and the securities.
Callable	Subject to payment of the principal amount (and accrued interest) prior to the stated maturity date, with or without payment of a call premium. Bonds can be callable under a number of circumstances, including at the option of the issuer, or on a mandatory/extraordinary basis.

Glossary

Call Premium	A dollar amount, usually stated as a percentage of the principal amount called, paid as a penalty or a premium for the exercise of a call provision.
Call Protection	Bonds that are not callable for a certain number of years before their call date.
Capital Assets	Tangible or intangible assets such as land, easements, buildings, vehicles, equipment, machinery, works of art, historical items, infrastructure, and improvements to any of these items used in the operation of the Village.
Capital Expenditures	Expenditures made to acquire, add to, or improve property, plant, and equipment, including land, structures, machinery, equipment, special tools, and other depreciable property; construction in progress; and tangible and intangible exploration and development costs. In accounting, a capital expenditure is added to an asset account (i.e. capitalized), thus increasing the asset's basis.
Capital Project Fund	Fund to be used to account for revenues and expenditures relating to acquisition or construction of major capital facilities.
Capitalization	Statement of capital in the form of money, stock or long term debt.
Cash Basis of Accounting	Accounting system that recognizes transactions when actually received or dispersed.
Cash Equivalent	Highly liquid investments that are easily converted to cash or near maturity.
Cash/Cash Flow	Currency on hand and demand deposit accounts with banks or other financial institutions.
Census Enumerators	US Census Bureau employees, who visit each residence in a municipality to record demographic information.
Commingled	Dollars from separate funds are maintained in same account.
Comprehensive Annual Financial Report (CAFR)	An annual report for the Village. It details all funds and includes financial statements and supporting documentation, combining statements and individual fund statements. The report should also include general information about the Village and information to document compliance of legal or contractual issues.
Constraint Budgeting	Advance knowledge of bottom-line budget amounts.
Cost of Service	Fee structure which results in user fees, rates, and customer charges sufficient to cover cost of providing the service.
Competitive Underwriting	A sale of municipal securities by an issuer in which underwriters or syndicates or underwriters submit sealed bids (or oral auction bids) to purchase the securities. The securities are won and purchased by the underwriter or syndicate of underwriters who submit the best bid according to the guidelines in the notice of sale.

Glossary

Credit Enhancement	The use of the credit of a stronger equity to strengthen the credit of a lower-rated entity in bond or note financing.
Critical Incident Deployment	Dispatch of police or emergency assistance for incidents of an unusual and catastrophic nature. It is a series of emergency levels tailored to meet the needs of varying degrees of emergencies, while at the same time providing and maintaining continuous police coverage not affected by the emergency.
Current Financial Resources Measurement Focus	A term used in connection with government funds that refers to an approach to financial reporting that presents only financial assets and certain near-term liabilities, consistent with the focus of a typical operating budget.
Debt Limit	Statutory or constitutional limit on the principal amount of debt that an issuer may incur (or that it may have outstanding at any one time).
Debt Service Fund	Fund used to pay general long-term debt principal and interest.
Deferred Revenue	Unearned revenue or revenue that cannot be liquidated in the current fiscal period.
Deficit	Amount by which a sum of money falls short of expected amount.
Depreciation	Expense charges against earnings to write off cost of item over its useful life, giving consideration to wear and tear, obsolescence, and salvage value.
Derivative	A derivative is a financial product that derives its value from an underlying security.
Designated Unreserved Fund Balance	Funds which are expendable for which the Board or management staff has tentative plans.
Disbursement	Paying out of money to satisfy debt or expense.
Economic Resources Measurement Focus	A form of financial reporting used for proprietary funds, fiduciary funds, and government-wide financial statements. All assets are presented whether they are or will become available for spending and all liabilities are included regardless of when and how they will be liquidated.
Encumbrances	Commitment to perform services or provide goods at a later time.
Enterprise Fund	Account used to report activity pertaining to goods and services provided for which a fee is charged.
Equity	Term for difference between assets and liabilities in a fund or column of the government-wide financial statements.
Expenditure	Cost incurred in normal course of business.
Expense	Charges incurred for all facets of a business – operations, maintenance, interest, etc.

Glossary

Fiduciary Funds	Pertaining to funds in trust.
Financial Assets	Assets that either now or will become available for spending.
Financial Advisor	A consultant to an issuer of municipal securities who provides the issuer with advice with respect to the structure, timing, terms, or other similar matters concerning a new issue of securities.
Fiscal Policy	Government's policies concerning revenues, expenditures, and debt management and how they correspond to the entity's services, programs, and capital investments. This provides a basis for the planning and programming of the government's budget and funding.
Fiscal Year	Declared accounting period, twelve month period designated May 1 – April 30.
Fixed Asset	Asset intended to be held or used for more than one fiscal year.
Force Account	Construction or maintenance work performed by the Village's personnel, not outside laborers.
Forecast	Estimate of expected business result, business plan for municipality for the future.
Fund	Fiscal and accounting tool to record expenditures and revenues.
Fund Balance	Excess of assets over liabilities.
Fund Classification	Categories used to classify funds – governmental, proprietary, or fiduciary.
Fund Type	Eleven classifications for all funds. Governmental funds include the general fund, special revenue funds, debt service funds, capital project funds and permanent funds. Proprietary funds include enterprise funds and internal service funds. Fiduciary funds include pension, trust, investment, private-purpose trust, and agency funds.
GAAP Fund Balance	A term for the difference between assets and liabilities reported in a government fund and calculated according to general accepted accounting principles.
GASB 34	Governmental Accounting Standards Board – Proclamation #34. Basic financial statements and management's discussion and analysis for state and local governments.
General Accounting Office (GAO)	This office was established by the Federal Government to improve performance and accountability. The office issues Government Auditing Standards.
General Fund	General operating fund of the Village. Revenues largely derived from property taxes, user fees, fines, and the Village's share of the state income and sales taxes.

Glossary

General Obligation Bond	Bonds that finance a variety of public projects such as streets, buildings, and improvements. Repayment of the bonds is typically from property taxes. The Village pledges to repay this municipal bond and the bond is backed with the full faith and credit of the Village.
General Revenues	Any revenue not required to be reported as program revenue. Taxes are general revenues and should be reported by type of tax. Also, other non-tax revenue such as grants, interest, and contributions should be reported as general revenue.
Generally Accepted Accounting Principles (GAAP)	The rules and procedures that provide the norm for fair presentation of financial statements.
Geographic Information Systems	An organized collection of computer hardware, software and geographic data to efficiently capture, store, update, analyze, and display all forms of geographic reference information.
Goal	A broad statement of purpose, intent or direction for the municipality.
Government Finance Officers Association (GFOA)	An association of public finance professionals that is instrumental in developing and promoting generally accepted accounting principles for state and local government. They sponsor the Certificate of Achievement for Excellence in Financial Reporting Program.
Government Funds	General, Special Revenue, Debt Service and Capital Project funds.
Governmental Accounting Standards Board #34 (GASB 34)	Specific proclamation issued by GASB which establishes several changes in governmental reporting and impacts the presentation of governmental financial statements.
Governmental Accounting Standards Board (GASB)	The ultimate authority on accounting and financial reporting standards established for state and local government.
Governmental Activities	Activities of a state or local government that are supported by taxes.
Government-Wide Financial Reporting	Non-fiduciary fund statements that report governmental and business-type activities rather than funds or fund types.
Grant	Money bestowed on municipality through application process.
Illinois Funds	A money market fund that was developed and implemented in 1975 by the Illinois General Assembly under jurisdiction of the Treasurer to provide an investment alternative for public treasurers across the state of Illinois.
Impact Fees	Fees assessed to developers for improvement costs of the development, such as schools, parks, roads, etc.
Improvement	An addition or change made to a capital asset for the purpose of prolonging the life or the asset or increasing the efficiency. The cost of the addition or change is added to the book value of the asset.

Glossary

Inflation	Increase in general price level of goods and services, decrease in purchasing power of dollar.
Infrastructure	Capital assets that are typically stationary and can be preserved to a greater number of years than most capital assets (buildings, equipment, roads, water mains, etc).
Internal Service Fund	Proprietary fund that is used to report activity that provides goods or services to other funds, departments, or agencies on a cost-reimbursement basis.
Invested In Capital Assets Net Of Related Debt	The portion of net assets reflecting equity in capital assets.
Investing Activity	Terminology associated with cash flows reporting. Examples of these activities are making and collecting loans, and acquiring and selling debt or equity instruments.
Investment	Purchase of property, stocks, bonds, annuities, mutual funds, etc. with the expectation of realizing income or capital gain.
K-9 Unit	Unit in Police Department that employs use of dog for investigation.
Letter of Credit (LOC)	A commitment, usually issued by a bank, used to guarantee the payment of principal and interest on debt issues. The LOC is drawn if the issuer is unable to make the principal and/or interest payments on a timely basis.
Level Debt Service	A debt service schedule where total annual principal plus interest is approximately the same throughout the life of the bond. This entails a maturity schedule with increasing principal amounts each year.
Level Principal	A debt service schedule where total annual principal plus interest declines throughout the life of the bond. This entails a maturity schedule with the same amount of principal maturing each year, with a resulting smaller interest component each year.
Liquidity	Ability to “cash in” at any moment in time with minimal chance of loss.
Live Scan	A fingerprint system that produces forensic quality ten-print records by electronically scanning and capturing rolled fingerprints.
Makeup Tax	A sales makeup tax on sales of tax exempt sand and gravel shipped from annexed property, Meyer Material, at the rate of 1.8 cents per ton. (Ordinance 93-O-54)
Management Letter	A letter issued by an auditor to management that outlines internal control weaknesses resulting from the audit of the financial statements.
McHenry County Municipal Risk Management Agency (MCMRMA)	Consortium of municipal entities partnered to provide self insurance for workers compensation and general liability.
Median Rent	Midpoint of rent values in a specified area.

Glossary

Merit Compensation Plan	Performance-based system for compensating non-union employees.
Modified Accrual Basis (Governmental Funds)	Revenues recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred.
Money Market Investment	A short-term, highly liquid investment. These investments include commercial paper, banker's acceptances, and US treasury and agency obligations.
Municipal Bond	A bond issued by a state or local government unit.
Negotiated Underwriting	In a negotiated underwriting the sale of bonds is by negotiation and agreement with an underwriter or underwriting syndicate selected by the issuer before the moment of sale.
Notice of Sale (NOS)	An official document disseminated by an issuer of municipal securities that gives pertinent information regarding and upcoming bond issue and invites bids from prospective underwriters.
Operating and Maintenance Costs	All costs of operating, maintaining and routine repair of the waterworks and sewerage system, including wages, salaries, costs of material and supplies, power, fuel, insurance, purchase of water or sewerage treatment services, including all payments by the Village pursuant to long term contracts for such services, and, in particular, all payments from time to time under any water supply agreement between the Village and a duly constituted water commission or intergovernmental agency, notwithstanding that such contract may contain provisions for payment even in the event water is not supplied; but excluding debt service, depreciation, or any reserve requirements; and otherwise determined in accordance with generally accepted accounting principles for municipal enterprise funds.
Operating Revenues and Expenses	Proprietary fund statement of revenues, expenses, and changes in net assets.
Overlapping Debt	The debt of other issuers that is payable in whole or in part by taxpayers of the subject issuer.
Pension Plan	Plan which allows for payment of pension benefits from the assets of the plan. The pension benefits include refunds of contributions to plan member or their beneficiaries as outlined by the terms of the plan.
Permit Excursion	The IEPA sets limits and parameters on what can be discharged from the Wastewater Treatment Plant. Excursions occur when those limits are exceeded.
Perpetual Care	Continuous ongoing care as it relates to the cemetery operations.
Pledged Revenues	Revenues minus Operation and Maintenance Costs.
Principal	The face amount of a bond, exclusive of accrued interest and payable at maturity.

Glossary

Proprietary Funds	Enterprise and internal service funds – pertain to, operating income, changes in net assets, financial position, and cash flow.
Ratings	Alpha and/or numeric symbols used to give indications of relative credit quality. In the municipal market these designations are published by the investors' rating services.
Refunding	Sale of a new issue, the proceeds of which are to be used, immediately or in the future, to retire an outstanding issue by, essentially, replacing the outstanding issue with the new issue. Refundings are done to save interest cost, extend the maturity of the debt, or relax existing restrictive covenants.
Request for Proposals (RFP)	A series of questions sent by a potential issuer to evaluate the qualification of potential underwriters of their negotiated issues.
Reserved Fund Balance	Financial assets that are not available for spending.
Restricted Assets	Assets that must be used in accordance with externally imposed creditors, grantors, contributors, or laws or regulations of other governments or in accordance with laws imposed through constitutional provisions or enabling legislation.
Restricted Net Assets	The portion of net assets equal to resources whose use is legally restricted minus any non-capital related liabilities payable from those same resources.
Revenue	Inflow of assets from the sale of goods or services.
Revenue Anticipation Note (RAN)	RANs are issued in anticipation of other sources of future revenue other than taxes.
Revenue Bonds	Bonds usually sold for constructing a project that will produce revenue for the government. The revenue is used to pay the principal and interest of the bond.
Revolving Loan Fund	A state funded loan to be used to assist in job growth within the community. A loan that is automatically renewed upon maturity.
Short-Term Debt	Generally, debt that matures in one year or less.
Single Audit	An audit conducted in compliance with the Single Audit Act of 1984 and Office of Management and Budget Circular A-133, <i>Audits of States, Local Governments, and Non-Profit Organizations</i> .
Single Audit Act of 1984	Federal legislation that provides for state and local government agencies that are recipients of federal assistance to have one audit performed to meet the needs of all federal grantor agencies. Act amended in 1996.
Special Assessment	Mandatory levy applied to certain properties to offset in part or whole the cost of capital improvements or services that would primarily benefit those properties.

Glossary

Surplus	Remainder of fund appropriated for a particular purpose.
Swap	A transaction in which an investor sells one security and simultaneously buys another with the proceeds, usually for about the same price and frequently for tax purposes.
Tap-on Fees	Fees charged to join or to extend to an existing utility system.
Tax Anticipation Note (TAN)	TANs are issued by states or local governmental units to finance current operations in anticipation of future tax receipts.
Tax-Exempt Commercial Paper (TECP)	A short-term promissory note issued for periods up to 270 days is often used in lieu of fixed-rate BANs, TANs, and RANs because of the greater flexibility offered in setting both maturities and determining rates.
Telecommunication Tax	A 3.7% tax levied by the Village on communication companies/customers for transmissions on telephone lines and wireless transmissions.
True Interest Cost (TIC)	A method of calculating bids for new issues of municipal securities that takes into consideration the time value of money.
Underwriter	The securities dealer who purchases a bond or note issue from an issuer and resells to investors. If a syndicate or selling group is formed, the underwriter who coordinates the financing and runs the group is called the senior or lead manager.
Unqualified Opinion	Opinion given by independent auditor that financial statements are presented fairly.
Unreserved Fund Balance	Expendable available financial resources in a government fund.
Unrestricted Net Assets	The remaining balance of net assets after the elimination of invested in capital assets nets of related debt and restricted net assets.
Utility Tax	A tax levied by the village on the customers of various utilities such as electricity. The tax rate is based on kilowatt usage levels for electricity.
Yield	Potential dollar earnings an investment can provide; may be called rate of return.

Glossary of Acronyms

AMS	Algonquin Middle School Elementary school located at 520 Longwood Drive, Algonquin.
APWA	American Public Works Association An international educational and professional association of public agencies, private sector companies, and individuals dedicated to providing high quality public works goods and services.
AVL	Automatic Vehicle Locator Global Positioning System for locating and tracking village vehicles to know location and collect data live.
AWWA	American Water Works Association An international nonprofit professional organization dedicated to the improvement of drinking water quality and supply.
BASSET	Beverage Alcohol Sellers and Servers Education and Training Illinois's seller/server training program that is an educational tool to promote responsibility and compliance with the laws.
CAFR	Comprehensive Annual Finance Report An annual report for the Village that details all funds and includes financial statements and supporting documentation, combining statements and individual fund statements. The report should also include general information about the Village and information to document compliance of legal issues.
CALEA	Commission on Accreditation of Law Enforcement Agencies The Commission on Accreditation of law Enforcement Agencies, Inc. was established as an independent accrediting authority in 1979 by the four major law enforcement membership associations: International Association of Chiefs of Police, national Organization of Black Law Enforcement Executives, National Sheriffs' Association, and Police Executive Research Forum. The overall purpose of the Commission's accrediting program is to improve delivery of law enforcement services by offering a body of standards, developed by law enforcement practitioners, covering a wide range of up-to-date law enforcement topics.
CFA	Computerized Fleet Analysis A software program designed to troubleshoot service problems experienced by the Village fleet of vehicles and equipment.
CPR	Cardio-Pulmonary Resuscitation A technique designed to temporarily circulate oxygenated blood through the body of a person whose heart has stopped.
DARE	Drug Abuse Resistance Education It is a drug abuse prevention program designed to equip elementary, middle, and high school children with knowledge about drug abuse, the consequences of abuse and skills for resisting peer pressure to experiment with drugs, alcohol, and tobacco.
DMR QA/QC	Discharge Monitoring Report Quality Assurance/Quality Control Annual participation in a laboratory testing program to provide assurance our testing methodology and practices are accurate. Required by IEPA.
DNR	Department of Natural Resources A governmental agency whose goal is to manage, protect and sustain Illinois' natural and cultural resources; provide resource-compatible recreational opportunities and to promote natural resource-related issues for the public's safety and education

Glossary of Acronyms

DUI	Driving Under the Influence Term used to describe an individual who is under the influence of a mood or mind altering substance.
E-911	Emergency 911 Universal telephone number established for the reporting of emergency situations. 911 calls automatically present the address of the caller to allow police officers to respond immediately.
EAP	Employee Assistance Program Confidential service that offers assistance to employees and their family members. The program provides professional assistance and counseling for personal problems.
EAV	Equalized Assessed Value The equalized assessed value, or EAV, is the result of applying the state equalization factor to the assessed value of a parcel of property. Tax bills are calculated by multiplying the EAV (after any deductions for homesteads) by the tax rate.
EPA	Environmental Protection Agency A federal agency established in 1970 to protect human health and the environment.
ESDA	Emergency Services Disaster Agency Agency formed to coordinate major or emergency disaster efforts. ESDA can assist Incident Commanders in coordinating the incident with appropriate governmental agencies. Additionally, the can assist in notification to other municipal and state organizations as necessary.
EVOC	Emergency Vehicle Operators Course Course that provides law enforcement personnel with the skills, knowledge, and behavior traits needed to safely and effectively operate their emergency vehicles under different traffic and weather conditions.
FICA	Federal Insurance Contribution Act FICA tax is a tax levied in equal amounts on employees and employers to fund old-age, survivors, and disability claims. This tax is composed of two elements: 6.2% Social Security tax and 1.45% Medicare tax.
FUTA	Federal Unemployment Tax Act The Federal Unemployment Tax Act, with state unemployment systems, provides for payment so unemployment compensation to workers who have lost their jobs. Most employers pay both a federal and a state unemployment tax. For 2010, state UTA tax rate is 0.85% of the first \$12,520 of salary.
FY	Fiscal Year Declared accounting period, twelve month period designated May 1 – April 30.
FYE	Fiscal Year End The end of the declared accounting period (e.g. FYE 2015 would be April 30, 2015).
GAAP	Generally Accepted Accounting Principles The rules and procedures that provide the norm for fair presentation of financial statements.
GAAS	Generally Accepted Auditing Standards The rules and procedures that govern the conduct of financial audit. There are ten basis GAAS, classed into three broad categories: general standards, standard of field work, and standards or reporting.
GAO	General Accounting Office This office was established by the Federal Government to improve performance and accountability. The office issues Government Auditing Standards.

Glossary of Acronyms

- GASB** **Governmental Accounting Standards Board**
The ultimate authority on accounting and financial reporting standards established for state and local government.
- GASB 34** **Governmental Accounting Standards Board – Proclamation #34**
Specific proclamation issued by GASB which establishes several changes in governmental reporting and impacts the presentation of governmental financial statements.
- GFOA** **Government Finance Officers Association**
An association of public finance professionals that is instrumental in developing and promoting generally accepted accounting principles for state and local government. They sponsor the Certificate of Achievement for Excellence in Financial Reporting Program.
- GIS** **Geographic Information Systems**
An organized collection of computer hardware, software, and geographic data to efficiently capture, store, update, analyze, and display all forms of geographic reference information.
- GO Bond** **General Obligation Bond**
Bonds that finance a variety of public projects such as streets, buildings, and improvements. Repayment of the bonds is typically from property taxes. The Village pledges to repay this municipal bond and the bond is backed with the full faith and credit of the Village.
- GOBI** **General Obligation Bond, Interest**
The interest accrued from a general obligation bond.
- gpm** **Gallons Per Minute**
System of measurement for both the Village water and wastewater treatment facilities.
- HVAC** **Heating, Ventilation, and Air Conditioning**
System that provides heating, ventilation and/or cooling within a building.
- HTE** **Sunguard HTE**
Software encompassing Report Manager, CAD (computer aided dispatch), MDB (mobile data browsers).
- I&I** **Inflow and Infiltration**
Term used to describe occurrence during a rain event in which storm water may drain into the sanitary sewer system. It is important to monitor the inflow and infiltration because a wastewater facility is designed to process a certain volume per day and too much additional volume will tax the system.
- ICMA** **International City/County Management Association**
ICMA was founded in 1953 for the purpose of supporting and improving municipal and county management and strengthening local government. The Association's 500 plus members are professionals who share the common interest of promoting effective local government.
- IDOT** **Illinois Department of Transportation**
The Department responsible for planning, construction, and maintenance of Illinois' transportation network which encompasses, highways and bridges, airports, public transit, rail freight and rail passenger systems.
- IMRF** **Illinois Municipal Retirement Fund**
Established in 1941, a program that provides employees of local governments and school districts in Illinois with a sound and efficient system for payment of retirement disability, and death benefits.

Glossary of Acronyms

IML	Illinois Municipal League Established in 1914, the League offers membership to any city, village, or incorporated town in the state of Illinois and provides a common meeting ground, provides a formal voice for municipalities, promotes competence and integrity in government, and offers programs that provide knowledge, experience, and assistance for municipal officials.
IPRA	Illinois Park and Recreation Association The Illinois Park and Recreation Association is a not-for-profit organization and public interest group with the goal of providing quality park and recreation opportunities for the citizens of Illinois. Advocates for lifetime benefits of parks, recreation, and conservation.
ISO	Insurance Services Office Provides statistical measurement for risk management.
IT	Information Technology The branch of engineering that deals with the use of computers and telecommunications to retrieve, store, and transmit information.
KW	Kilowatt A measure of electric power. One kilowatt equals 1000 watts.
JULIE	Joint Utility Locating Information for Excavation JULIE is the entity to contact 48 hours prior to the start of any project that involves excavating. JULIE provides the service of notifying utility and service providers to mark their underground lines to prevent injury or service disruption as a result of digging into unburied lines.
LEAP	Law Enforcement and Advocate Partnership LEAP is a division of Turning Point, a shelter near Woodstock, Illinois for victims of domestic violence with a particular emphasis on women and minor children. It is an organization offering training to area law enforcement officers in responding to domestic violence incidents, providing after hour Orders of Protection and accelerated follow-up to at-risk victims of domestic violence.
LGI	Life Guard Instructor American Red Cross certification issued for individuals who successfully complete the lifeguard instructor class. Participants learn to teach the Lifeguard Training course and its accompanying components: AED Essentials, Oxygen Administration for the Professional Rescuer, CPR/AED for the Professional Rescuer, Lifeguard Management, and Blood borne Pathogens: Preventing Disease Transmission.
McMRMA	McHenry County Municipal Risk Management Agency Consortium of municipal entities partnered to provide self insurance for workers compensation and general liability.
MFT	Motor Fuel Tax Since October 1, 1977, Illinois has imposed a motor fuel use tax on fuel used by interstate commercial motor vehicles. The Illinois Department of Revenue collects funds annually to help, in part, build and maintain roads and highways. Programs such as railroad crossing protection, boating safety, and vehicle emission testing also benefit from motor fuel taxes.
MGD	Million Gallons Per Day System of measurement for both the Village water and wastewater treatment facilities.

Glossary of Acronyms

NIMS	National Incident Management System A system mandated by Homeland Security Presidential Directive that provides a consistent nationwide approach governmental agencies and nongovernmental organizations to work effectively and efficiently to prepare, respond and recover from domestic incidents.
NPDES	National Pollution Discharge Elimination System The Federal Water Pollution Control Act authorized the Surgeon General of the Public Health Service to prepare comprehensive programs for eliminating or reducing the pollution of interstate waters and tributaries and improving the sanitary condition of surface and underground waters. Section 402 of the Federal Water Pollution Control Act establishes the NPDES to authorize EPA issuance of discharge permits to control discharges into waterways.
OSHA	Occupational Safety and Health Association OSHA's mission is to assure the safety and health of America's workers by setting and enforcing standards and providing training and education. The staff establishes protective standards, enforces those standards, and supports employers and employees through technical assistance and consultation programs.
PIMS	Police Information Management System
PPE	Personal Protective Equipment Safety equipment for laborers.
PT	Part Time An employee who is employed in a position which requires the performance of duty for less than one thousand hours per year. An employee who is hired for a specific position with no specific date upon which employment ends.
PVR	Pressure Reducing Valve The EPA establishes standards for the amount of pressure allowable for water entering residential and commercial locations. There are two zones in a water system that are based on a gravity feeding system. This force creates a pressure higher than the EPA allowable standard. The pressure reducing valve is used to lower the pressure before it is distributed to homes and businesses.
PW	Public Works
R&B	Road and Bridge Term used to refer to the network of roads and bridges in the Village.
S (S)	Service Service Fund (Internal Service Fund) is a proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.
SCADA	Supervisory Control and Data Acquisition System utilized by the Village for both production of drinking water and treatment of sanitary sewer. In the production of water, SCADA automatically turns pumps on or off, monitors water levels in storage tanks, monitors chemical feed rates, and notifies staff of failures. In the treatment of sanitary sewer SCADA monitors flow rates, controls pumps on/off, and notifies staff of failures. SCADA is also essential for data collection.

Glossary of Acronyms

- SEECOM** **Southeast Emergency Communication**
This entity is a regionalized central communications center that provides 911 response and dispatch services. The center consolidates the 911 services for Algonquin, Cary, and Crystal Lake and other members.
- SSES** **Sanitary Sewer Evaluation Survey**
Data collection and engineering interpretation to determine such factors as sanitary sewer capacity, hydraulics, and the effects of inflow/infiltration on the system.
- St** **State**
One of the geographic subdivisions of the United States.
- STP** **Sewer Treatment Plant**
Facility responsible for treating the Village's sanitary sewer flow and meeting the standards set by the Federal and State Environmental Agencies that regulate wastewater operations.
- Twp** **Township**
Local governmental entity that is the subdivision of a county. Multiple townships make up a county and multiple villages and unincorporated areas make up a township.
- VHS** **Vertical Helical Scan or Video Home System**
Widely used method of recording audio and video electrical signals onto magnetic tape.
- WEFTEC** **Water Environment Federation Technical and Exhibition Conference**
An annual, nationwide conference highlighting the wastewater industry.
- W&S** **Water and Sewer**
The two subdivisions of the Utility division. The water division is responsible for maintaining the water distribution system and providing water for residential and commercial use as well as fire fighting capabilities. The sewer division is responsible for maintaining the sanitary sewer collection systems, maintaining the Village's sanitary sewer lift stations, and treating the sanitary flow each day.
- WSI** **Water Safety Instructor**
American Red Cross certification issued to individuals who successfully complete the class to teach swimming and water safety courses.
- WTP** **Water Treatment Plant**
Facility responsible for processing the water that is provided to the Village residents and businesses while meeting the standards set by the Federal and State Environmental Agencies that regulate water operations.
- WWTP** **Waste Water Treatment Plant**
Facility responsible for treating the Village's sanitary sewer flow and meeting the standards set by the Federal and State Environmental Agencies that regulate wastewater operations.

The mission of the people of Algonquin is to foster a harmonious, distinctive community with a strong sense of place, preserving its ecological and historical richness, providing a safe and comfortable environment through a responsible use of community resources, and developing ownership and pride in the community through significant citizen involvement in all civic, social, and cultural affairs.

To this end, we will provide for the needs of today, prepare for the demands of tomorrow, and remain mindful and respectful of the past.



VILLAGE OF ALGONQUIN

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